

2013 analyst and investor presentation

Zürich

6 February 2014



# Agenda "delivering the BEST"

| Ch. | Topic                                                                            | Speaker                       |
|-----|----------------------------------------------------------------------------------|-------------------------------|
|     | Welcome & Introduction                                                           | Bart Morselt, IR              |
| 1   | BEST strategy Introduction strategic framework                                   | Urs Schaeppi, CEO             |
| 2   | BEST infrastructure At home On the move Investment Transformation and innovation | Heinz Herren, CTO             |
| 3   | BEST experiences Commercial performance Experience outlook                       | Urs Schaeppi, CEO             |
| 4   | BEST opportunities Highest quality operator in Italy                             | Alberto Calcagno, CEO Fastweb |
| 5   | BEST performance 2013 financial results 2014 outlook                             | Mario Rossi, CFO              |
|     | Q&A                                                                              | All                           |

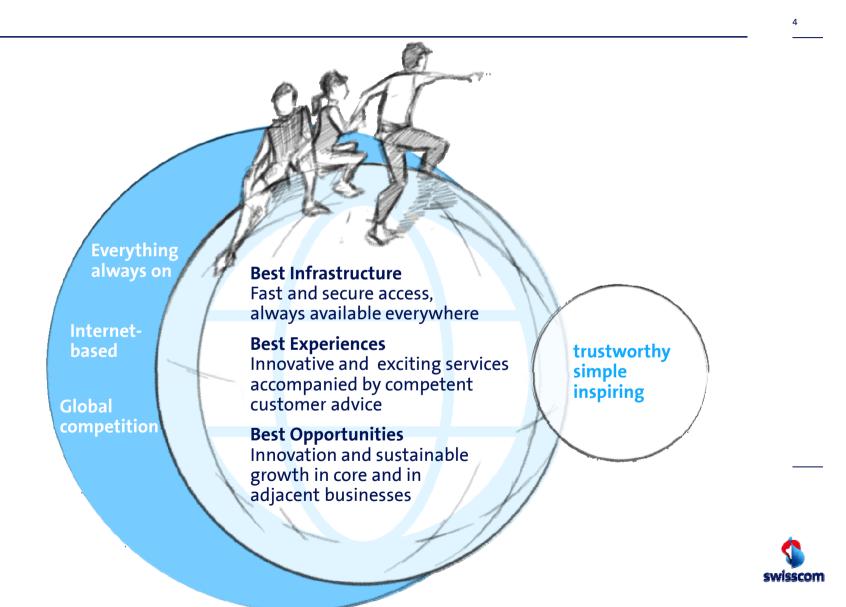


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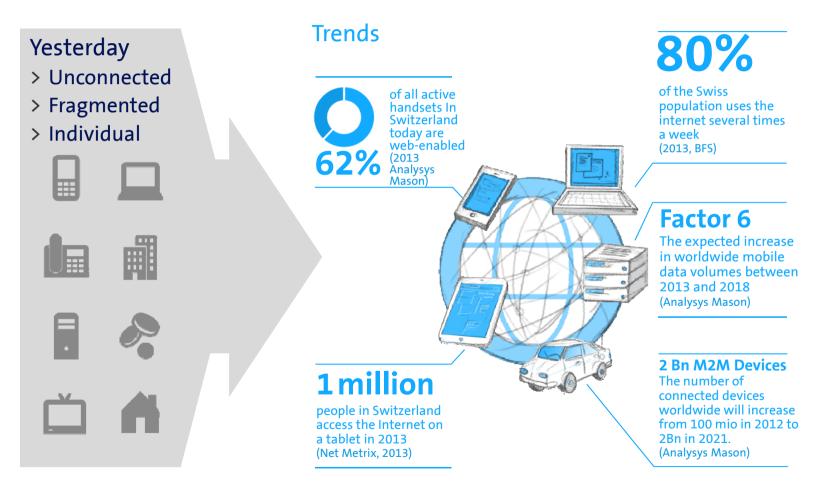
# Swisscom 2020: Delivering the best

Trustworthy companion in the digital world



# Everything always on

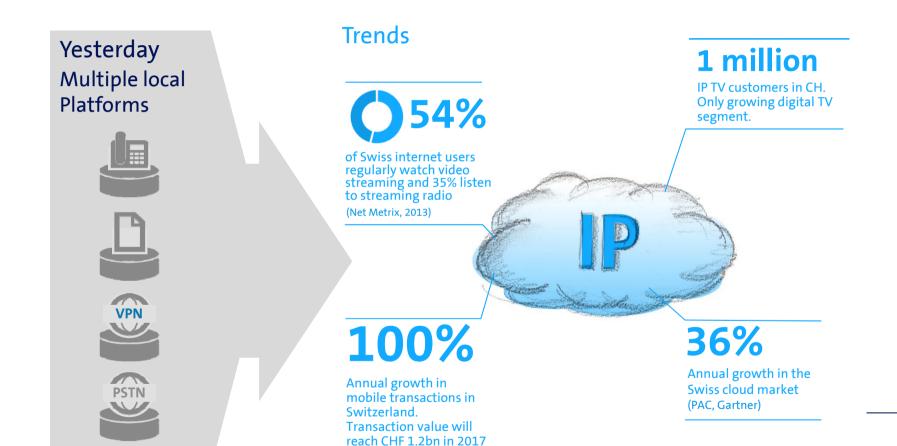
In the future, Swisscom customers will be able to access all their private and business applications and data in realtime on their digital devices





### Internet based

In the future, all services will be based on the internet protocol which enhances the customer experience and allows faster introduction of new products and services

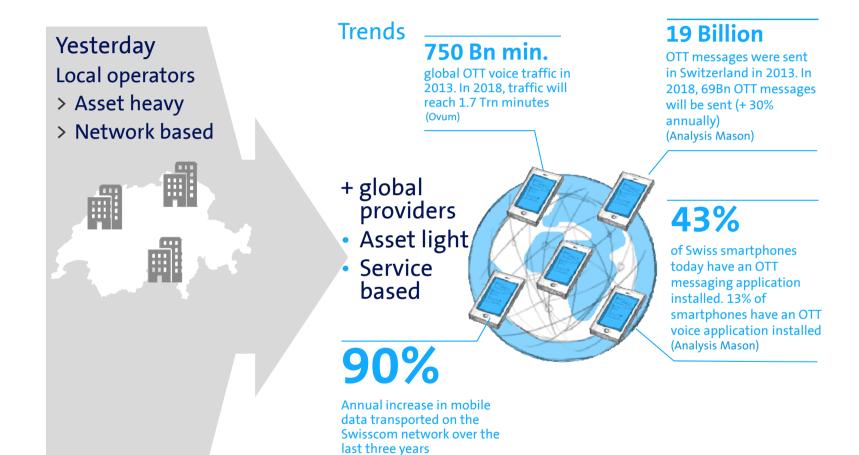


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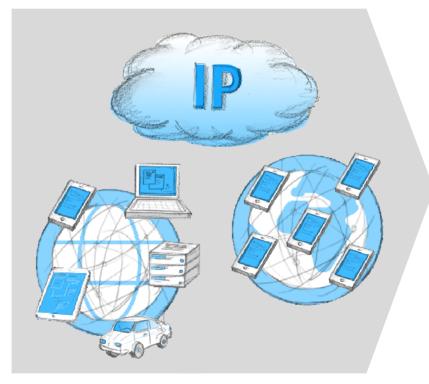
# Global Competition

Over the last years, new, global competitors have entered the Telco market, driving the availability and usage of free, internet-based communications services





### **Trends**



### **Implications**

Best infrastructure Best experiences Best opportunities



### Best infrastructure

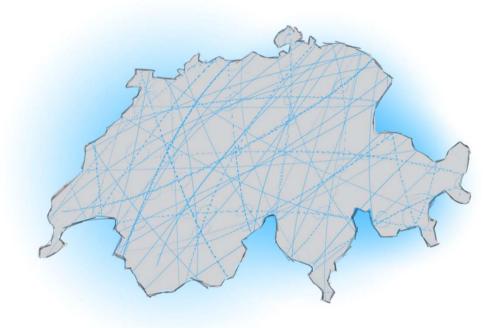
Fast and secure access, always available everywhere

#### **Technological transformation**

Major investments in infrastructure e.g. Fiber, LTE and Cloud allow Swisscom to offer its customers the best quality, availability and security

#### **Efficiency improvement**

Modern infrastructure – such as the Swisscom Cloud Platform – enable Swisscom to design and offer services cost efficiently and to launch new products faster





9

# Best experiences

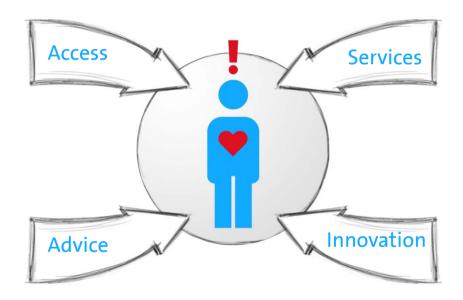
Innovative and exciting services accompanied by competent customer advice

# Transition to new business models

Changing customer needs such as "always on" drive demand for innovative and all-inclusive subscription models as well as personalised customer interactions

#### **Differentiation**

The combination of best access, optimised customer touch points, competent advice and innovative products allow Swisscom to differentiate itself





# Best opportunities

Innovation and sustainable growth in core and adjacent markets

#### **Growth in Switzerland**

Swisscom take advantage of the best business opportunities. These allow the company to grow sustainably within and outside the core business

# Fastweb growth and cash flow generation

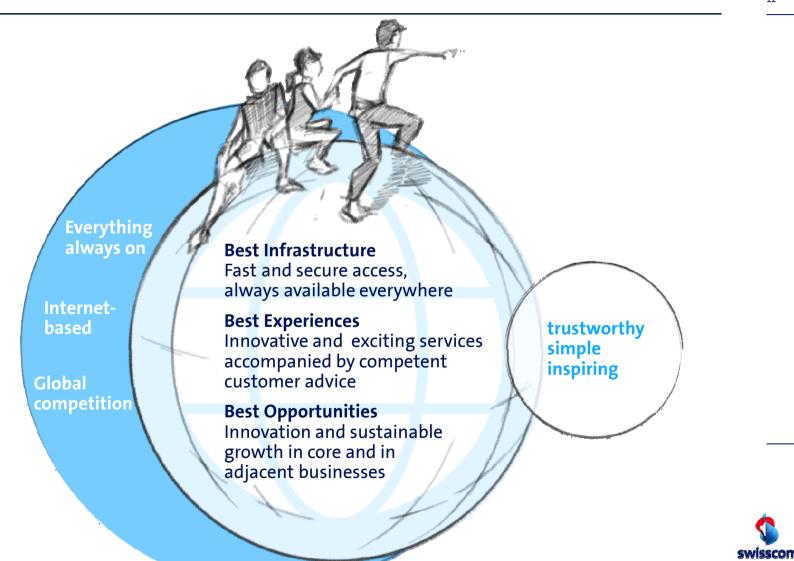
New growth opportunities exist in Italy thanks to significant investments in infrastructure (Fibre), strategic partnerships (e.g. Sky) and the launch of value added services for business customers





# Swisscom 2020: Delivering the best

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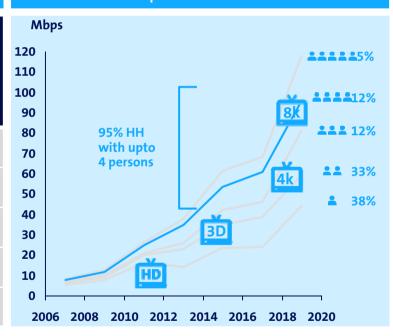
### At home: The Future of Wireline Ultra Broadband

Switzerland is already one of the leading broadband nations in Europe. Further growth in demand will accelerate adoption of ultra broadband.

#### Switzerland – Leading BB in Europe\*

|   | FTTx/<br>VDSL<br>Coverage<br>(2012) | FTTH/B<br>Coverage<br>(2012) | Measured<br>Internet<br>Speed<br>(Mbps)<br>(Q2 2013) | Measured<br>vs.<br>Advertised<br>Speed<br>(Q4 2013) |
|---|-------------------------------------|------------------------------|------------------------------------------------------|-----------------------------------------------------|
| ± | 83%                                 | 15.5%                        | 11.0                                                 | 97.5 %                                              |
|   | 25%                                 | 15%                          | 4.9                                                  | 64.5 %                                              |
|   | 18.5%                               | 16.5%                        | 5.7                                                  | 62.0 %                                              |
|   | 34.6%                               | 3.6%                         | 7.3                                                  | 81.9 %                                              |
|   | 59.9%                               | 5.9%                         | 8.1                                                  | 73.6 %                                              |

#### **Demand for Speed Will Grow Further**

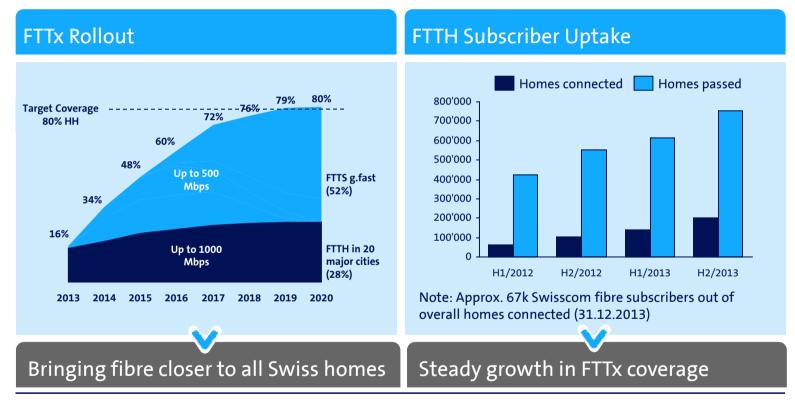


High end TV screen resolution, cloud services, and parallel video streaming shall further fuel broadband demand.



### At home: Ubiquitous Wireline Broadband

Swisscom has a multi-year commitment to bring ultra broadband closer to the home while closing the digital gaps in rural Switzerland.

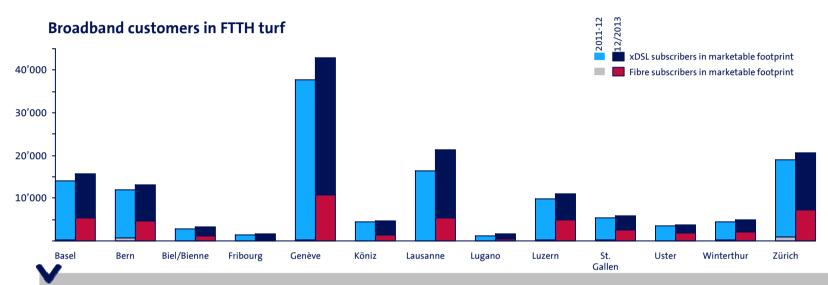


Although FTTH ensures future-proofing against bandwidth demand rise, Swisscom optimizes investment with demand for faster ROI.



### At home: Ubiquitous Wireline Broadband

Fibre rollout stimulates broadband growth in Switzerland. Swisscom observes strong customer affinity towards high speed FTTH services.



Visible FTTH Affinity: Strong inclination of copper based BB customers to migrate to FTTH

#### **Products**

 New products benefiting from fiber bandwidths (e.g. TV2014)

#### Rollout

> Improved coordination for in-building cabling

#### **Partnering**

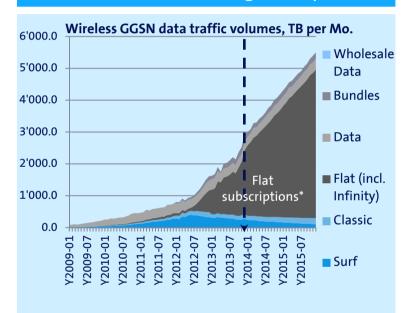
- > Improved partnering
- > Local go to marketing initiatives



### On the move: The Future Of Ultra Wireless Broadband

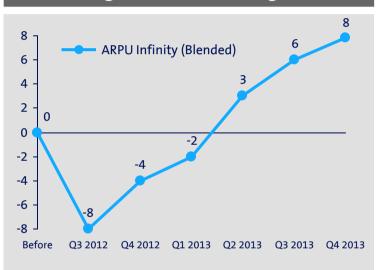
Swisscom aims to delight customers by exceeding customer quality and speed expectation, while positively impacting the overall ARPU.

#### Demand for data driving takeup...



- > Two-fold data volume growth per year
- > 200% higher flat rate based data consumption of NATEL® Infinity\* subscription plans

#### ...and delight reflected in higher ARPU



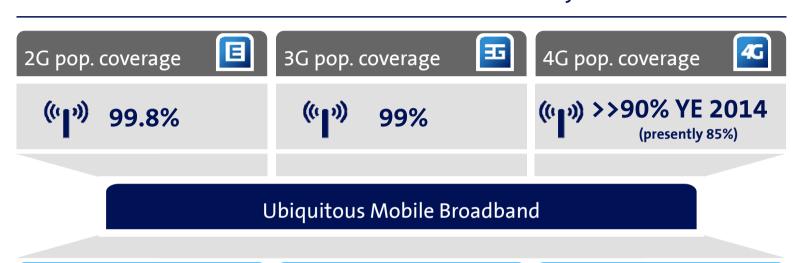
- > NATEL® Infinity subscription plans help customers balance quality and cost with positive impact on the overall ARPU\*\*
- Customer surveys underline the very high overall satisfaction of our Infinity subscribers' speed expectations



#### 18

### On the move: Ubiquitous Wireless Broadband

Swisscom is committed to continue delighting its customers with the best mobile network in Switzerland in 2014 and beyond.



#### Coverage

- 15% of subscriber base regularly access mobile data services over the LTE network
- LTE network expansion in record time

#### Capacity

- More then 95% of the network supports HSPA+ (42 Mbps), or LTE (150 Mbps)
- One of the 1st in Europe to introduce Carrier Aggregation to boost speeds in 2014
- > ~2000 WiFi-Hotspots in CH

#### Quality

- > Ranked #1 by Connect technical magazine since 2009
- > Average download speed in cities > 20 Mbps
- > High voice call quality

With an LTE expansion in record time, maximization of 3G coverage and network densification, we set ourselves apart from competition



### On the move: Best Wireless Network (2014 & beyond)

Equipped with large spectrum resources, excellent infrastructure & high-speed backhaul, Swisscom is well prepared for the future.

#### Spectrum Resources –after Refarming 2014

- > Switzerland is a Top 5 European market with regards to spectrum allocation\*\*
- > 42% of spectrum for mobile communications is licensed by Swisscom till 2028
- > x4 more spectrum per subscriber compared to the 2nd ranked European operator with most spectrum

| Spectrum<br>band | Swisscom spectrum*                                    | Technologies          |
|------------------|-------------------------------------------------------|-----------------------|
| 800              | 2 x 10 MHz                                            | 45                    |
| 900              | 2 x 15 MHz<br>(GSM specturm<br>refarming in progress) | <b>= =</b>            |
| 1800             | 2 x 30 MHz<br>(GSM specturm<br>refarming in progress) | <b>46 E</b>           |
| 2100             | 2 x 30 MHz                                            | <b>4</b> 5 <b>=</b> 5 |
| 2600             | 2 x 20 + 45 MHz                                       | <b>4G</b>             |

| European incumbents | Total spectrum,<br>MHz | Spectrum per<br>subscriber, KHz |
|---------------------|------------------------|---------------------------------|
| Swisscom            | 255                    | 40.2                            |
| _                   | 192                    | 9.9                             |
| - 11                | 172                    | 7.8                             |
| =                   | 160                    | 4.2                             |
| - 11                | 157                    | 5.0                             |

#### Multi-mode Basestations

- > 96% (100% by E'2014) of the macro sites are multi-mode capable of 2G, 3G & 4G
- > Indoor sites will be modernized in 2014

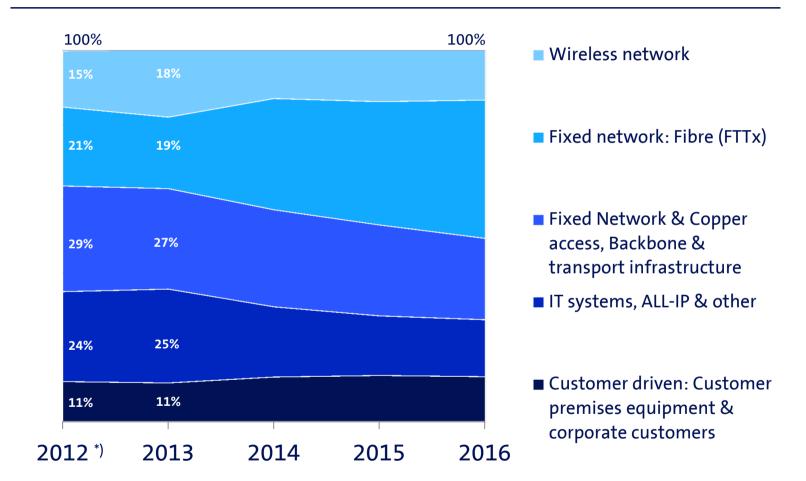
#### Futureproofing for capacity demands

95% 3G sites and 100% 4G-macro sites are connected with 1 Gbps fibre backhaul



### Investment: Towards the best infrastructure

Through sustained investments, Swisscom continues building robust infrastructure capable of serving future customer demands.



<sup>\*</sup>without Capex for mobile frequency licenses in Switzerland



### Transformation and Innovation: IP Runs Full-Steam

Swisscom continues migrating customers from the analogue world into the digital IP future.

2013 2014 2015 2016 2017 2018 **Customers in Analogue World** Target 2018 The Transformation Fixed network & services > All-IP program launched The Inevitable converted to IP to migrate all customers Analogue voice telephony to IP services > All analogue services will migrated to VoIP platbecome digital > 200k customers form successfully transferred Complete replacement of Shortened time to market to IP (End'2013) analogue telephony by Significantly reduced VolP > Necessary replacement operational costs products/services are Services to be converted under development to IP **Customers migrated to IP Services Our Commitment to IP** Swisscom- Ahead of the curve **First Tangible Results:** Transform all copper lines to > Launch of new IP services: > IP is the foundation for IP without exceptions (via TV, iO (VOiP service), API Swisscom's Cloud, API

and Cloud

sales push/customer

solutions)



strategy, and SDN

implementation

#### 22

### Transformation and Innovation: Swisscom's Cloud is for everyone - including ourselves

Swisscom is building a modern, secure & cost-effective Swiss cloud

#### Better customer value proposition



#### **Residential Customers**

- MyDigitalLife: anywhere, anytime, any-device
- > Ecosystem around Cloud & APIs (B2B2C)



#### **Enterprise Customers**

- Offer laaS. PaaS and SaaS¹ in CH and abroad
- > 22.8% market growth annually in CH until 20172

#### Value proposition



Data Security CH jurisdiction





Cost-effective

#### Internal benefits

#### **Networking and IT**



- > Reduce OPEX by migration to the cloud
- Virtualize the network in the cloud (SDN3)

#### **Internal Startups**

> Build new products & services based on cloud PaaS1



#### Swisscom's cloud is built on leading edge technologies



Leverage open source technology and leading edge technology partners











- > Highest flexibility beyond the boundaries of local data centers
- > SC cloud OS to achieve high flexibility and to reduce license fees



### Transformation and Innovation: into the ICT World

Swisscom turns itself into a full-fledged ICT company with an innovative portfolio of products (hardware and software)

#### The ICT World: one of Gartner's Top10 Business-Drivers



The ICT world of "Anything is Software defined" and "Programmable Everything" makes Software the main ingredient to successful positioning as a player

#### **Distributed Product Development**



A new culture of product management is being set up:

- > Business Units develop the products themselves
- > Business Units leverage developer communities

#### Cloud

Built up on PaaS for agile, scalable, and costefficient development & operation of products

#### **API**

Efficiently reuse data & functionality of Swisscom's core assets through APIs

#### Service-Access Separation

Separate access and service to enable product development in an "OTT manner"

#### **SW-driven Business**

Organisational transformation to embrace software culture allows Swisscom to complement core business with software products



### Transformation and Innovation - Accelerate into ICT

Innovations further accelerate the transformation into an ICT company, with innovative products around our core business.

#### **Focus Areas**

- > Messaging, Videoconferencing
- > Mobile Payment
- > Security, Identity Management
- > Cloud infrastructure and applications
- > Internal Big Data application
- > Infrastructure improvements

#### **Exemplary Innovations**



iO: Make calls, chat and more



Vidia: Personal Virtual Meeting Rooms, Cloud based



Tapit: Open platform issuing secure credentials onto Swisscom SIM

#### **Swisscom Innovations**

Combine telco assets with OTT approaches and deliver innovative products and capabilities around our core business



### Summary

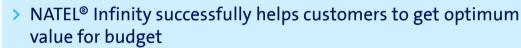
With excellent and future-proof infrastructure we will continue to delight our customers on our way to an integrated ICT company.

We bring fiber closer to all Swiss home



- > Strong inclination of copper based BB customers to migrate to FTTH
- First launched 1 Gbps in Swiss market, well prepared for future bandwidth demand

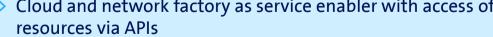
We continue to delight our wireless customers



- > >> 90% LTE population coverage EoY 2014
- > Futureproof mobile network based on state-of-the-art infrastructure and large spectrum and backhaul resources

We accelerate into the ICT world





> Cultural change: focus on software driven business





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### Revenues 2013 (w/o exceptionals)

Without FX, hubbing and M&A effects, revenue went down CHF 92 mm YOY (-0.8%).

After a declining Service revenue in Q1 and Q2, Q3 marked the turning point, with a continuation of service revenue growth in Q4.

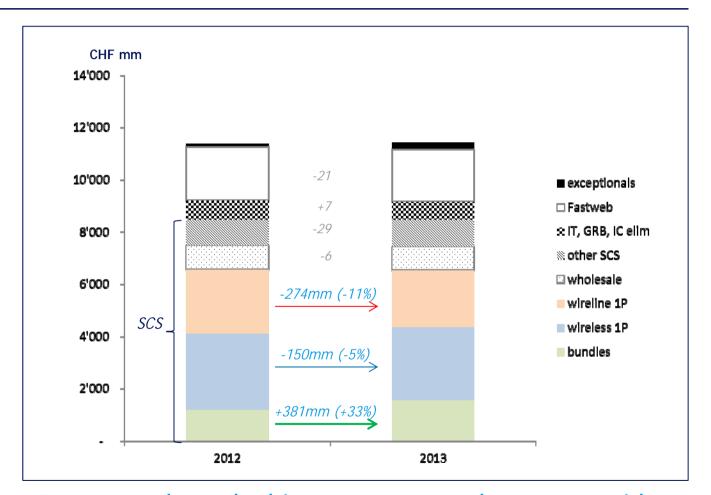


(a) Average exchange rate CHF/€ 2012: 1.2044 vs. 2013: 1.2293, i.e. a strengthening of Euro against Swiss Franc of 2.1%



### Overview revenues

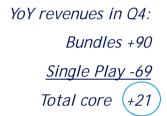
85% of dynamics in revenue development are based on service revenue development for 1P and bundles within Swisscom Switzerland

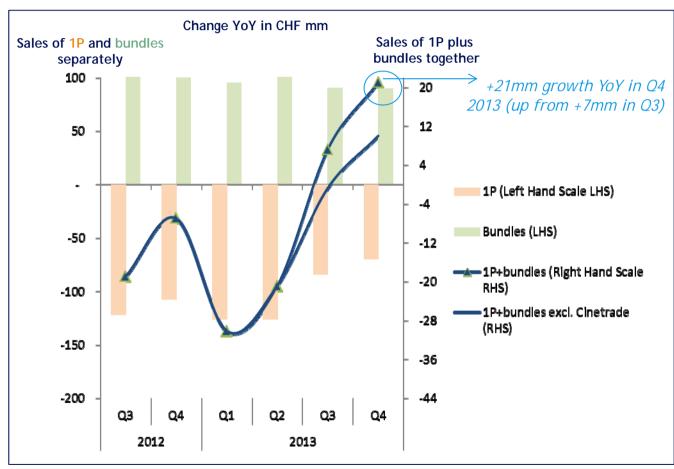


Focus on where the big moves are on the revenue side: 1P and bundles at SCS



### Swiss service revenues - single play and bundles\*)



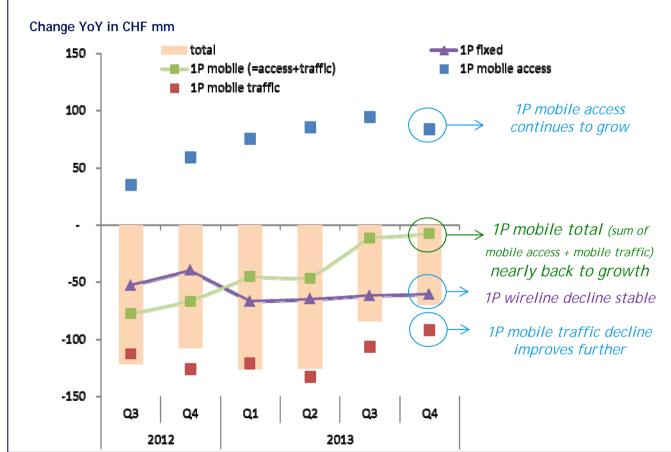


Q4 with continued revenue growth in core business esp. through lower decline in 1P



### Swiss service revenues - single play

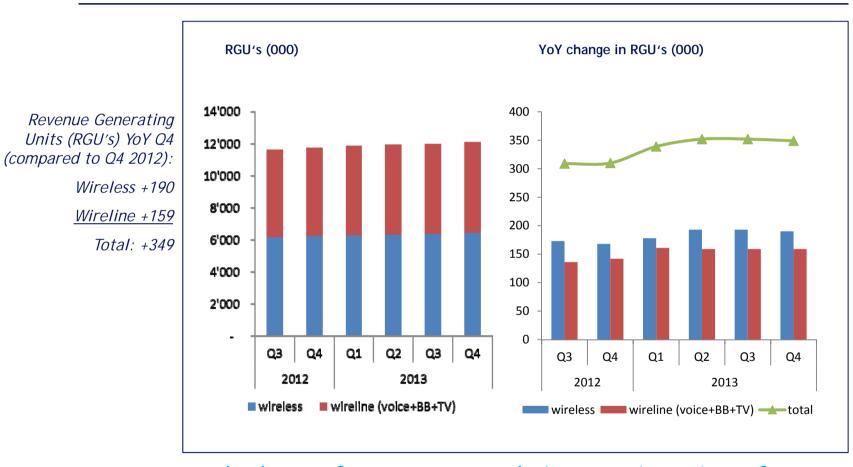




1P improvement largely through trend-change in mobile traffic lost



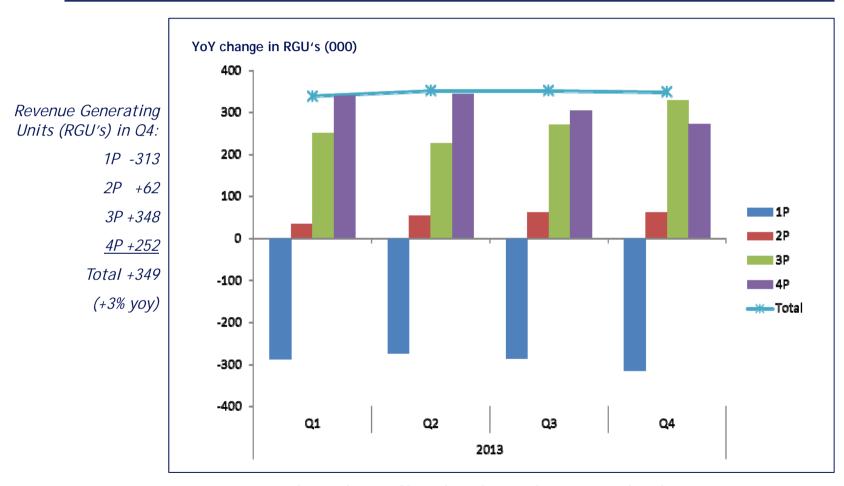
### Swiss service revenues - RGU development



At the base of revenue growth, is a continuation of RGU growth



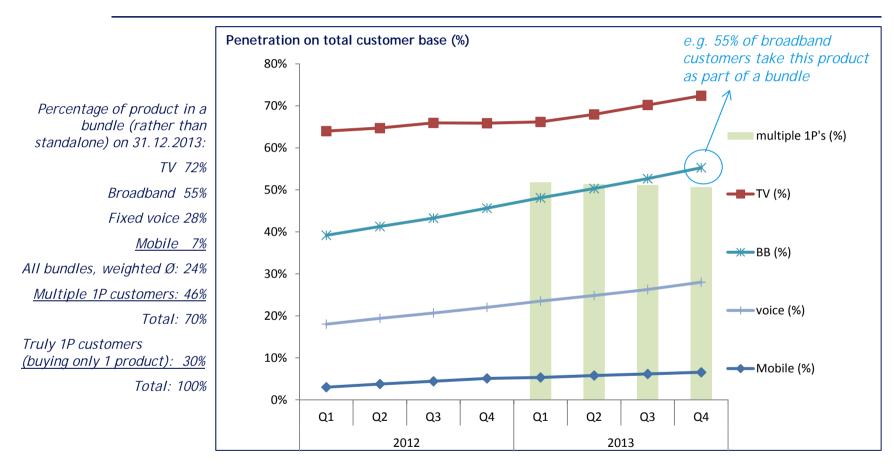
### Swiss service revenues - RGU development



RGU growth in bundles higher than 1P decline. Net growth of 3% p.a.



### Swiss service revenues - bundle penetration



Increasing penetration of bundles is key to make customers more sticky — which lowers churn significantly (!). Target is to both upsell a bundle to customers with only 1 product (30% of customer base), as well as to help customers with multiple products (46% of customer base) migrate to a bundle

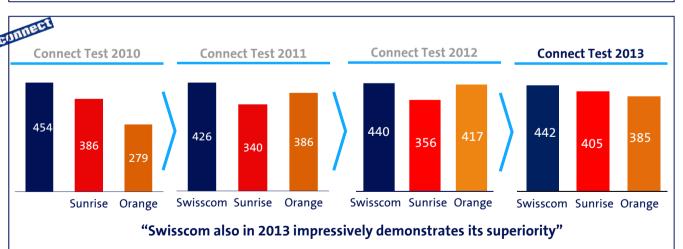


### Consistent high ratings for network and service quality

Multiple sources confirm Swisscom's strength of network performance internationally

- Number 1 in Europe in delivery of average speed (Akamai study)
- Number 2 in Europe in delivery of peak speed
- Number 1 in Europe in delivery above 4 and above 10 Mbps
- Best LTE performance in Europe (Gartner)
- 4<sup>th</sup> best on ICT access among 137 countries (Insead, global innovation index)
- Number 1 in Switzerland in quality of mobile networks (Connect tests 2009-2012)

Also domestically, the (network) performance is uncontested





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### 2013 - A strong performance above expectations

#### Leadership in Customers Growth

FASTWEB customer acquisition over performing the market in each segment

#### **Positive EBITDA Evolution**

EBITDA growth (505 mm Euro, +1.0% YoY) EBITDA margin increase (~31.0%, +1.4 p.p. YoY)

#### **FCF Generation**

40.0 mm Euro FCF generation excluding extraordinary investments in NGAN

#### FTTS above plan in terms of roll out, commercial and technical performance

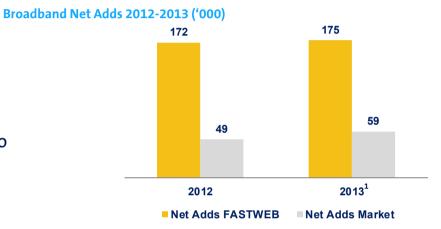
Approximately 60% of target cabinets already installed Strong sales in newly covered cities with approx. 45k active customers



# FASTWEB leadership confirmed in the Consumer...

### **FASTWEB Outperforming the Market**

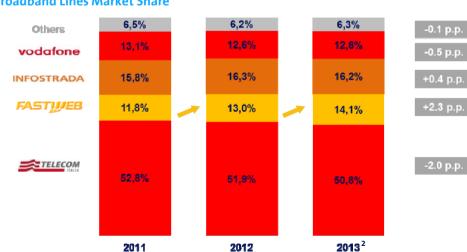
In a competitive broadband market, FASTWEB was leader in broadband customer acquisitions and outperformed the market also in 2013



### **FASTWEB Market Share Growing**

### **Broadband Lines Market Share**

FASTWEB market share increased since 2011 by 2.3 p.p. to 14.1% mainly at the expense of Telecom Italia and Vodafone





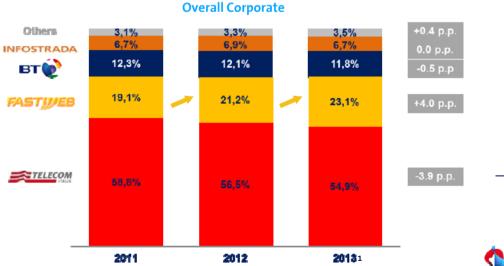
# ...and in the Corporate market

### **FASTWEB Market Share Growing in the Corporate Market**

In a highly competitive Corporate market, FASTWEB share for core Voice and Data services increased also in 2013
The Company built scale in ICT/VAS¹ with a market share of 14.8% vs. 10.3% one year before



FASTWEB overall Corporate market share grew since 2011 by 4 p.p. to 23.1%, reinforcing the Company position as leading alternative player to Telecom Italia



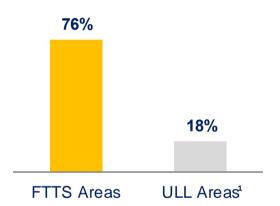
# FTTS above plan in terms of roll out, commercial results and technical performance

### 12 Cities Completed to Date



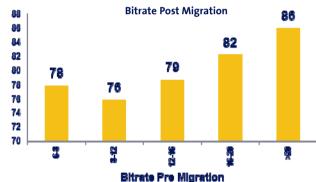
### Strong Sales in FTTS Areas<sup>1</sup>

March-December Sales YoY Change (%)



### **Technical Performance Boost**

**Download Speeed Before/After Migration** 



- Installed approximately 60% of planned cabinets
   On a March-December cumulative basis FTTS and complete planned cabinets
- 1.7 mm households and business recorded a +76% YoY growth vs. customers covered +18% in overall ULL areas
- On a March-December
   cumulative basis FTTS areas<sup>1</sup>
   recorded a +76% YoY growth vs.
   +18% in overall ULL areas
  - ~35% of eligible customers already migrated to FTTS
  - 50k active FTTS customers<sup>2</sup>

On average, customers migrated from LLU (ADSL2+) to FTTS (VDSL2) experience

- 8x more downstream bandwidth
- 20x more upstream bandwidth



# 2014 Strategy - Setting the scene

### **Global Trends**

- Explosive cocktail between customer needs and global opportunities
- Increasing quality coupled with competitive price requests
- Right balance between infrastructure availability and service capability

- Incumbents/gobal players will increase investments in UBB (fixed and mobile)
- Increasing focus on media convergence through direct investing or partnership
- OTT cloud-based services will become market standards

### **FASTWEB Strategic Priorities**

Infrastructure

1 Complete and exploit FTTS

Beyond Infrastructure - Enriching FASTWEB Customer Digital Life







# 1 Complete roll out and exploit FTTS benefits across the entire footprint

### **FASTWEB NGAN Covering 20% of the Market**



- Complete FTTS build out in further 11 cities<sup>1</sup>
- FASTWEB ultra broadband services available to 5.5 mm huoseholds and businesses or 20% of the Italian market (including 2.0 mm in FTTH footprint)

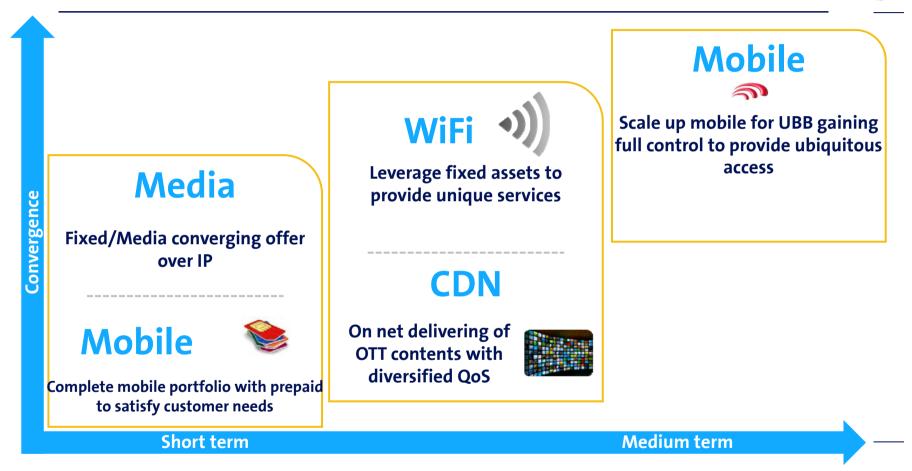
### **Fully Exploiting FTTS-Driven Benefits**



- ~200k active FTTS customers EoP 2014
- COGS reduction thanks to lower SLU vs. LLU fee
- Lower churn/Additional sales/Higher ARPU thanks to infrastructural advantage vs. other OLOs and premium product

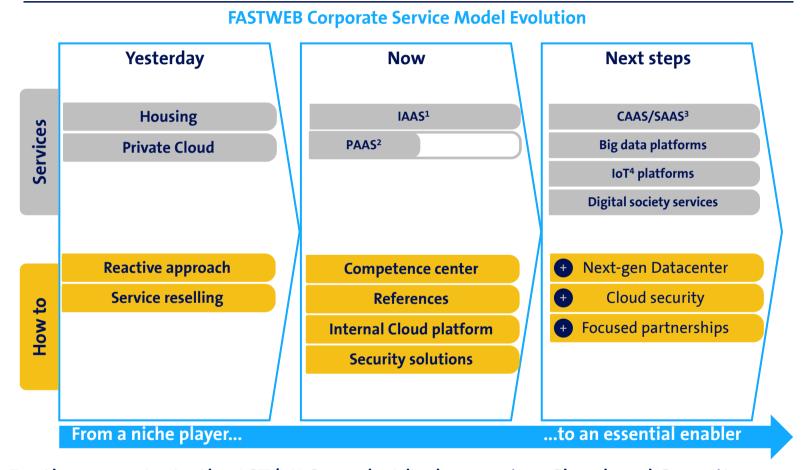


# 2 Preparing for a converging world by leveraging FASTWEB assets



Expand beyond fixed line to enhance mobile/entertainment capabilities in order to provide a best in class digital customer experience

# 3 Push on Corporate B2B Cloud services to fuel growth in adjacent markets



Further penetrate the ICT/VAS market by leveraging Cloud and Security as an enabler for new service models



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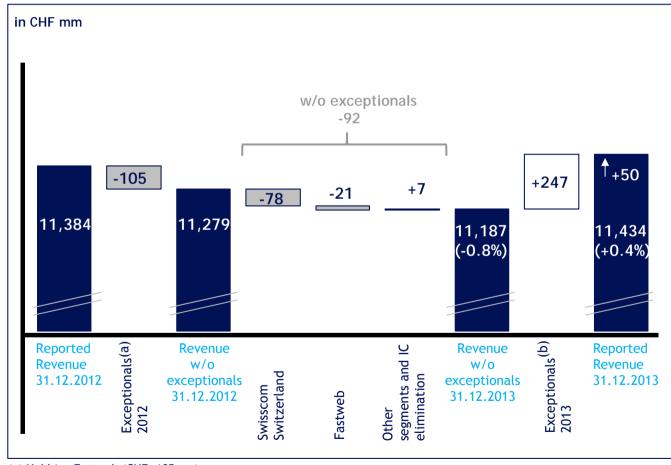
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# Revenue breakdown

Topline increased YOY by CHF 50 mm mainly thanks to acquisitions.

Without FX, hubbing and M&A effects, revenue went down CHF 92 mm YOY (-0.8%).



- (a) Hubbing Fastweb (CHF -105mm)
- (b) Acquisitions (CHF +151mm), Hubbing Fastweb (CHF +55mm), change exchange rate (CHF +41mm, strengthening of Euro against Swiss Franc of 2.1%)

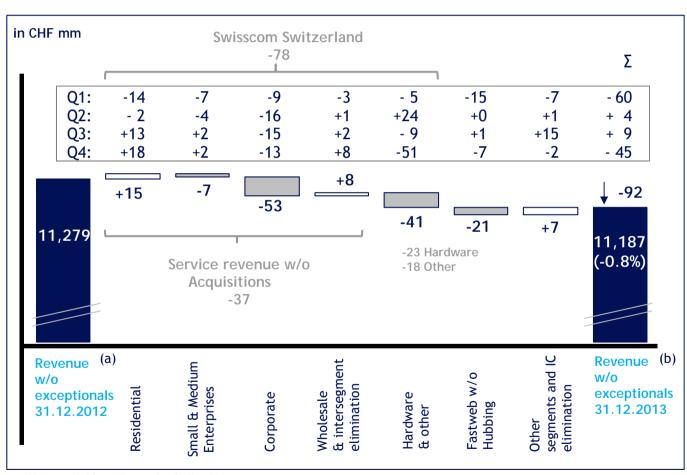


# Revenue (w/o exceptionals) breakdown

Without FX, hubbing and M&A effects, revenue went down CHF 92 mm YOY (-0.8%).

After a declining Service revenue in Q1 and Q2, Q3 marked the turning point for Residential and Small & Medium Enterprises.

Corporate with steady decline due to high price pressure.

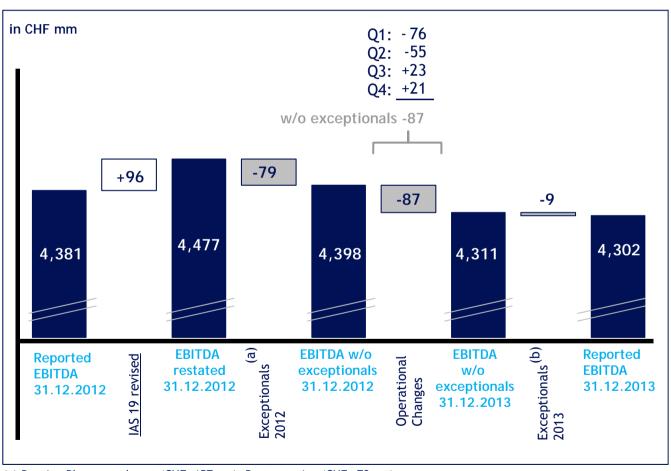


- (a) Without Hubbing Fastweb (CHF -105mm)
- (b) Without Acquisitions (CHF -151mm), Hubbing Fastweb (CHF -55mm), change exchange rate (CHF -41mm, strengthening of Euro against Swiss Franc of 2.1%)



EBITDA w/o exceptionals down CHF 87 mm, with trends improving QoQ

YoY EBITDA lower due to lower revenue, higher direct cost and increased repair & maintenance as well as IT cost.



- (a) Pension Plan amendment (CHF -157mm), Restructuring (CHF +78mm)
- (b) Additional Pension cost (-51mm), Acquisitions (CHF +25mm), Change exchange rate (CHF +13mm, strengthening of Euro against Swiss Franc of 2.1%), Restructuring (+4mm)

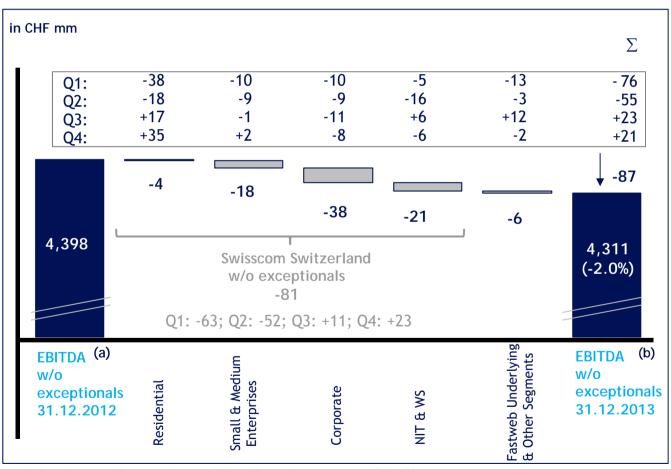


# EBITDA (w/o exceptionals) breakdown

EBITDA w/o exceptionals down CHF 87 mm.

EBITDA of Swisscom Switzerland w/o exceptionals down CHF 81 mm, with trend improving QoQ

YoY EBITDA lower due to lower revenue, higher direct cost and increased repair & maintenance as well as IT cost.



- (a) Without Pension Plan amendment (CHF -157mm), Restructuring (CHF +78mm)
- (b) Without additional Pension cost (-51mm), Acquisitions (CHF +25mm), Change exchange rate (CHF +13mm, strengthening of Euro against Swiss Franc of 2.1%), Restructuring (+4mm)

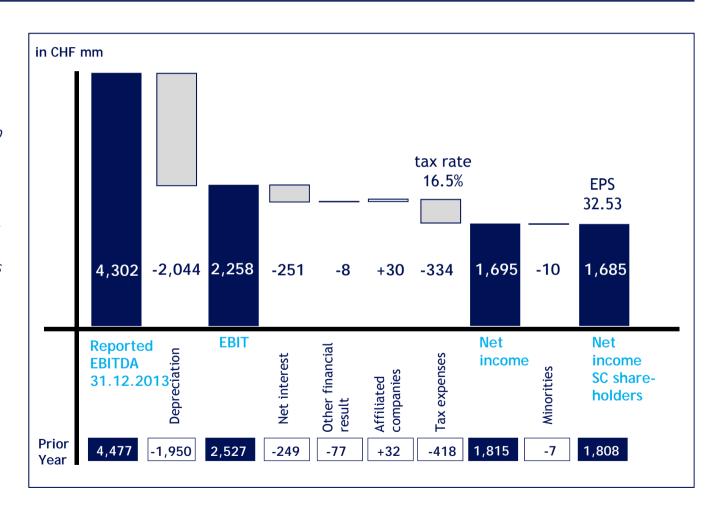


# Net result

In 2013, net income of the group amounts to CHF 1,695 mm.

Decrease of net income is mainly driven by lower EBITDA as well as higher depreciation.

Earnings per share equals to CHF 32.53.

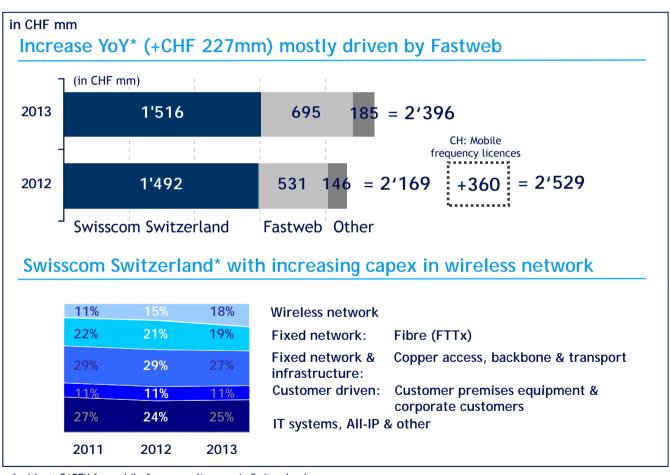




# Capital expenditure

Without the one-off investment in 2012 for mobile frequency licenses, CAPEX increased by CHF 227 mm.

The increase is mainly due to the expansion of Fastwebs fibre-optic network in Italy.

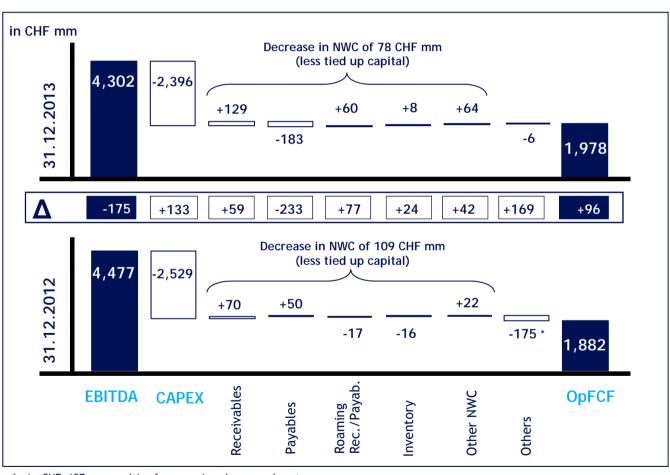


<sup>\*</sup> without CAPEX for mobile frequency licences in Switzerland



# Operating free cashflow

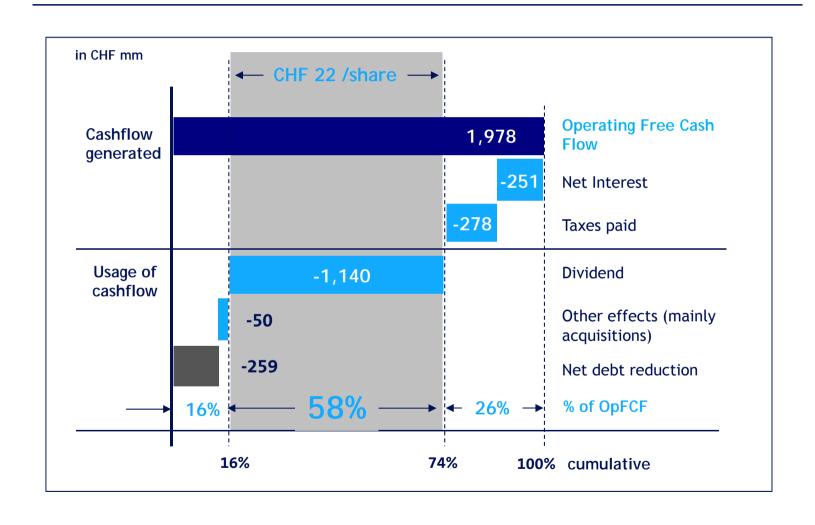
CAPEX down by CHF 133 mm mainly due to the 2012 one-off investment for mobile frequency licenses of CHF 360 mm.



<sup>\*</sup> o/w CHF -157 mm resulting from pension plan amendments



# Use of cash flow 2013 - 58% paid to shareholders





# Refinancing transactions in 2013

### **Eurobond**

• Amount: EUR 500 Mio.

Tenor: 7 yearsCoupon: 2%

• Rating: A/A2

### **Loan European Investment Bank**

• Amount: EUR 300 Mio.

• Term: 7 years

• Repayment: 10 equal tranches beginning 2015

• Interest: Euribor 6M + Spread

### **Revolving Credit Facility**

• Amount: CHF 2'000 Mio.

• Term: 5 years with the option to extend by one

year after 1st and 2nd year

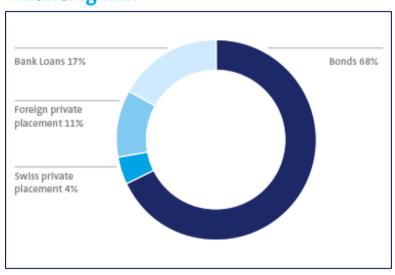
• Structure: Club deal with 8 Banks

- Very attractive pricing obtained as proof of strong credit quality
- Achieved the goal to further diversify the funding sources
- Partial pre-financing of the bond maturing in April 2014
- Facility granted to fund part of the rollout of high-speed broadband and VDSL2-based network of Fastweb
- Undrawn as per 31 December 2013
- Used as backstop facility to secure liquidity and the refinancing capacity for upcoming maturities

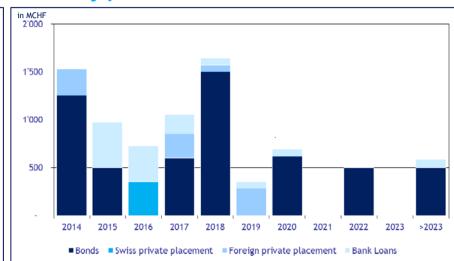


# Financing situation as per YE 2013

# **Financing mix**



# **Maturity profile**



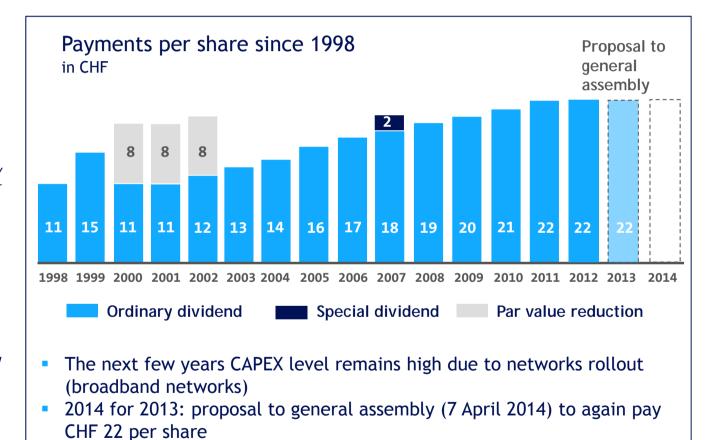
- Average cost of debt
- Average duration
- Ratio fixed to floating financing

- 2.4 %
- 3.6 years
- 88.4 % fixed / 11.6% floating



2014 for 2013: proposal to general assembly to again pay CHF 22 / share

Dividend time table: Record date 7 April Ex div 9 April Payment 14 April



Upon meeting its 2014 guidance, Swisscom plans to again propose a

dividend of CHF 22 per share to the general assembly in 2015



# Outlook 2014 - returning to modest growth

| CHF bln  | 2013   | 2014 E*) | Splits into:                                                                                     |
|----------|--------|----------|--------------------------------------------------------------------------------------------------|
| Revenues | 11.434 | ~11.5    | ~ CHF 9.45 bln for Swisscom w/o Fastweb + ~ € 1.65 bln for Fastweb                               |
| EBITDA   | 4.302  | ~4.35    | <ul><li>&gt; CHF 3.7 bln for Swisscom w/o Fastweb +</li><li>&gt; € 0.5 bln for Fastweb</li></ul> |
| CAPEX    | 2.396  | 2.4      | <ul><li>CHF 1.75 bln for Swisscom w/o Fastweb +</li><li>€ 0.55 bln for Fastweb</li></ul>         |

### **Revenues 2014**

- Continuation of moderate service revenue growth
- Further stagnation in corporate market (price pressure)
- Acquisitions of 2013 will bring additional revenue of ~CHF 80 mm in 2014

### **EBITDA 2014**

 Without any potential restructuring and integration cost, modest growth of EBITDA expected, both for Fastweb and Swisscom



# Agenda "delivering the BEST"

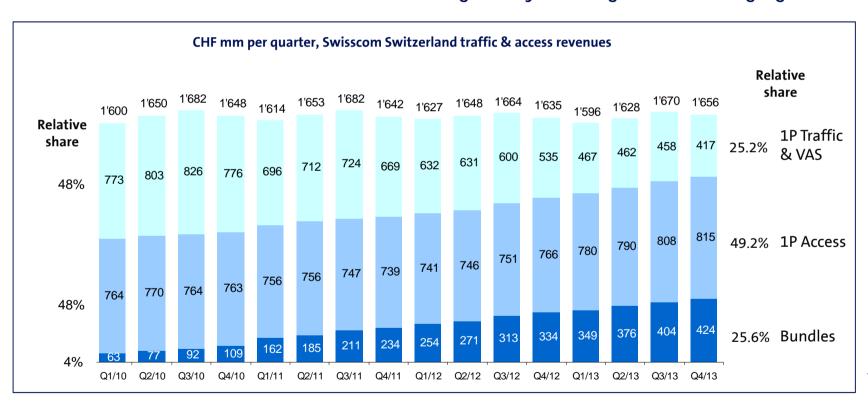
| Ch. | Topic                                                                            | Speaker                       |
|-----|----------------------------------------------------------------------------------|-------------------------------|
|     | Welcome & Introduction                                                           | Bart Morselt, IR              |
| 1   | BEST strategy Introduction strategic framework                                   | Urs Schaeppi, CEO             |
| 2   | BEST infrastructure At home On the move Investment Transformation and innovation | Heinz Herren, CTO             |
| 3   | BEST experiences Commercial performance Experience outlook                       | Urs Schaeppi, CEO             |
| 4   | BEST opportunities Highest quality operator in Italy                             | Alberto Calcagno, CEO Fastweb |
| 5   | BEST performance<br>2013 financial results<br>2014 outlook                       | Mario Rossi, CFO              |
|     | Q&A                                                                              | All                           |



# **Attachments** swisscom

# Bundles replacing 1P

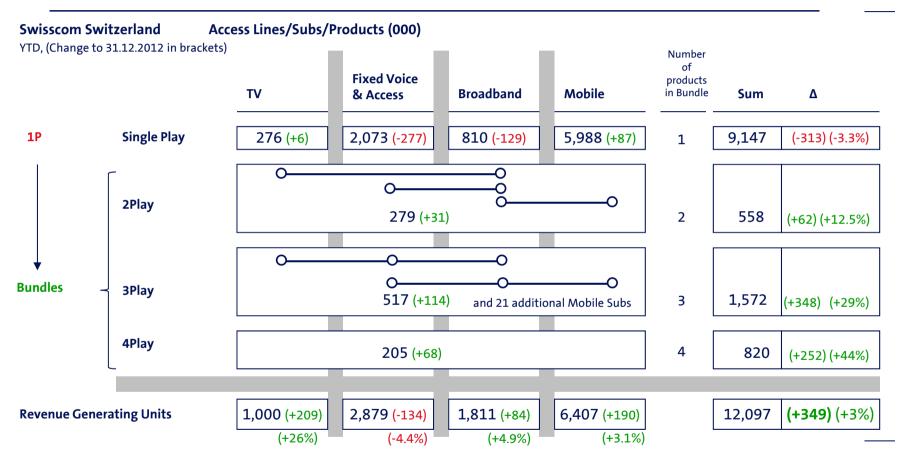
### Business model for local telco can no longer rely on usage based charging



Fixed monthly fees now represent 75% of revenues compared to 52% only 3 years ago.



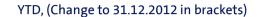
# RGU's

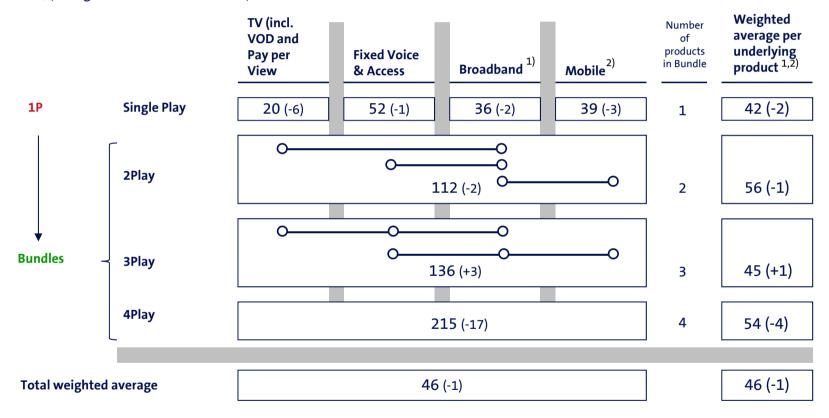


Number of revenue generating units up by +3% YOY.



# **ARPU**



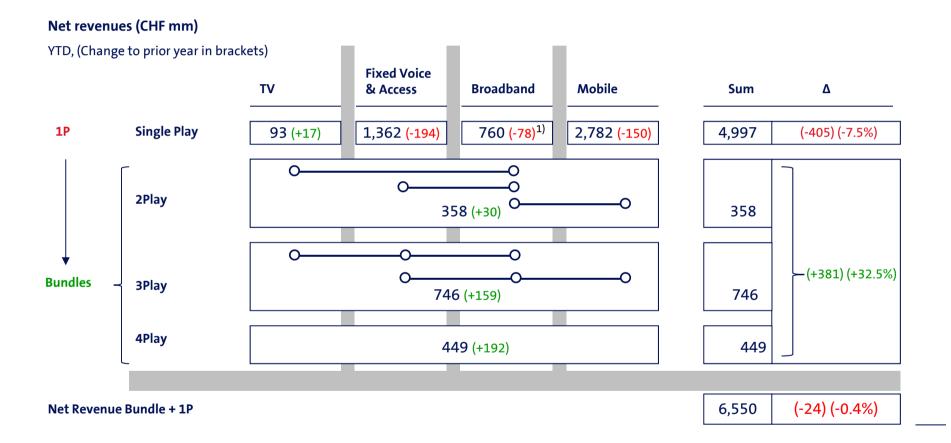


# Move to bundles implies up-scaling to higher ARPU's .

- 1) ARPU excl. Business Networks
- 2) ARPU excl. Mobile Termination



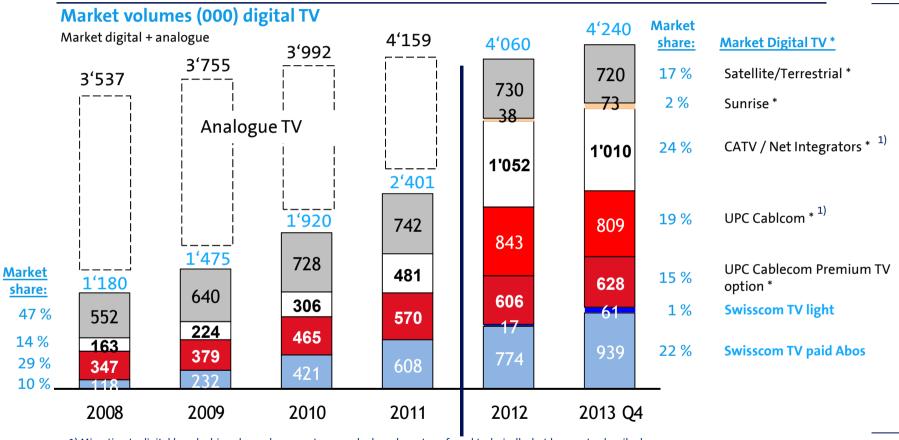
# Revenues (RGU x ARPU)



### Bundle revenues increased by CHF 381 mm (+32.5%) YOY.



# TV market Switzerland



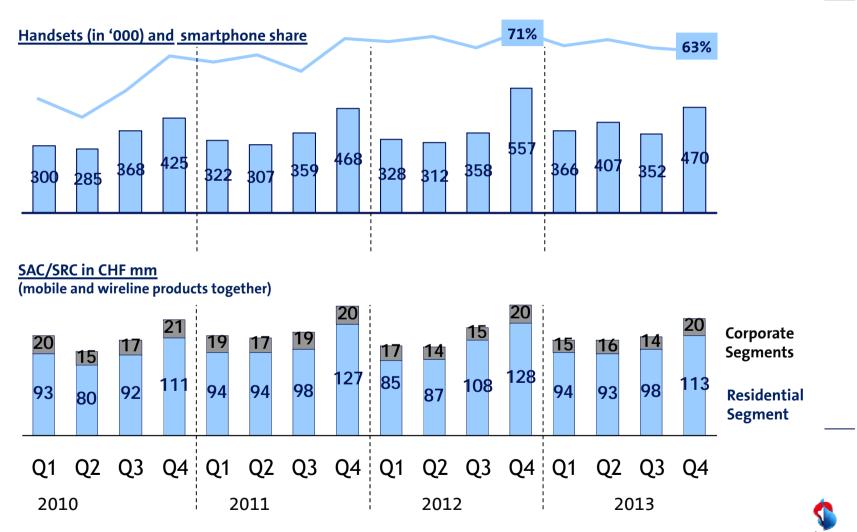
<sup>1)</sup> Migration to digital largely driven by analogue customers who have been transferred technically, but have not subscribed to a digital product yet: these are potential customers for Swisscom

Cable customers who are being migrated to digital continue to be potential customers for Swisscom's IPTV solution



<sup>\*</sup> Estimates for Q4 2013

# Handsets & SACs

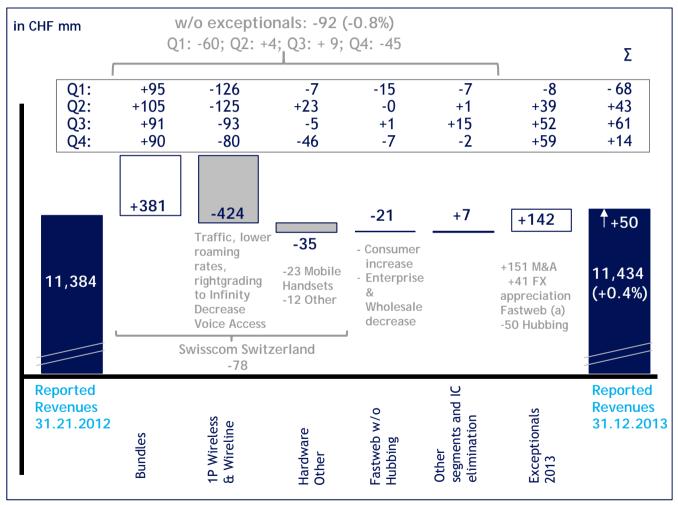


Volume of sold handsets in Q4 2013 lower than in 2012, but same level as in 2011.

# Group revenue

Without FX, hubbing and M&A effects, revenue went down CHF 92 mm YOY (-0.8%).

Underlying top-line of Fastweb went down by CHF 21 mm YOY, consumer segment with increase, decrease in Enterprise and Wholesale.



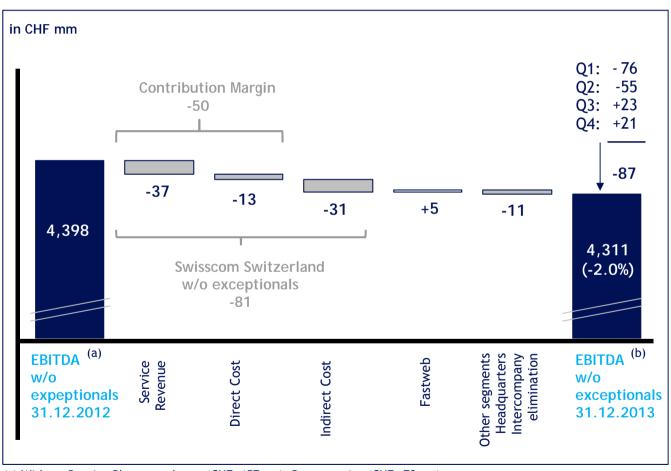




# **Group EBITDA**

EBITDA w/o exceptionals down CHF 87 mm YOY, in Q3 and Q4 above prior year.

EBITDA of Swisscom Switzerland w/o exceptionals down CHF 81 mm.



- (a) Without Pension Plan amendment (CHF -157mm), Restructuring (CHF +78mm)
- (b) Without additional Pension cost (-51mm), Acquisitions (CHF +25mm), change exchange rate (CHF +13mm, strengthening of Euro against Swiss Franc of 2.1%), change in accruals (+4mm)



# Segment 'Residential'

Top line up due to one off effect (acquisition).
Adjusted, top line is below prior year level driven by lower handset revenue (low margin).

CM 2 increase of 0.4%, adjusted by one off effect (acquisition), CM2 is on prior year level.

The success of the infinity price plans led to a higher # of mobile postpaid subs. ARPU decrease stopped in Q3 and increased since.

# of TV subs up by 26.2%.

|                                        | Q4/13 | Q4oQ4  | 31.12.2013 | YoY   |
|----------------------------------------|-------|--------|------------|-------|
| Net revenue in MCHF 1)                 | 1'332 | -1.0%  | 5'145      | 0.6%  |
| Direct costs in MCHF                   | -376  | -14.0% | -1'313     | 0.0%  |
| Indirect costs in MCHF 2)              | -258  | 3.6%   | -934       | 2.2%  |
| Contribution margin 2 in MCHF          | 698   | 5.9%   | 2'898      | 0.4%  |
| Contribution margin 2 in %             | 52.4% |        | 56.3%      |       |
| CAPEX in MCHF                          | 69    | 9.5%   | 199        | 22.8% |
| FTE's                                  | -39   |        | 4'754      | 10.1% |
| Voice lines in '000 <sup>3)</sup>      | -27   |        | 2'117      | -5.7% |
| BB lines in '000 <sup>3)</sup>         | +24   |        | 1'559      | 4.1%  |
| Wireless customers prepaid in '000     | +3    |        | 2'176      | -1.0% |
| Wireless customers postpaid in '000 3) | +32   |        | 2'534      | 4.5%  |
| Blended wireless ARPU MO in CHF        | 34    | 0.0%   | 34         | -2.9% |
| TV subs in '000 <sup>3)</sup>          | +55   |        | 967        | 26.2% |

<sup>1)</sup> incl. intersegment revenues



<sup>2)</sup> incl. capitalised costs and other income

<sup>3)</sup> sum of single play and bundles

# Segment 'Small & Medium Enterprises'

Lower revenue due to price erosion effects in wireless as well as continuous decrease of wireline telephony.

Growth in BB lines excellent.

Wireless ARPU decreased due to right-grading effects of infinity customers, effect slowing down since Q3.

|                                   | Q4/13 | Q4oQ4 | 31.12.2013 | YoY   |
|-----------------------------------|-------|-------|------------|-------|
| Net revenue in MCHF 1)            | 291   | 0.7%  | 1'151      | -0.9% |
| Direct costs in MCHF              | -40   | -2.4% | -151       | 3.4%  |
| Indirect costs in MCHF 2)         | -38   | 2.7%  | -136       | 2.3%  |
| Contribution margin 2 in MCHF     | 213   | 0.9%  | 864        | -2.0% |
| Contribution margin 2 in %        | 73.2% |       | 75.1%      |       |
| CAPEX in MCHF                     | 7     | 0.0%  | 17         | 0.0%  |
| FTE's                             | +4    |       | 757        | 11.2% |
|                                   |       |       |            |       |
| Voice lines in '000 <sup>3)</sup> | +0    |       | 517        | -0.6% |
| BB lines in '000 <sup>3)</sup>    | +5    |       | 215        | 9.7%  |
| Wireless customers in '000 3)     | +6    |       | 583        | 4.7%  |
| Blended wireless ARPU MO in CHF   | 72    | -2.7% | 72         | -8.9% |
|                                   |       |       |            |       |

<sup>1)</sup> incl. intersegment revenues



<sup>2)</sup> incl. capitalised costs and other income

<sup>3)</sup> sum of single play and bundles

# Segment 'Corporate'

Price erosion leads to lower top line of 2.6% YOY).

# of wireless subs up by 7.4% YOY

|                                 | Q4/13 | Q4oQ4  | 31.12.2013 | YoY    |
|---------------------------------|-------|--------|------------|--------|
| Net revenue in MCHF 1)          | 462   | -2.5%  | 1'787      | -2.6%  |
| Direct costs in MCHF            | -108  | -0.9%  | -398       | -1.7%  |
| Indirect costs in MCHF 2)       | -124  | -2.4%  | -482       | -0.6%  |
| Contribution margin 2 in MCHF   | 230   | -3.4%  | 907        | -4.0%  |
| Contribution margin 2 in %      | 49.8% |        | 50.8%      |        |
| CAPEX in MCHF                   | 28    | -6.7%  | 92         | 4.5%   |
| FTE's                           | +8    |        | 2'441      | 3.4%   |
| Voice lines in '000             | +1    |        | 245        | -1.2%  |
| BB lines in '000                | +1    |        | 37         | 8.8%   |
| Wireless customers in '000      | +20   |        | 1'114      | 7.4%   |
| Blended wireless ARPU MO in CHF | 43    | -10.4% | 44         | -15.4% |

<sup>1)</sup> incl. intersegment revenues



<sup>2)</sup> incl. capitalised costs and other income

# Segment 'Wholesale'

CM2 up by 4.6% (CHF +17 mm YOY) due to shift in revenue mix.

|                                         | Q4/13 | 04004  | 31.12.2013 | YoY    |
|-----------------------------------------|-------|--------|------------|--------|
| Devenue from outernal quaternaria MCIII |       |        |            |        |
| Revenue from external customers in MCHF | 145   | 1.4%   | 588        | -1.0%  |
| Intersegment revenue in MCHF            | 94    | 1.1%   | 378        | 1.6%   |
| Net revenue in MCHF                     | 239   | 1.3%   | 966        | 0.0%   |
| Direct costs in MCHF                    | -139  | -3.5%  | -564       | -2.9%  |
| Indirect costs in MCHF 1)               | -5    | 400.0% | -18        | 0.0%   |
| Contribution margin 2 in MCHF           | 95    | 4.4%   | 384        | 4.6%   |
| Contribution margin 2 in %              | 39.7% |        | 39.8%      |        |
| CAPEX in MCHF                           | -     | nm     |            | nm     |
| FTE's                                   | -2    |        | 107        | -7.8%  |
|                                         |       |        |            |        |
| Full access lines in '000               | -12   |        | 256        | -14.7% |
| BB (wholesale) lines in '000            | +7    |        | 215        | 15.6%  |

<sup>1)</sup> incl. capitalised costs and other income



# Segment 'Networks and support functions'

Lower personnel expenses (CHF -46 mm YOY) driven by lower restructuring cost.

Lower personnel cost partly compensated by higher repair & maintenance and IT cost, CM2 improve by CHF 17 mm YOY.

CAPEX of CHF 1'208mm down 23.8% YOY, due to spectrum license in 2012 of CHF 360 mm.

|                                                              | Q4/13 | Q4oQ4  | 31.12.2013 | YoY    |
|--------------------------------------------------------------|-------|--------|------------|--------|
| Personnel expenses in MCHF                                   | -188  | -17.5% | -712       | -6.1%  |
| Rent in MCHF                                                 | -49   | 8.9%   | -187       | 2.2%   |
| Maintenance in MCHF                                          | -55   | 5.8%   | -197       | 6.5%   |
| IT expenses in MCHF                                          | -74   | -3.9%  | -305       | 3.4%   |
| Other OPEX in MCHF                                           | -86   | 6.2%   | -292       | 0.7%   |
| Indirect costs in MCHF Capitalised costs and other           | -452  | -6.4%  | -1'693     | -1.1%  |
| income in MCHF                                               | 51    | 2.0%   | 187        | -0.5%  |
| Contribution margin 2 in MCHF Depreciation, amortisation and | -401  | -7.4%  | -1'506     | -1.1%  |
| impairment in MCHF                                           | -232  | 2.7%   | -917       | 3.5%   |
| Segment result in MCHF                                       | -633  | -3.9%  | -2'423     | 0.6%   |
| CAPEX in MCHF                                                | 413   | 1.2%   | 1'208      | -23.8% |
| FTE's                                                        | -21   |        | 4'404      | 0.3%   |



# Segment 'Fastweb'

W/o low margin wholesale hubbing net revenues decreased 1.0% YOY.

The revenue increase in Consumer was overcompensated by a decrease in Enterprise and Wholesale.

EBITDA with EUR 505 million up 1% YOY

CAPEX increase due to FTTS roll out.

# of BB customers up by 9.9% YOY.

|                                            | Q4/13 | Q4oQ4  | 31.12.2013 | YoY    |
|--------------------------------------------|-------|--------|------------|--------|
| Consumer revenue in MEUR                   | 186   | 2.8%   | 744        | 2.8%   |
| Enterprise revenue in MEUR                 | 212   | -3.2%  | 771        | -2.5%  |
| Wholesale revenue in MEUR 1)               | 31    | -20.5% | 127        | -31.4% |
| Net revenue in MEUR 1)                     | 429   | -2.3%  | 1'642      | -3.4%  |
| of which net revenue excl. hubbing in MEUR | 418   | -1.2%  | 1'597      | -1.0%  |
| OPEX in MEUR <sup>2)</sup>                 | -260  | -11.6% | -1'137     | -5.3%  |
| EBITDA in MEUR                             | 169   | 16.6%  | 505        | 1.0%   |
| EBITDA margin in %                         | 39.4% |        | 30.8%      |        |
| CAPEX in MEUR                              | 172   | 49.6%  | 565        | 28.1%  |
| OpFCF Proxy in MEUR                        | -3    | n.m.   | -60        | n.m.   |
| FTE's                                      | -7    |        | 2'363      | -18.3% |
| BB customers in '000                       | +31   |        | 1'942      | 9.9%   |
| In consolidated Swisscom accounts          |       |        |            |        |
| EBITDA in MCHF                             | 207   | 19.0%  | 620        | 3.0%   |
| CAPEX in MCHF                              | 212   | 53.6%  | 695        | 30.9%  |

<sup>1)</sup> incl. revenues to Swisscom companies



<sup>2)</sup> incl. capitalised costs and other income

# Segment 'Other'

Swisscom IT services external revenue up due to one off effect (acquisition)

Construction services led to higher revenue at Group Related Business.

EBITDA up by 10.6% YOY mostly thanks to the ITS performance.

|                                | Q4/13         | Q4oQ4  | 31.12.2013 | YoY    |
|--------------------------------|---------------|--------|------------|--------|
| Swisscom IT Services in MCHF   | 169           | 26.1%  | 612        | 17.5%  |
| Group Related Business in MCHF | 89            | 2.3%   | 329        | 6.8%   |
| Hospitality Services in MCHF   | 15            | -31.8% | 56         | -18.8% |
| Other in MCHF                  | 9             | -10.0% | 35         | -7.9%  |
| External revenue in MCHF       | 282           | 11.5%  | 1'032      | 10.3%  |
| Net revenue in MCHF 1)         | 493           | 6.9%   | 1'819      | 5.3%   |
| OPEX in MCHF <sup>2)</sup>     | -427          | 6.2%   | -1'516     | 4.3%   |
| EBITDA in MCHF                 | 66            | 11.9%  | 303        | 10.6%  |
| EBITDA margin in %             | 13.4%         |        | 16.7%      |        |
| CAPEX in MCHF                  | 63            | 70.3%  | 195        | 16.8%  |
| FTE's                          | -27           |        | 4'964      | 12.3%  |
|                                | <del></del> - |        |            |        |

<sup>1)</sup> incl. intersegment revenues



<sup>2)</sup> incl. capitalised costs and other income

# Pension costs impacting EBITDA

| in CHF mio2012Δ2012ΔService cost (recurring)20820751Plan amendments-55-157Net interest-7-Operating pension cost (EBITDA)146-9650Net interest (financial result)-30Total pension cost (P&L)14680Recurring company contributions217217Early retirements and other non-recurring payments1313Total company contributions (cash payments)23048                 |                                                  |     |     |      |     |               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-----|-----|------|-----|---------------|
| Plan amendments  Net interest  Operating pension cost (EBITDA)  Net interest (financial result)  Total pension cost (P&L)  Recurring company contributions  Early retirements and other non-recurring payments  - 157  - 7  - 7  - 7  - 96  50  208  80  Recurring company contributions  217  217  Early retirements and other non-recurring payments  13 | nio                                              |     | Δ   | -    | Δ   | 2013 reported |
| Net interest Operating pension cost (EBITDA) 146 -96 50 208  Net interest (financial result) Total pension cost (P&L)  Recurring company contributions 217 Early retirements and other non-recurring payments 13                                                                                                                                           | e cost (recurring)                               | 208 |     | 207  | 51  | 258           |
| Operating pension cost (EBITDA)  Net interest (financial result)  Total pension cost (P&L)  Recurring company contributions  Early retirements and other non-recurring payments  146  -96  50  208  208  208  30  217  217  217  217                                                                                                                       | nendments                                        | -55 |     | -157 |     | -             |
| Net interest (financial result)  Total pension cost (P&L)  Recurring company contributions  Early retirements and other non-recurring payments  - 30  80  217  217  217                                                                                                                                                                                    | terest                                           | -7  |     | -    |     | -             |
| Total pension cost (P&L)  Recurring company contributions  Early retirements and other non-recurring payments  146  80  217  217  13                                                                                                                                                                                                                       | ting pension cost (EBITDA)                       | 146 | -96 | 50   | 208 | 258           |
| Total pension cost (P&L)  Recurring company contributions  Early retirements and other non-recurring payments  146  80  217  217  13                                                                                                                                                                                                                       | terest (financial result)                        | -   |     | 30   |     | 37            |
| Early retirements and other non-recurring payments 13 13                                                                                                                                                                                                                                                                                                   | ,                                                | 146 |     | 80   |     | 295           |
| -a.y. our or our our our our our our our our                                                                                                                                                                                                                                                                                                               | ing company contributions                        | 217 |     | 217  |     | 225           |
| Total company contributions (cash payments) 230 48                                                                                                                                                                                                                                                                                                         | etirements and other non-recurring payments      | 13  |     | 13   |     | 53            |
|                                                                                                                                                                                                                                                                                                                                                            | company contributions (cash payments)            | 230 |     | 230  | 48  | 278           |
| Pension cost less cash payments (cash flow statement) -84 -180 200                                                                                                                                                                                                                                                                                         | on cost less cash payments (cash flow statement) | -84 |     | -180 | 200 | 20            |

- Service cost: highly sensitive to changes of discount rate, increase of CHF 51 million in 2013 due to lower discount rate and change of mortality table.
- Plan amendments: under the old standard (IAS 19), the unvested changes of the future benefit obligation due to plan amendments were spread over the average remaining service period of the employees. The revised standard (IAS 19R) requires the immediate recognition in the P&L. The trustees of the Swisscom pension plan decided in December 2012 various amendments of the pension plan, which reduce the future benefit obligation by CHF 157 million. This amount was recognized in the restated numbers 2012.
- Net interest: Swisscom splits the pension cost and presents the net interest portion in the financial result below EBITDA.
- Cash payments: recurring contributions increased 2013 and will further increase in 2014 due to acquisitions. Higher number of early-retirements led to an increase of non-recurring payments.



# Pension plan deficit

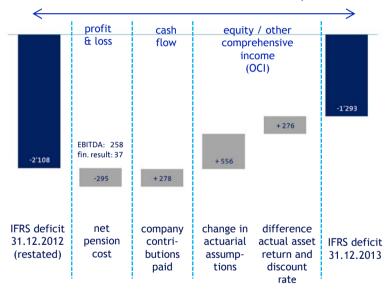
### valuation differences between Swiss pension law and IFRS difference of CHF 1.7 billion due to different actuarial ... ... assumptions ... valuation 106% method 0.4 87% -0.7 -0.4 -0.3 -0.3 early surplus deficit discount under Swiss retirement mortality other under IFRS rate benefits pension law 31.12.2013 31.12.2013

- Funding requirements are based on the actuarial valuation in accordance with Swiss pension law, IFRS not relevant
- Coverage ratio under Swiss pension law: 106%
- Main actuarial assumptions:

|               | Swiss pension law                              | IFRS                                         |
|---------------|------------------------------------------------|----------------------------------------------|
| discount rate | 2,75% based on expected long-term asset return | 2.3% based on yield corporate bonds AA-rated |
| mortality     | periodical tables                              | generational tables                          |

### reconciliation IFRS deficit 2012 → 2013

decrease of CHF 0.8 billion due to discount rate and performance



- Company contributions slightly higher than pension cost due to payments for early retirements and a plan amendment
- Actuarial gain of CHF 556 million resulting from an increase of the discount rate assumption from 1,9% to 2,3%
- Actual return on pension plan assets of 5.5% significantly higher than discount rate - difference of CHF 276 million recognized in equity (OCI)



# Cautionary statement regarding forward-looking statements

"This communication contains statements that constitute "forward-looking statements". In this communication, such forward-looking statements include, without limitation, statements relating to our financial condition, results of operations and business and certain of our strategic plans and objectives.

Because these forward-looking statements are subject to risks and uncertainties, actual future results may differ materially from those expressed in or implied by the statements. Many of these risks and uncertainties relate to factors which are beyond Swisscom's ability to control or estimate precisely, such as future market conditions, currency fluctuations, the behaviour of other market participants, the actions of governmental regulators and other risk factors detailed in Swisscom's and Fastweb's past and future filings and reports, including those filed with the U.S. Securities and Exchange Commission and in past and future filings, press releases, reports and other information posted on Swisscom Group Companies' websites.

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