

# Facts & Figures

as per June 30, 2026

| Group | Switzerland                                  | Italy                                  | Others | Reconciliation |
|-------|----------------------------------------------|----------------------------------------|--------|----------------|
|       | <a href="#">Switzerland B2C</a>              | <a href="#">Italy B2C</a>              |        |                |
|       | <a href="#">Switzerland B2B</a>              | <a href="#">Italy B2B</a>              |        |                |
|       | <a href="#">Switzerland Wholesale</a>        | <a href="#">Italy Wholesale</a>        |        |                |
|       | <a href="#">Switzerland ISF</a>              | <a href="#">Italy ISF</a>              |        |                |
|       | <a href="#">Switzerland operational data</a> | <a href="#">Italy operational data</a> |        |                |

1) Excluding interest payments for lease liabilities  
(already included in OpFCF)

| Group                               | 2025  |       |         |       |         |       |         | 2026  |       |         |    |        |    |        |
|-------------------------------------|-------|-------|---------|-------|---------|-------|---------|-------|-------|---------|----|--------|----|--------|
|                                     | Q1    | Q2    | 30.06.  | Q3    | 30.09.  | Q4    | 31.12.  | Q1    | Q2    | 30.06.  | Q3 | 30.09. | Q4 | 31.12. |
| <b>Adjustments</b>                  |       |       |         |       |         |       |         |       |       |         |    |        |    |        |
| <b>Revenue</b>                      | 3'759 | 3'687 | 7'446   | 3'730 | 11'175  | 3'873 | 15'048  | 3'606 | 3'615 | 7'221   |    |        |    |        |
| Currency effect                     |       |       |         |       |         |       |         | 44    | 34    | 78      |    |        |    |        |
| <b>EBITDAaL</b>                     | 1'277 | 1'197 | 2'474   | 1'302 | 3'777   | 1'208 | 4'984   | 1'288 | 1'269 | 2'557   |    |        |    |        |
| Provisions for legal proceedings    | 0     | 0     | 0       | (90)  | (90)    | 0     | (90)    | 0     | 0     | 0       |    |        |    |        |
| Provisions for contractual risks    | 0     | 0     | 0       | 52    | 52      | 0     | 52      | 0     | 0     | 0       |    |        |    |        |
| Restructuring cost                  | 0     | 2     | 2       | 9     | 12      | 15    | 27      | 0     | 0     | 0       |    |        |    |        |
| Adjustments Switzerland             | 0     | 2     | 2       | (29)  | (26)    | 15    | (11)    | 0     | 0     | 0       |    |        |    |        |
| Provisions for legal proceedings    | 0     | 0     | 0       | 0     | 0       | 0     | 0       | 0     | 9     | 9       |    |        |    |        |
| Integration cost Vodafone Italia    | 6     | 13    | 19      | 18    | 37      | 65    | 102     | 2     | 2     | 3       |    |        |    |        |
| Provisions for contractual risks    | 0     | 0     | 0       | 8     | 8       | 0     | 8       | 0     | 0     | 0       |    |        |    |        |
| Adjustments Italy                   | 6     | 13    | 19      | 26    | 46      | 65    | 110     | 2     | 11    | 13      |    |        |    |        |
| Restructuring cost                  | 0     | 0     | 0       | 0     | 0       | 15    | 15      | 0     | 0     | 0       |    |        |    |        |
| Adjustments others                  | 0     | 0     | 0       | 0     | 0       | 15    | 15      | 0     | 0     | 0       |    |        |    |        |
| Pension cost (IAS19 reconciliation) | 4     | 4     | 8       | 4     | 12      | 0     | 12      | 2     | 3     | 5       |    |        |    |        |
| Adjustments Group                   | 4     | 4     | 8       | 4     | 12      | 0     | 12      | 2     | 3     | 5       |    |        |    |        |
| Adjustments EBITDAaL                | 10    | 19    | 29      | 2     | 32      | 95    | 127     | 4     | 14    | 18      |    |        |    |        |
| <b>EBITDAaL adjusted</b>            | 1'287 | 1'216 | 2'504   | 1'305 | 3'808   | 1'303 | 5'111   | 1'292 | 1'283 | 2'575   |    |        |    |        |
| Currency effect                     |       |       |         |       |         |       |         | 12    | 9     | 21      |    |        |    |        |
| <b>CAPEX</b>                        | (780) | (706) | (1'486) | (685) | (2'171) | (894) | (3'065) | (693) | (661) | (1'355) |    |        |    |        |
| INWIT consolidation CAPEX           | 7     | 6     | 13      | 8     | 21      | 16    | 37      | 3     | 3     | 6       |    |        |    |        |
| Integration CAPEX Vodafone Italia   | 3     | 16    | 19      | 31    | 50      | 51    | 101     | 30    | 14    | 43      |    |        |    |        |
| Adjustments Italy                   | 10    | 22    | 32      | 38    | 70      | 68    | 138     | 32    | 17    | 49      |    |        |    |        |
| Adjustments CAPEX                   | 10    | 22    | 32      | 38    | 70      | 68    | 138     | 32    | 17    | 49      |    |        |    |        |
| <b>CAPEX adjusted</b>               | (770) | (684) | (1'454) | (647) | (2'100) | (826) | (2'927) | (661) | (645) | (1'306) |    |        |    |        |
| Currency effect                     |       |       |         |       |         |       |         | (8)   | (6)   | (14)    |    |        |    |        |
| <b>OpFCF</b>                        | 498   | 491   | 989     | 617   | 1'606   | 314   | 1'920   | 594   | 608   | 1'202   |    |        |    |        |
| Adjustments EBITDAaL                | 10    | 19    | 29      | 2     | 32      | 95    | 127     | 4     | 14    | 18      |    |        |    |        |
| Adjustments CAPEX                   | 10    | 22    | 32      | 38    | 70      | 68    | 138     | 32    | 17    | 49      |    |        |    |        |
| Adjustments OpFCF                   | 20    | 41    | 61      | 41    | 102     | 163   | 265     | 36    | 30    | 67      |    |        |    |        |
| <b>OpFCF adjusted</b>               | 518   | 532   | 1'050   | 658   | 1'708   | 477   | 2'184   | 631   | 638   | 1'269   |    |        |    |        |
| Currency effect                     |       |       |         |       |         |       |         | 4     | 3     | 7       |    |        |    |        |

**Remarks:**

Totals in the tables may not add up due to rounding.

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## Switzerland

|                                            | 2025          |              |               |              |                |              |                | 2026          |              |               |    |        |    |        |
|--------------------------------------------|---------------|--------------|---------------|--------------|----------------|--------------|----------------|---------------|--------------|---------------|----|--------|----|--------|
|                                            | Q1            | Q2           | 30.06.        | Q3           | 30.09.         | Q4           | 31.12.         | Q1            | Q2           | 30.06.        | Q3 | 30.09. | Q4 | 31.12. |
| <b>Switzerland</b>                         |               |              |               |              |                |              |                |               |              |               |    |        |    |        |
| Wireless                                   | 617           | 621          | 1'237         | 625          | 1'862          | 617          | 2'479          | 608           | 617          | 1'225         |    |        |    |        |
| Wireline                                   | 677           | 668          | 1'345         | 664          | 2'009          | 660          | 2'668          | 651           | 653          | 1'304         |    |        |    |        |
| Telco services                             | 1'294         | 1'289        | 2'582         | 1'289        | 3'871          | 1'277        | 5'148          | 1'260         | 1'270        | 2'529         |    |        |    |        |
| IT services                                | 304           | 306          | 610           | 296          | 906            | 309          | 1'215          | 300           | 298          | 598           |    |        |    |        |
| Hard- and software                         | 175           | 169          | 344           | 204          | 548            | 245          | 793            | 195           | 193          | 388           |    |        |    |        |
| Wholesale                                  | 141           | 127          | 268           | 130          | 398            | 120          | 518            | 133           | 132          | 265           |    |        |    |        |
| Other                                      | 35            | 34           | 69            | 36           | 105            | 44           | 149            | 30            | 27           | 56            |    |        |    |        |
| <b>External revenue</b>                    | <b>1'949</b>  | <b>1'925</b> | <b>3'874</b>  | <b>1'954</b> | <b>5'828</b>   | <b>1'994</b> | <b>7'823</b>   | <b>1'916</b>  | <b>1'921</b> | <b>3'837</b>  |    |        |    |        |
| Intersegment revenue                       | 12            | 11           | 23            | 10           | 34             | 11           | 45             | 20            | 13           | 33            |    |        |    |        |
| <b>Revenue</b>                             | <b>1'962</b>  | <b>1'936</b> | <b>3'897</b>  | <b>1'965</b> | <b>5'862</b>   | <b>2'006</b> | <b>7'868</b>   | <b>1'937</b>  | <b>1'933</b> | <b>3'870</b>  |    |        |    |        |
| Network access costs                       | (44)          | (52)         | (97)          | (66)         | (163)          | (46)         | (209)          | (42)          | (49)         | (91)          |    |        |    |        |
| Subscriber acquisition and retention costs | (39)          | (41)         | (80)          | (43)         | (123)          | (48)         | (171)          | (38)          | (40)         | (78)          |    |        |    |        |
| Goods and service purchased                | (278)         | (276)        | (554)         | (306)        | (861)          | (349)        | (1'209)        | (295)         | (283)        | (578)         |    |        |    |        |
| Other direct costs                         | (7)           | (5)          | (12)          | (7)          | (19)           | (11)         | (30)           | (4)           | (10)         | (14)          |    |        |    |        |
| Direct costs                               | (368)         | (374)        | (743)         | (423)        | (1'165)        | (454)        | (1'619)        | (380)         | (381)        | (761)         |    |        |    |        |
| <b>Contribution margin</b>                 | <b>1'593</b>  | <b>1'561</b> | <b>3'155</b>  | <b>1'542</b> | <b>4'697</b>   | <b>1'552</b> | <b>6'249</b>   | <b>1'557</b>  | <b>1'552</b> | <b>3'109</b>  |    |        |    |        |
| <i>Contribution margin as % of revenue</i> | <i>81.2%</i>  | <i>80.7%</i> | <i>80.9%</i>  | <i>78.5%</i> | <i>80.1%</i>   | <i>77.4%</i> | <i>79.4%</i>   | <i>80.4%</i>  | <i>80.3%</i> | <i>80.3%</i>  |    |        |    |        |
| Workforce expenses                         | (482)         | (476)        | (959)         | (448)        | (1'407)        | (479)        | (1'885)        | (466)         | (455)        | (921)         |    |        |    |        |
| Other indirect costs (incl. other income)  | (245)         | (264)        | (509)         | (217)        | (726)          | (269)        | (995)          | (230)         | (258)        | (489)         |    |        |    |        |
| Indirect costs                             | (727)         | (740)        | (1'468)       | (665)        | (2'133)        | (748)        | (2'881)        | (696)         | (714)        | (1'409)       |    |        |    |        |
| <b>EBITDAaL</b>                            | <b>866</b>    | <b>821</b>   | <b>1'687</b>  | <b>877</b>   | <b>2'564</b>   | <b>804</b>   | <b>3'368</b>   | <b>861</b>    | <b>839</b>   | <b>1'700</b>  |    |        |    |        |
| <i>EBITDAaL as % of revenue</i>            | <i>44.2%</i>  | <i>42.4%</i> | <i>43.3%</i>  | <i>44.6%</i> | <i>43.7%</i>   | <i>40.1%</i> | <i>42.8%</i>   | <i>44.4%</i>  | <i>43.4%</i> | <i>43.9%</i>  |    |        |    |        |
| CAPEX                                      | (422)         | (409)        | (831)         | (397)        | (1'228)        | (459)        | (1'687)        | (382)         | (379)        | (761)         |    |        |    |        |
| <b>OpFCF</b>                               | <b>444</b>    | <b>411</b>   | <b>856</b>    | <b>480</b>   | <b>1'336</b>   | <b>345</b>   | <b>1'681</b>   | <b>478</b>    | <b>460</b>   | <b>938</b>    |    |        |    |        |
| <i>OpFCF as % of revenue</i>               | <i>22.6%</i>  | <i>21.3%</i> | <i>22.0%</i>  | <i>24.4%</i> | <i>22.8%</i>   | <i>17.2%</i> | <i>21.4%</i>   | <i>24.7%</i>  | <i>23.8%</i> | <i>24.2%</i>  |    |        |    |        |
| Wireless network                           | (62)          | (60)         | (122)         | (72)         | (194)          | (65)         | (259)          | (62)          | (64)         | (126)         |    |        |    |        |
| Wireline access network                    | (185)         | (192)        | (378)         | (170)        | (548)          | (176)        | (723)          | (157)         | (161)        | (318)         |    |        |    |        |
| Backbone and Infrastructure                | (31)          | (30)         | (61)          | (26)         | (86)           | (34)         | (120)          | (28)          | (26)         | (53)          |    |        |    |        |
| IT                                         | (119)         | (103)        | (222)         | (100)        | (322)          | (147)        | (470)          | (115)         | (98)         | (214)         |    |        |    |        |
| Other                                      | (24)          | (25)         | (49)          | (28)         | (78)           | (37)         | (115)          | (20)          | (30)         | (50)          |    |        |    |        |
| <b>CAPEX</b>                               | <b>(422)</b>  | <b>(409)</b> | <b>(831)</b>  | <b>(397)</b> | <b>(1'228)</b> | <b>(459)</b> | <b>(1'687)</b> | <b>(382)</b>  | <b>(379)</b> | <b>(761)</b>  |    |        |    |        |
| <b>Number of employees (FTE)</b>           | <b>13'262</b> |              | <b>13'141</b> |              | <b>13'043</b>  |              | <b>12'919</b>  | <b>12'761</b> |              | <b>12'542</b> |    |        |    |        |

## Switzerland

|                                          | 2025         |              |              |              |              |              |              | 2026         |              |              |    |        |    |        |
|------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----|--------|----|--------|
|                                          | Q1           | Q2           | 30.06.       | Q3           | 30.09.       | Q4           | 31.12.       | Q1           | Q2           | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>Adjustments</b>                       |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| <b>EBITDAaL</b>                          | <b>866</b>   | <b>821</b>   | <b>1'687</b> | <b>877</b>   | <b>2'564</b> | <b>804</b>   | <b>3'368</b> | <b>861</b>   | <b>839</b>   | <b>1'700</b> |    |        |    |        |
| Provisions for legal proceedings         | 0            | 0            | 0            | (90)         | (90)         | 0            | (90)         | 0            | 0            | 0            |    |        |    |        |
| Provisions for contractual risks         | 0            | 0            | 0            | 52           | 52           | 0            | 52           | 0            | 0            | 0            |    |        |    |        |
| Restructuring cost                       | 0            | 2            | 2            | 9            | 12           | 15           | 27           | 0            | 0            | 0            |    |        |    |        |
| Adjustments EBITDAaL                     | 0            | 2            | 2            | (29)         | (26)         | 15           | (11)         | 0            | 0            | 0            |    |        |    |        |
| <b>EBITDAaL adjusted</b>                 | <b>866</b>   | <b>823</b>   | <b>1'689</b> | <b>848</b>   | <b>2'538</b> | <b>819</b>   | <b>3'357</b> | <b>861</b>   | <b>839</b>   | <b>1'700</b> |    |        |    |        |
| <i>EBITDAaL adjusted as % of revenue</i> | <i>44.2%</i> | <i>42.5%</i> | <i>43.3%</i> | <i>43.2%</i> | <i>43.3%</i> | <i>40.8%</i> | <i>42.7%</i> | <i>44.4%</i> | <i>43.4%</i> | <i>43.9%</i> |    |        |    |        |
| <b>OpFCF</b>                             | <b>444</b>   | <b>411</b>   | <b>856</b>   | <b>480</b>   | <b>1'336</b> | <b>345</b>   | <b>1'681</b> | <b>478</b>   | <b>460</b>   | <b>938</b>   |    |        |    |        |
| Adjustments EBITDAaL                     | 0            | 2            | 2            | (29)         | (26)         | 15           | (11)         | 0            | 0            | 0            |    |        |    |        |
| Adjustments OpFCF                        | 0            | 2            | 2            | (29)         | (26)         | 15           | (11)         | 0            | 0            | 0            |    |        |    |        |
| <b>OpFCF adjusted</b>                    | <b>444</b>   | <b>414</b>   | <b>858</b>   | <b>451</b>   | <b>1'310</b> | <b>360</b>   | <b>1'670</b> | <b>478</b>   | <b>460</b>   | <b>938</b>   |    |        |    |        |
| <i>OpFCF adjusted as % of revenue</i>    | <i>22.6%</i> | <i>21.4%</i> | <i>22.0%</i> | <i>23.0%</i> | <i>22.3%</i> | <i>18.0%</i> | <i>21.2%</i> | <i>24.7%</i> | <i>23.8%</i> | <i>24.2%</i> |    |        |    |        |
| <b>EBITDA reconciliation</b>             |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| <b>EBITDAaL</b>                          | <b>866</b>   | <b>821</b>   | <b>1'687</b> | <b>877</b>   | <b>2'564</b> | <b>804</b>   | <b>3'368</b> | <b>861</b>   | <b>839</b>   | <b>1'700</b> |    |        |    |        |
| Lease expense                            | 60           | 60           | 121          | 60           | 181          | 62           | 243          | 60           | 60           | 120          |    |        |    |        |
| <b>The account code is invalid.</b>      | <b>927</b>   | <b>881</b>   | <b>1'808</b> | <b>937</b>   | <b>2'745</b> | <b>866</b>   | <b>3'611</b> | <b>920</b>   | <b>899</b>   | <b>1'819</b> |    |        |    |        |

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## Switzerland B2C

|                      | 2025  |       |        |       |        |       |        | 2026  |       |        |    |        |    |        |
|----------------------|-------|-------|--------|-------|--------|-------|--------|-------|-------|--------|----|--------|----|--------|
|                      | Q1    | Q2    | 30.06. | Q3    | 30.09. | Q4    | 31.12. | Q1    | Q2    | 30.06. | Q3 | 30.09. | Q4 | 31.12. |
| Switzerland B2C      |       |       |        |       |        |       |        |       |       |        |    |        |    |        |
| Wireless             | 446   | 450   | 896    | 455   | 1'351  | 450   | 1'801  | 445   | 453   | 898    |    |        |    |        |
| Wireline             | 486   | 481   | 967    | 478   | 1'445  | 477   | 1'922  | 471   | 475   | 946    |    |        |    |        |
| Telco services       | 932   | 931   | 1'863  | 933   | 2'796  | 927   | 3'723  | 916   | 928   | 1'845  |    |        |    |        |
| Hard- and software   | 104   | 102   | 206    | 108   | 314    | 160   | 474    | 113   | 100   | 213    |    |        |    |        |
| Other                | 27    | 27    | 54     | 28    | 82     | 34    | 116    | 22    | 21    | 43     |    |        |    |        |
| External revenue     | 1'064 | 1'060 | 2'124  | 1'069 | 3'193  | 1'120 | 4'313  | 1'052 | 1'049 | 2'101  |    |        |    |        |
| Intersegment revenue | 3     | 4     | 7      | 4     | 11     | 5     | 16     | 4     | 4     | 8      |    |        |    |        |
| Revenue              | 1'067 | 1'064 | 2'131  | 1'073 | 3'204  | 1'125 | 4'329  | 1'056 | 1'053 | 2'109  |    |        |    |        |
| Direct costs         | (185) | (183) | (368)  | (190) | (559)  | (247) | (806)  | (188) | (179) | (367)  |    |        |    |        |
| Contribution margin  | 882   | 881   | 1'762  | 883   | 2'645  | 878   | 3'523  | 867   | 874   | 1'742  |    |        |    |        |
| Indirect costs       | (151) | (147) | (298)  | (141) | (438)  | (150) | (589)  | (140) | (147) | (287)  |    |        |    |        |
| EBITDAaL             | 731   | 734   | 1'465  | 742   | 2'207  | 728   | 2'934  | 728   | 727   | 1'455  |    |        |    |        |
| CAPEX                | (8)   | (8)   | (15)   | (10)  | (25)   | (15)  | (39)   | (6)   | (6)   | (12)   |    |        |    |        |
| OpFCF                | 723   | 726   | 1'450  | 732   | 2'182  | 713   | 2'895  | 722   | 721   | 1'443  |    |        |    |        |

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## Switzerland B2B

|                            | 2025       |            |              |            |              |            |              | 2026       |            |              |    |        |    |        |
|----------------------------|------------|------------|--------------|------------|--------------|------------|--------------|------------|------------|--------------|----|--------|----|--------|
|                            | Q1         | Q2         | 30.06.       | Q3         | 30.09.       | Q4         | 31.12.       | Q1         | Q2         | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>Switzerland B2B</b>     |            |            |              |            |              |            |              |            |            |              |    |        |    |        |
| Wireless                   | 171        | 170        | 341          | 170        | 511          | 167        | 678          | 163        | 164        | 327          |    |        |    |        |
| Wireline                   | 191        | 188        | 378          | 186        | 564          | 183        | 747          | 180        | 178        | 358          |    |        |    |        |
| Telco services             | 362        | 358        | 719          | 356        | 1'075        | 350        | 1'425        | 343        | 342        | 685          |    |        |    |        |
| IT services                | 304        | 306        | 610          | 296        | 906          | 309        | 1'215        | 300        | 298        | 598          |    |        |    |        |
| Hard- and software         | 71         | 67         | 138          | 95         | 233          | 85         | 318          | 82         | 93         | 174          |    |        |    |        |
| Other                      | 4          | 4          | 7            | 4          | 11           | 7          | 19           | 4          | 3          | 6            |    |        |    |        |
| <b>External revenue</b>    | <b>740</b> | <b>734</b> | <b>1'475</b> | <b>751</b> | <b>2'225</b> | <b>751</b> | <b>2'977</b> | <b>728</b> | <b>736</b> | <b>1'463</b> |    |        |    |        |
| Intersegment revenue       | 9          | 8          | 17           | 7          | 24           | 9          | 33           | 16         | 10         | 27           |    |        |    |        |
| <b>Revenue</b>             | <b>750</b> | <b>742</b> | <b>1'491</b> | <b>758</b> | <b>2'250</b> | <b>760</b> | <b>3'010</b> | <b>744</b> | <b>746</b> | <b>1'490</b> |    |        |    |        |
| Direct costs               | (164)      | (165)      | (330)        | (190)      | (519)        | (183)      | (702)        | (172)      | (177)      | (349)        |    |        |    |        |
| <b>Contribution margin</b> | <b>586</b> | <b>576</b> | <b>1'162</b> | <b>569</b> | <b>1'731</b> | <b>577</b> | <b>2'308</b> | <b>572</b> | <b>569</b> | <b>1'141</b> |    |        |    |        |
| Indirect costs             | (283)      | (285)      | (568)        | (261)      | (829)        | (287)      | (1'116)      | (278)      | (277)      | (555)        |    |        |    |        |
| <b>EBITDAaL</b>            | <b>303</b> | <b>291</b> | <b>594</b>   | <b>307</b> | <b>901</b>   | <b>290</b> | <b>1'192</b> | <b>294</b> | <b>292</b> | <b>586</b>   |    |        |    |        |
| CAPEX                      | (13)       | (10)       | (23)         | (8)        | (31)         | (10)       | (42)         | (9)        | (18)       | (27)         |    |        |    |        |
| <b>OpFCF</b>               | <b>290</b> | <b>281</b> | <b>571</b>   | <b>299</b> | <b>870</b>   | <b>280</b> | <b>1'150</b> | <b>285</b> | <b>274</b> | <b>559</b>   |    |        |    |        |

### Remarks:

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## Switzerland Wholesale

|                       | 2025 |      |        |      |        |      |        | 2026 |      |        |    |        |    |        |
|-----------------------|------|------|--------|------|--------|------|--------|------|------|--------|----|--------|----|--------|
|                       | Q1   | Q2   | 30.06. | Q3   | 30.09. | Q4   | 31.12. | Q1   | Q2   | 30.06. | Q3 | 30.09. | Q4 | 31.12. |
| Switzerland Wholesale |      |      |        |      |        |      |        |      |      |        |    |        |    |        |
| Wholesale wireless    | 49   | 41   | 90     | 45   | 135    | 37   | 172    | 37   | 41   | 78     |    |        |    |        |
| Wholesale wireline    | 89   | 83   | 172    | 83   | 255    | 80   | 335    | 93   | 89   | 182    |    |        |    |        |
| Wholesale other       | 3    | 2    | 5      | 2    | 8      | 2    | 10     | 3    | 3    | 6      |    |        |    |        |
| External revenue      | 141  | 127  | 268    | 130  | 398    | 120  | 518    | 133  | 132  | 265    |    |        |    |        |
| Intersegment revenue  | 2    | 2    | 4      | 1    | 5      | 2    | 7      | 1    | 2    | 3      |    |        |    |        |
| Revenue               | 143  | 128  | 272    | 132  | 403    | 121  | 525    | 134  | 134  | 268    |    |        |    |        |
| Direct costs          | (47) | (54) | (100)  | (69) | (169)  | (49) | (218)  | (45) | (50) | (95)   |    |        |    |        |
| Contribution margin   | 97   | 75   | 171    | 63   | 234    | 72   | 307    | 90   | 84   | 173    |    |        |    |        |
| Indirect costs        | (5)  | (5)  | (9)    | (4)  | (14)   | (4)  | (17)   | (5)  | (5)  | (9)    |    |        |    |        |
| EBITDAaL              | 92   | 70   | 162    | 59   | 221    | 69   | 289    | 85   | 79   | 164    |    |        |    |        |
| CAPEX                 | 0    | 0    | 0      | 0    | 0      | 0    | 0      | 0    | 0    | 0      |    |        |    |        |
| OpFCF                 | 92   | 70   | 162    | 59   | 221    | 69   | 289    | 85   | 79   | 164    |    |        |    |        |

### Remarks:

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## Switzerland Infrastructure &amp; Support Functions

## 2025

## 2026

|                                                | Q1    | Q2    | 30.06.  | Q3    | 30.09.  | Q4    | 31.12.  | Q1    | Q2    | 30.06.  | Q3 | 30.09. | Q4 | 31.12. |
|------------------------------------------------|-------|-------|---------|-------|---------|-------|---------|-------|-------|---------|----|--------|----|--------|
| Switzerland Infrastructure & Support Functions |       |       |         |       |         |       |         |       |       |         |    |        |    |        |
| External revenue                               | 4     | 4     | 8       | 4     | 11      | 3     | 15      | 4     | 3     | 7       |    |        |    |        |
| Intersegment revenue                           | 5     | 5     | 10      | 4     | 14      | 5     | 19      | 5     | 5     | 10      |    |        |    |        |
| Revenue                                        | 8     | 9     | 17      | 8     | 25      | 8     | 34      | 9     | 8     | 18      |    |        |    |        |
| Direct costs                                   | 0     | 0     | 0       | 0     | 0       | 0     | 0       | 0     | 0     | 0       |    |        |    |        |
| Contribution margin                            | 9     | 9     | 17      | 8     | 26      | 8     | 34      | 9     | 8     | 17      |    |        |    |        |
| Indirect costs                                 | (268) | (283) | (551)   | (240) | (791)   | (290) | (1'081) | (255) | (268) | (523)   |    |        |    |        |
| EBITDAaL                                       | (259) | (274) | (534)   | (231) | (765)   | (282) | (1'047) | (246) | (259) | (505)   |    |        |    |        |
| CAPEX                                          | (402) | (392) | (793)   | (379) | (1'172) | (434) | (1'606) | (368) | (355) | (723)   |    |        |    |        |
| OpFCF                                          | (661) | (666) | (1'327) | (610) | (1'937) | (716) | (2'653) | (614) | (614) | (1'228) |    |        |    |        |

## Remarks:

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## Switzerland operational data

|                                   | 2025          |      |               |      |               |      |               | 2026          |      |               |    |        |    |        |
|-----------------------------------|---------------|------|---------------|------|---------------|------|---------------|---------------|------|---------------|----|--------|----|--------|
|                                   | Q1            | Q2   | 30.06.        | Q3   | 30.09.        | Q4   | 31.12.        | Q1            | Q2   | 30.06.        | Q3 | 30.09. | Q4 | 31.12. |
| <b>Switzerland</b>                |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| <b>RGUs (k)</b>                   |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| Postpaid value                    | 4'403         |      | 4'412         |      | 4'427         |      | 4'431         | 4'421         |      | 4'418         |    |        |    |        |
| Postpaid volume                   | 961           |      | 974           |      | 987           |      | 990           | 996           |      | 1'001         |    |        |    |        |
| Postpaid                          | 5'364         |      | 5'386         |      | 5'414         |      | 5'421         | 5'417         |      | 5'419         |    |        |    |        |
| Prepaid                           | 854           |      | 837           |      | 815           |      | 793           | 772           |      | 748           |    |        |    |        |
| Wireless                          | 6'218         |      | 6'223         |      | 6'229         |      | 6'214         | 6'189         |      | 6'167         |    |        |    |        |
| Broadband                         | 1'953         |      | 1'947         |      | 1'942         |      | 1'938         | 1'918         |      | 1'907         |    |        |    |        |
| TV                                | 1'481         |      | 1'475         |      | 1'468         |      | 1'462         | 1'445         |      | 1'435         |    |        |    |        |
| Fixed voice                       | 1'070         |      | 1'052         |      | 1'033         |      | 1'013         | 989           |      | 969           |    |        |    |        |
| Wholesale wireline access         | 742           |      | 749           |      | 763           |      | 768           | 782           |      | 796           |    |        |    |        |
| <b>Total</b>                      | <b>11'464</b> |      | <b>11'447</b> |      | <b>11'435</b> |      | <b>11'395</b> | <b>11'324</b> |      | <b>11'274</b> |    |        |    |        |
| <b>Switzerland B2C</b>            |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| <b>RGUs (k)</b>                   |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| Wireless                          | 4'327         |      | 4'330         |      | 4'335         |      | 4'342         | 4'331         |      | 4'320         |    |        |    |        |
| Broadband                         | 1'684         |      | 1'681         |      | 1'678         |      | 1'678         | 1'662         |      | 1'654         |    |        |    |        |
| TV                                | 1'421         |      | 1'416         |      | 1'409         |      | 1'404         | 1'389         |      | 1'380         |    |        |    |        |
| Fixed voice                       | 913           |      | 898           |      | 882           |      | 865           | 844           |      | 826           |    |        |    |        |
| <b>Total</b>                      | <b>8'345</b>  |      | <b>8'325</b>  |      | <b>8'304</b>  |      | <b>8'289</b>  | <b>8'226</b>  |      | <b>8'180</b>  |    |        |    |        |
| <b>Wireless</b>                   |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| <b>RGUs (k)</b>                   |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| Postpaid value                    | 3'029         |      | 3'042         |      | 3'062         |      | 3'085         | 3'093         |      | 3'103         |    |        |    |        |
| Postpaid volume                   | 444           |      | 450           |      | 458           |      | 464           | 466           |      | 470           |    |        |    |        |
| Postpaid                          | 3'473         |      | 3'492         |      | 3'520         |      | 3'549         | 3'559         |      | 3'572         |    |        |    |        |
| Prepaid                           | 854           |      | 837           |      | 815           |      | 793           | 772           |      | 748           |    |        |    |        |
| <b>Wireless</b>                   | <b>4'327</b>  |      | <b>4'330</b>  |      | <b>4'335</b>  |      | <b>4'342</b>  | <b>4'331</b>  |      | <b>4'320</b>  |    |        |    |        |
| <b>ARPU (CHF)</b>                 |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| ARPU postpaid value               | 48            | 48   | 48            | 48   | 48            | 48   | 48            | 47            | 48   | 47            |    |        |    |        |
| <b>Churn rate (annualised)</b>    |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| Churn rate postpaid value         | 8.9%          | 6.5% | 7.7%          | 6.8% | 7.4%          | 6.8% | 7.3%          | 9.0%          | 7.4% | 8.2%          |    |        |    |        |
| <b>Wireline</b>                   |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| <b>ARPU (CHF)</b>                 |               |      |               |      |               |      |               |               |      |               |    |        |    |        |
| ARPU wireline bundle <sup>1</sup> | 91            | 90   | 90            | 89   | 90            | 89   | 90            | 89            | 90   | 89            |    |        |    |        |

## Switzerland operational data

|                                                                                                                                                                            | 2025         |      |              |      |              |      |              | 2026         |      |              |    |        |    |        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|------|--------------|------|--------------|------|--------------|--------------|------|--------------|----|--------|----|--------|
|                                                                                                                                                                            | Q1           | Q2   | 30.06.       | Q3   | 30.09.       | Q4   | 31.12.       | Q1           | Q2   | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>Churn rate (annualised)</b>                                                                                                                                             |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| Churn rate broadband                                                                                                                                                       | 10.0%        | 7.7% | 8.9%         | 7.7% | 8.5%         | 8.3% | 8.5%         | 11.5%        | 8.9% | 10.2%        |    |        |    |        |
| <b>FM converged households (k)</b>                                                                                                                                         |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| Postpaid value HHs <sup>2</sup>                                                                                                                                            | 2'322        |      | 2'328        |      | 2'341        |      | 2'357        | 2'361        |      | 2'359        |    |        |    |        |
| FM converged postpaid value HHs (in %)                                                                                                                                     | 49%          |      | 48%          |      | 48%          |      | 48%          | 48%          |      | 47%          |    |        |    |        |
| BB HHs <sup>3</sup>                                                                                                                                                        | 1'684        |      | 1'681        |      | 1'678        |      | 1'678        | 1'662        |      | 1'654        |    |        |    |        |
| FM converged BB HHs (in %)                                                                                                                                                 | 67%          |      | 67%          |      | 67%          |      | 67%          | 68%          |      | 67%          |    |        |    |        |
| 1) Access, Traffic & VAS revenue per broadband RGU<br>2) HHs with at least 1 postpaid value subscription (all brands)<br>3) HHs with at least 1 BB connection (all brands) |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| <b>Switzerland B2B</b>                                                                                                                                                     |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| <b>RGUs (k)</b>                                                                                                                                                            |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| Wireless                                                                                                                                                                   | 1'891        |      | 1'893        |      | 1'894        |      | 1'872        | 1'858        |      | 1'847        |    |        |    |        |
| Broadband                                                                                                                                                                  | 269          |      | 266          |      | 263          |      | 260          | 257          |      | 253          |    |        |    |        |
| TV                                                                                                                                                                         | 60           |      | 60           |      | 59           |      | 58           | 56           |      | 55           |    |        |    |        |
| Fixed voice                                                                                                                                                                | 157          |      | 154          |      | 151          |      | 148          | 146          |      | 143          |    |        |    |        |
| <b>Total</b>                                                                                                                                                               | <b>2'377</b> |      | <b>2'373</b> |      | <b>2'368</b> |      | <b>2'338</b> | <b>2'316</b> |      | <b>2'298</b> |    |        |    |        |
| <b>Wireless</b>                                                                                                                                                            |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| <b>RGUs (k)</b>                                                                                                                                                            |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| Postpaid value                                                                                                                                                             | 1'374        |      | 1'369        |      | 1'366        |      | 1'346        | 1'329        |      | 1'315        |    |        |    |        |
| Postpaid volume                                                                                                                                                            | 517          |      | 524          |      | 529          |      | 526          | 529          |      | 531          |    |        |    |        |
| Postpaid                                                                                                                                                                   | 1'891        |      | 1'893        |      | 1'894        |      | 1'872        | 1'858        |      | 1'847        |    |        |    |        |
| <b>Wireless</b>                                                                                                                                                            | <b>1'891</b> |      | <b>1'893</b> |      | <b>1'894</b> |      | <b>1'872</b> | <b>1'858</b> |      | <b>1'847</b> |    |        |    |        |
| <b>ARPU (CHF)</b>                                                                                                                                                          |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| ARPU postpaid value                                                                                                                                                        | 35           | 35   | 35           | 35   | 35           | 34   | 35           | 34           | 35   | 34           |    |        |    |        |
| <b>Switzerland Wholesale</b>                                                                                                                                               |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| <b>RGUs (k)</b>                                                                                                                                                            |              |      |              |      |              |      |              |              |      |              |    |        |    |        |
| Wholesale wireline access                                                                                                                                                  | 742          |      | 749          |      | 763          |      | 768          | 782          |      | 796          |    |        |    |        |

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## Italy

(in EUR million)

### Italy

|                                            | 2025         |              |              |              |                |              |                | 2026         |              |              |    |        |    |        |
|--------------------------------------------|--------------|--------------|--------------|--------------|----------------|--------------|----------------|--------------|--------------|--------------|----|--------|----|--------|
|                                            | Q1           | Q2           | 30.06.       | Q3           | 30.09.         | Q4           | 31.12.         | Q1           | Q2           | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| Wireless                                   | 591          | 579          | 1'170        | 587          | 1'757          | 585          | 2'342          | 572          | 564          | 1'136        |    |        |    |        |
| Wireline                                   | 662          | 652          | 1'314        | 637          | 1'951          | 651          | 2'601          | 626          | 631          | 1'257        |    |        |    |        |
| Telco services                             | 1'253        | 1'231        | 2'484        | 1'223        | 3'707          | 1'235        | 4'943          | 1'198        | 1'195        | 2'394        |    |        |    |        |
| IT services                                | 202          | 199          | 401          | 205          | 605            | 238          | 844            | 196          | 199          | 394          |    |        |    |        |
| Hard- and software                         | 129          | 112          | 241          | 105          | 346            | 165          | 511            | 83           | 92           | 175          |    |        |    |        |
| Wholesale                                  | 184          | 196          | 380          | 215          | 595            | 213          | 809            | 204          | 197          | 401          |    |        |    |        |
| Other                                      | 49           | 36           | 84           | 41           | 125            | 56           | 181            | 56           | 53           | 109          |    |        |    |        |
| <b>External revenue</b>                    | <b>1'817</b> | <b>1'773</b> | <b>3'590</b> | <b>1'789</b> | <b>5'379</b>   | <b>1'908</b> | <b>7'287</b>   | <b>1'736</b> | <b>1'736</b> | <b>3'472</b> |    |        |    |        |
| Intersegment revenue                       | 1            | 1            | 2            | 1            | 3              | 1            | 4              | 1            | 1            | 2            |    |        |    |        |
| <b>Revenue</b>                             | <b>1'818</b> | <b>1'774</b> | <b>3'593</b> | <b>1'790</b> | <b>5'383</b>   | <b>1'909</b> | <b>7'291</b>   | <b>1'737</b> | <b>1'737</b> | <b>3'474</b> |    |        |    |        |
| Network access costs                       | (386)        | (378)        | (764)        | (368)        | (1'132)        | (379)        | (1'511)        | (330)        | (341)        | (671)        |    |        |    |        |
| Subscriber acquisition and retention costs | (105)        | (101)        | (206)        | (100)        | (306)          | (95)         | (401)          | (101)        | (100)        | (201)        |    |        |    |        |
| Goods and service purchased                | (343)        | (327)        | (670)        | (312)        | (982)          | (402)        | (1'384)        | (305)        | (297)        | (602)        |    |        |    |        |
| Other direct costs                         | (21)         | (15)         | (36)         | (17)         | (53)           | (20)         | (73)           | (21)         | (16)         | (36)         |    |        |    |        |
| Direct costs                               | (854)        | (822)        | (1'676)      | (797)        | (2'473)        | (896)        | (3'369)        | (756)        | (754)        | (1'510)      |    |        |    |        |
| <b>Contribution margin</b>                 | <b>964</b>   | <b>952</b>   | <b>1'916</b> | <b>993</b>   | <b>2'910</b>   | <b>1'012</b> | <b>3'922</b>   | <b>981</b>   | <b>983</b>   | <b>1'964</b> |    |        |    |        |
| <i>Contribution margin as % of revenue</i> | <i>53.0%</i> | <i>53.7%</i> | <i>53.3%</i> | <i>55.5%</i> | <i>54.1%</i>   | <i>53.0%</i> | <i>53.8%</i>   | <i>56.5%</i> | <i>56.6%</i> | <i>56.5%</i> |    |        |    |        |
| Workforce expenses                         | (119)        | (124)        | (243)        | (124)        | (367)          | (125)        | (493)          | (117)        | (120)        | (237)        |    |        |    |        |
| Other indirect costs (incl. other income)  | (423)        | (442)        | (865)        | (433)        | (1'298)        | (445)        | (1'743)        | (406)        | (408)        | (814)        |    |        |    |        |
| Indirect costs                             | (542)        | (566)        | (1'108)      | (557)        | (1'665)        | (570)        | (2'236)        | (523)        | (528)        | (1'051)      |    |        |    |        |
| <b>EBITDAaL</b>                            | <b>422</b>   | <b>386</b>   | <b>808</b>   | <b>436</b>   | <b>1'244</b>   | <b>442</b>   | <b>1'687</b>   | <b>457</b>   | <b>455</b>   | <b>913</b>   |    |        |    |        |
| <i>EBITDAaL as % of revenue</i>            | <i>23.2%</i> | <i>21.8%</i> | <i>22.5%</i> | <i>24.4%</i> | <i>23.1%</i>   | <i>23.2%</i> | <i>23.1%</i>   | <i>26.3%</i> | <i>26.2%</i> | <i>26.3%</i> |    |        |    |        |
| CAPEX                                      | (382)        | (321)        | (703)        | (308)        | (1'011)        | (466)        | (1'478)        | (339)        | (312)        | (651)        |    |        |    |        |
| <b>OpFCF</b>                               | <b>40</b>    | <b>65</b>    | <b>105</b>   | <b>128</b>   | <b>233</b>     | <b>(24)</b>  | <b>209</b>     | <b>118</b>   | <b>143</b>   | <b>261</b>   |    |        |    |        |
| <i>OpFCF as % of revenue</i>               | <i>2.2%</i>  | <i>3.7%</i>  | <i>2.9%</i>  | <i>7.2%</i>  | <i>4.3%</i>    | <i>-1.3%</i> | <i>2.9%</i>    | <i>6.8%</i>  | <i>8.3%</i>  | <i>7.5%</i>  |    |        |    |        |
| Wireless network                           | (76)         | (77)         | (153)        | (69)         | (221)          | (117)        | (338)          | (50)         | (79)         | (130)        |    |        |    |        |
| Wireline access network                    | (33)         | (21)         | (54)         | (24)         | (78)           | (48)         | (126)          | (19)         | (24)         | (42)         |    |        |    |        |
| Backbone and Infrastructure                | (46)         | (25)         | (71)         | (28)         | (99)           | (56)         | (155)          | (45)         | (27)         | (72)         |    |        |    |        |
| IT                                         | (76)         | (38)         | (114)        | (33)         | (146)          | (54)         | (200)          | (77)         | (36)         | (113)        |    |        |    |        |
| Other                                      | (150)        | (161)        | (312)        | (155)        | (467)          | (192)        | (659)          | (149)        | (145)        | (294)        |    |        |    |        |
| <b>CAPEX</b>                               | <b>(382)</b> | <b>(321)</b> | <b>(703)</b> | <b>(308)</b> | <b>(1'011)</b> | <b>(466)</b> | <b>(1'478)</b> | <b>(339)</b> | <b>(312)</b> | <b>(651)</b> |    |        |    |        |
| <b>Number of employees (FTE)</b>           | <b>7'220</b> |              | <b>7'165</b> |              | <b>7'152</b>   |              | <b>7'179</b>   | <b>7'185</b> |              | <b>7'203</b> |    |        |    |        |

## Italy

(in EUR million)

### Adjustments

|                                          | 2025         |              |              |              |                |              |                | 2026         |              |              |    |        |    |        |
|------------------------------------------|--------------|--------------|--------------|--------------|----------------|--------------|----------------|--------------|--------------|--------------|----|--------|----|--------|
|                                          | Q1           | Q2           | 30.06.       | Q3           | 30.09.         | Q4           | 31.12.         | Q1           | Q2           | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>EBITDAaL</b>                          | 422          | 386          | 808          | 436          | 1'244          | 442          | 1'687          | 457          | 455          | 913          |    |        |    |        |
| Provisions for legal proceedings         | 0            | 0            | 0            | 0            | 0              | 0            | 0              | 0            | 10           | 10           |    |        |    |        |
| Integration cost Vodafone Italia         | 6            | 14           | 20           | 19           | 39             | 69           | 109            | 2            | 2            | 4            |    |        |    |        |
| Provisions for contractual risks         | 0            | 0            | 0            | 9            | 9              | 0            | 9              | 0            | 0            | 0            |    |        |    |        |
| Adjustments EBITDAaL                     | 6            | 14           | 20           | 28           | 48             | 69           | 118            | 2            | 12           | 14           |    |        |    |        |
| <b>EBITDAaL adjusted</b>                 | <b>428</b>   | <b>400</b>   | <b>828</b>   | <b>465</b>   | <b>1'293</b>   | <b>511</b>   | <b>1'804</b>   | <b>460</b>   | <b>467</b>   | <b>926</b>   |    |        |    |        |
| <i>EBITDAaL adjusted as % of revenue</i> | 23.5%        | 22.6%        | 23.1%        | 26.0%        | 24.0%          | 26.8%        | 24.7%          | 26.5%        | 26.9%        | 26.7%        |    |        |    |        |
| <b>CAPEX</b>                             | <b>(382)</b> | <b>(321)</b> | <b>(703)</b> | <b>(308)</b> | <b>(1'011)</b> | <b>(466)</b> | <b>(1'478)</b> | <b>(339)</b> | <b>(312)</b> | <b>(651)</b> |    |        |    |        |
| INWIT consolidation CAPEX                | 8            | 6            | 14           | 8            | 22             | 18           | 40             | 3            | 3            | 6            |    |        |    |        |
| Integration CAPEX Vodafone Italia        | 3            | 18           | 20           | 33           | 53             | 55           | 108            | 32           | 15           | 47           |    |        |    |        |
| Adjustments CAPEX                        | 11           | 23           | 34           | 41           | 75             | 72           | 147            | 35           | 18           | 53           |    |        |    |        |
| <b>CAPEX adjusted</b>                    | <b>(371)</b> | <b>(298)</b> | <b>(669)</b> | <b>(268)</b> | <b>(936)</b>   | <b>(394)</b> | <b>(1'330)</b> | <b>(304)</b> | <b>(293)</b> | <b>(598)</b> |    |        |    |        |
| <b>OpFCF</b>                             | <b>40</b>    | <b>65</b>    | <b>105</b>   | <b>128</b>   | <b>233</b>     | <b>(24)</b>  | <b>209</b>     | <b>118</b>   | <b>143</b>   | <b>261</b>   |    |        |    |        |
| Adjustments EBITDAaL                     | 6            | 14           | 20           | 28           | 48             | 69           | 118            | 2            | 12           | 14           |    |        |    |        |
| Adjustments CAPEX                        | 11           | 23           | 34           | 41           | 75             | 72           | 147            | 35           | 18           | 53           |    |        |    |        |
| Adjustments OpFCF                        | 17           | 37           | 54           | 69           | 123            | 142          | 265            | 37           | 30           | 67           |    |        |    |        |
| <b>OpFCF adjusted</b>                    | <b>57</b>    | <b>103</b>   | <b>159</b>   | <b>197</b>   | <b>357</b>     | <b>117</b>   | <b>474</b>     | <b>155</b>   | <b>173</b>   | <b>329</b>   |    |        |    |        |
| <i>OpFCF adjusted as % of revenue</i>    | 3.1%         | 5.8%         | 4.4%         | 11.0%        | 6.6%           | 6.2%         | 6.5%           | 8.9%         | 10.0%        | 9.5%         |    |        |    |        |
| <b>EBITDA reconciliation</b>             |              |              |              |              |                |              |                |              |              |              |    |        |    |        |
| <b>EBITDAaL</b>                          | <b>422</b>   | <b>386</b>   | <b>808</b>   | <b>436</b>   | <b>1'244</b>   | <b>442</b>   | <b>1'687</b>   | <b>457</b>   | <b>455</b>   | <b>913</b>   |    |        |    |        |
| Lease expense                            | 368          | 369          | 737          | 370          | 1'107          | 373          | 1'480          | 368          | 367          | 735          |    |        |    |        |
| <b>EBITDA</b>                            | <b>789</b>   | <b>755</b>   | <b>1'545</b> | <b>807</b>   | <b>2'351</b>   | <b>815</b>   | <b>3'166</b>   | <b>825</b>   | <b>822</b>   | <b>1'647</b> |    |        |    |        |

### Remarks:

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## Italy B2C

(in EUR million)

### Italy B2C

|                            | 2025       |            |              |            |              |            |              | 2026       |            |              |    |        |    |        |
|----------------------------|------------|------------|--------------|------------|--------------|------------|--------------|------------|------------|--------------|----|--------|----|--------|
|                            | Q1         | Q2         | 30.06.       | Q3         | 30.09.       | Q4         | 31.12.       | Q1         | Q2         | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| Wireless                   | 398        | 390        | 787          | 396        | 1'183        | 389        | 1'572        | 385        | 382        | 767          |    |        |    |        |
| Wireline                   | 351        | 339        | 690          | 333        | 1'023        | 330        | 1'354        | 328        | 325        | 654          |    |        |    |        |
| Telco services             | 749        | 729        | 1'478        | 728        | 2'206        | 720        | 2'926        | 713        | 707        | 1'420        |    |        |    |        |
| Hard- and software         | 63         | 55         | 119          | 57         | 175          | 73         | 248          | 50         | 57         | 108          |    |        |    |        |
| Other                      | 20         | 11         | 31           | 16         | 47           | 19         | 66           | 23         | 20         | 43           |    |        |    |        |
| <b>External revenue</b>    | <b>832</b> | <b>795</b> | <b>1'627</b> | <b>801</b> | <b>2'428</b> | <b>812</b> | <b>3'239</b> | <b>787</b> | <b>784</b> | <b>1'571</b> |    |        |    |        |
| Intersegment revenue       | 0          | 1          | 1            | 0          | 1            | 0          | 2            | 0          | 0          | 0            |    |        |    |        |
| <b>Revenue</b>             | <b>832</b> | <b>796</b> | <b>1'628</b> | <b>801</b> | <b>2'429</b> | <b>812</b> | <b>3'241</b> | <b>787</b> | <b>784</b> | <b>1'571</b> |    |        |    |        |
| Direct costs               | (369)      | (353)      | (721)        | (342)      | (1'064)      | (366)      | (1'429)      | (303)      | (298)      | (601)        |    |        |    |        |
| <b>Contribution margin</b> | <b>463</b> | <b>443</b> | <b>906</b>   | <b>459</b> | <b>1'365</b> | <b>447</b> | <b>1'812</b> | <b>484</b> | <b>486</b> | <b>970</b>   |    |        |    |        |

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## Italy B2B

(in EUR million)

|                      | 2025  |       |        |       |         |       |         | 2026  |       |        |    |        |    |        |
|----------------------|-------|-------|--------|-------|---------|-------|---------|-------|-------|--------|----|--------|----|--------|
|                      | Q1    | Q2    | 30.06. | Q3    | 30.09.  | Q4    | 31.12.  | Q1    | Q2    | 30.06. | Q3 | 30.09. | Q4 | 31.12. |
| Italy B2B            |       |       |        |       |         |       |         |       |       |        |    |        |    |        |
| Wireless             | 193   | 190   | 383    | 191   | 574     | 195   | 769     | 187   | 183   | 370    |    |        |    |        |
| Wireline             | 311   | 312   | 624    | 304   | 927     | 320   | 1'248   | 298   | 306   | 604    |    |        |    |        |
| Telco services       | 505   | 502   | 1'007  | 495   | 1'501   | 516   | 2'017   | 485   | 489   | 973    |    |        |    |        |
| IT services          | 202   | 198   | 401    | 205   | 605     | 238   | 844     | 196   | 199   | 394    |    |        |    |        |
| Hard- and software   | 65    | 57    | 122    | 49    | 171     | 93    | 264     | 33    | 35    | 67     |    |        |    |        |
| Other                | 22    | 20    | 42     | 24    | 66      | 26    | 92      | 26    | 28    | 55     |    |        |    |        |
| External revenue     | 794   | 777   | 1'571  | 772   | 2'344   | 872   | 3'216   | 739   | 750   | 1'490  |    |        |    |        |
| Intersegment revenue | 1     | 1     | 2      | 1     | 3       | 1     | 4       | 0     | 0     | 0      |    |        |    |        |
| Revenue              | 795   | 778   | 1'573  | 773   | 2'346   | 874   | 3'220   | 739   | 750   | 1'490  |    |        |    |        |
| Direct costs         | (397) | (374) | (771)  | (363) | (1'134) | (436) | (1'571) | (352) | (352) | (703)  |    |        |    |        |
| Contribution margin  | 398   | 404   | 802    | 410   | 1'212   | 437   | 1'649   | 388   | 399   | 786    |    |        |    |        |

### Remarks:

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## Italy Wholesale

(in EUR million)

### Italy Wholesale

Wholesale wireless  
Wholesale wireline  
Wholesale other  
**External revenue**  
Intersegment revenue  
**Revenue**  
  
Direct costs  
**Contribution margin**

### 2025

| Q1         | Q2         | 30.06.     | Q3         | 30.09.     | Q4         | 31.12.     |
|------------|------------|------------|------------|------------|------------|------------|
| 96         | 108        | 204        | 118        | 322        | 110        | 432        |
| 84         | 86         | 171        | 96         | 266        | 101        | 368        |
| 3          | 2          | 5          | 2          | 7          | 2          | 9          |
| <b>184</b> | <b>196</b> | <b>380</b> | <b>215</b> | <b>595</b> | <b>213</b> | <b>809</b> |
| 2          | 2          | 4          | 2          | 6          | 2          | 8          |
| <b>186</b> | <b>198</b> | <b>384</b> | <b>217</b> | <b>602</b> | <b>215</b> | <b>817</b> |
| (85)       | (89)       | (174)      | (95)       | (269)      | (94)       | (362)      |
| <b>101</b> | <b>109</b> | <b>210</b> | <b>123</b> | <b>333</b> | <b>122</b> | <b>455</b> |

### 2026

| Q1         | Q2         | 30.06.     | Q3 | 30.09. | Q4 | 31.12. |
|------------|------------|------------|----|--------|----|--------|
| 113        | 100        | 213        |    |        |    |        |
| 91         | 96         | 187        |    |        |    |        |
| 0          | 1          | 1          |    |        |    |        |
| <b>204</b> | <b>197</b> | <b>401</b> |    |        |    |        |
| 1          | 1          | 2          |    |        |    |        |
| <b>205</b> | <b>197</b> | <b>402</b> |    |        |    |        |
| (95)       | (96)       | (191)      |    |        |    |        |
| <b>110</b> | <b>101</b> | <b>211</b> |    |        |    |        |

#### Remarks:

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## Italy Infrastructure & Support Functions

(in EUR million)

### Italy Infrastructure & Support Functions

External revenue

Intersegment revenue

Revenue

Direct costs

Contribution margin

## 2025

| Q1  | Q2  | 30.06. | Q3 | 30.09. | Q4  | 31.12. |
|-----|-----|--------|----|--------|-----|--------|
| 7   | 5   | 12     | 1  | 12     | 10  | 23     |
| 0   | 0   | 0      | 0  | 0      | 0   | 0      |
| 7   | 5   | 12     | 1  | 12     | 10  | 23     |
| (4) | (8) | (12)   | 2  | (9)    | (3) | (13)   |
| 4   | (3) | 0      | 3  | 3      | 7   | 10     |

Q1

Q2

30.06.

Q3

30.09.

Q4

31.12.

## 2026

| Q1  | Q2  | 30.06. | Q3 | 30.09. | Q4 | 31.12. |
|-----|-----|--------|----|--------|----|--------|
| 6   | 5   | 11     |    |        |    |        |
| 0   | 0   | 0      |    |        |    |        |
| 6   | 5   | 11     |    |        |    |        |
| (7) | (8) | (15)   |    |        |    |        |
| (1) | (3) | (3)    |    |        |    |        |

Q1

Q2

30.06.

Q3

30.09.

Q4

31.12.

### Remarks:

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## Italy operational data

|                                | 2025          |       |               |       |               |       |               | 2026          |       |               |    |        |    |        |
|--------------------------------|---------------|-------|---------------|-------|---------------|-------|---------------|---------------|-------|---------------|----|--------|----|--------|
|                                | Q1            | Q2    | 30.06.        | Q3    | 30.09.        | Q4    | 31.12.        | Q1            | Q2    | 30.06.        | Q3 | 30.09. | Q4 | 31.12. |
| <b>Italy</b>                   |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| <b>RGUs (k)</b>                |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| Wireless                       | 20'214        |       | 20'207        |       | 20'168        |       | 20'054        | 19'907        |       | 19'803        |    |        |    |        |
| Broadband                      | 5'662         |       | 5'619         |       | 5'597         |       | 5'581         | 5'550         |       | 5'500         |    |        |    |        |
| Energy                         | 49            |       | 70            |       | 95            |       | 114           | 140           |       | 169           |    |        |    |        |
| Wholesale wireless             | 6'787         |       | 7'336         |       | 8'060         |       | 8'082         | 8'190         |       | 5'856         |    |        |    |        |
| Wholesale wireline access      | 968           |       | 1'018         |       | 1'063         |       | 1'126         | 1'194         |       | 1'243         |    |        |    |        |
| <b>Total</b>                   | <b>33'680</b> |       | <b>34'251</b> |       | <b>34'983</b> |       | <b>34'957</b> | <b>34'981</b> |       | <b>32'571</b> |    |        |    |        |
| <b>Italy B2C</b>               |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| <b>RGUs (k)</b>                |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| Wireless                       | 15'932        |       | 15'818        |       | 15'739        |       | 15'601        | 15'437        |       | 15'339        |    |        |    |        |
| Broadband                      | 4'528         |       | 4'491         |       | 4'475         |       | 4'466         | 4'440         |       | 4'399         |    |        |    |        |
| <b>Total</b>                   | <b>20'459</b> |       | <b>20'309</b> |       | <b>20'214</b> |       | <b>20'067</b> | <b>19'877</b> |       | <b>19'739</b> |    |        |    |        |
| <b>Wireless</b>                |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| <b>ARPU (EUR)</b>              |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| ARPU wireless                  | 8.3           | 8.2   | 8.3           | 8.4   | 8.3           | 8.3   | 8.3           | 8.3           | 8.3   | 8.3           |    |        |    |        |
| <b>Churn rate (annualised)</b> |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| Churn rate wireless            | 20.0%         | 18.2% | 19.1%         | 18.3% | 18.8%         | 18.7% | 18.8%         | 17.6%         | 16.0% | 16.8%         |    |        |    |        |
| <b>Wireline</b>                |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| <b>ARPU (EUR)</b>              |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| ARPU broadband                 | 25            | 24    | 25            | 24    | 25            | 24    | 24            | 24            | 24    | 24            |    |        |    |        |
| <b>Churn rate (annualised)</b> |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| Churn rate broadband           | 20.3%         | 17.8% | 19.1%         | 15.4% | 17.8%         | 16.6% | 17.5%         | 16.0%         | 16.2% | 16.1%         |    |        |    |        |
| <b>Italy B2B</b>               |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| <b>RGUs (k)</b>                |               |       |               |       |               |       |               |               |       |               |    |        |    |        |
| Wireless                       | 4'283         |       | 4'389         |       | 4'429         |       | 4'453         | 4'470         |       | 4'464         |    |        |    |        |
| Broadband                      | 1'134         |       | 1'129         |       | 1'122         |       | 1'115         | 1'110         |       | 1'101         |    |        |    |        |
| <b>Total</b>                   | <b>5'417</b>  |       | <b>5'518</b>  |       | <b>5'551</b>  |       | <b>5'568</b>  | <b>5'580</b>  |       | <b>5'565</b>  |    |        |    |        |

## Italy operational data

|                           | 2025  |    |        |    |        |    |        | 2026  |    |        |    |        |    |        |
|---------------------------|-------|----|--------|----|--------|----|--------|-------|----|--------|----|--------|----|--------|
|                           | Q1    | Q2 | 30.06. | Q3 | 30.09. | Q4 | 31.12. | Q1    | Q2 | 30.06. | Q3 | 30.09. | Q4 | 31.12. |
| Italy Wholesale           |       |    |        |    |        |    |        |       |    |        |    |        |    |        |
| RGUs (k)                  |       |    |        |    |        |    |        |       |    |        |    |        |    |        |
| Wholesale wireless        | 6'787 |    | 7'336  |    | 8'060  |    | 8'082  | 8'190 |    | 5'856  |    |        |    |        |
| Wholesale wireline access | 968   |    | 1'018  |    | 1'063  |    | 1'126  | 1'194 |    | 1'243  |    |        |    |        |
| Total                     | 7'755 |    | 8'354  |    | 9'123  |    | 9'208  | 9'384 |    | 7'098  |    |        |    |        |

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## Others

|                                           | 2025         |            |              |            |              |            |              | 2026         |            |              |    |        |    |        |
|-------------------------------------------|--------------|------------|--------------|------------|--------------|------------|--------------|--------------|------------|--------------|----|--------|----|--------|
|                                           | Q1           | Q2         | 30.06.       | Q3         | 30.09.       | Q4         | 31.12.       | Q1           | Q2         | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>Others</b>                             |              |            |              |            |              |            |              |              |            |              |    |        |    |        |
| <b>External revenue</b>                   | <b>94</b>    | <b>100</b> | <b>194</b>   | <b>103</b> | <b>297</b>   | <b>101</b> | <b>398</b>   | <b>94</b>    | <b>101</b> | <b>195</b>   |    |        |    |        |
| Intersegment revenue                      | 164          | 169        | 333          | 151        | 484          | 155        | 639          | 131          | 138        | 269          |    |        |    |        |
| <b>Revenue</b>                            | <b>258</b>   | <b>269</b> | <b>527</b>   | <b>254</b> | <b>781</b>   | <b>256</b> | <b>1'037</b> | <b>225</b>   | <b>239</b> | <b>464</b>   |    |        |    |        |
| Direct costs                              | (22)         | (22)       | (44)         | (22)       | (66)         | (25)       | (91)         | (26)         | (21)       | (47)         |    |        |    |        |
| Workforce expenses                        | (102)        | (99)       | (201)        | (95)       | (296)        | (115)      | (411)        | (100)        | (96)       | (196)        |    |        |    |        |
| Other indirect costs (incl. other income) | (105)        | (118)      | (223)        | (104)      | (327)        | (114)      | (441)        | (81)         | (95)       | (176)        |    |        |    |        |
| Indirect costs                            | (206)        | (217)      | (423)        | (199)      | (623)        | (229)      | (852)        | (181)        | (192)      | (372)        |    |        |    |        |
| <b>EBITDAaL</b>                           | <b>29</b>    | <b>31</b>  | <b>60</b>    | <b>33</b>  | <b>93</b>    | <b>2</b>   | <b>95</b>    | <b>19</b>    | <b>26</b>  | <b>45</b>    |    |        |    |        |
| <i>EBITDAaL as % of revenue</i>           | 11.4%        | 11.4%      | 11.4%        | 12.8%      | 11.9%        | 0.9%       | 9.2%         | 8.2%         | 10.9%      | 9.6%         |    |        |    |        |
| CAPEX                                     | (10)         | (9)        | (18)         | (11)       | (29)         | (10)       | (40)         | (9)          | (7)        | (16)         |    |        |    |        |
| <b>OpFCF</b>                              | <b>20</b>    | <b>22</b>  | <b>42</b>    | <b>22</b>  | <b>63</b>    | <b>(8)</b> | <b>55</b>    | <b>10</b>    | <b>19</b>  | <b>29</b>    |    |        |    |        |
| <i>OpFCF as % of revenue</i>              | 7.7%         | 8.2%       | 7.9%         | 8.5%       | 8.1%         | -3.2%      | 5.3%         | 4.4%         | 8.0%       | 6.3%         |    |        |    |        |
| <b>Number of employees (FTE)</b>          | <b>3'234</b> |            | <b>3'192</b> |            | <b>3'179</b> |            | <b>3'168</b> | <b>3'128</b> |            | <b>3'016</b> |    |        |    |        |
| <b>Adjustments</b>                        |              |            |              |            |              |            |              |              |            |              |    |        |    |        |
| <b>EBITDAaL</b>                           | <b>29</b>    | <b>31</b>  | <b>60</b>    | <b>33</b>  | <b>93</b>    | <b>2</b>   | <b>95</b>    | <b>19</b>    | <b>26</b>  | <b>45</b>    |    |        |    |        |
| Restructuring cost                        | 0            | 0          | 0            | 0          | 0            | 15         | 15           | 0            | 0          | 0            |    |        |    |        |
| Adjustments EBITDAaL                      | 0            | 0          | 0            | 0          | 0            | 15         | 15           | 0            | 0          | 0            |    |        |    |        |
| <b>EBITDAaL adjusted</b>                  | <b>29</b>    | <b>31</b>  | <b>60</b>    | <b>33</b>  | <b>93</b>    | <b>18</b>  | <b>110</b>   | <b>19</b>    | <b>26</b>  | <b>45</b>    |    |        |    |        |
| <i>EBITDAaL adjusted as % of revenue</i>  | 11.4%        | 11.4%      | 11.4%        | 12.8%      | 11.9%        | 6.8%       | 10.6%        | 8.2%         | 10.9%      | 9.6%         |    |        |    |        |
| <b>OpFCF</b>                              | <b>20</b>    | <b>22</b>  | <b>42</b>    | <b>22</b>  | <b>63</b>    | <b>(8)</b> | <b>55</b>    | <b>10</b>    | <b>19</b>  | <b>29</b>    |    |        |    |        |
| Adjustments EBITDAaL                      | 0            | 0          | 0            | 0          | 0            | 15         | 15           | 0            | 0          | 0            |    |        |    |        |
| Adjustments OpFCF                         | 0            | 0          | 0            | 0          | 0            | 15         | 15           | 0            | 0          | 0            |    |        |    |        |
| <b>OpFCF adjusted</b>                     | <b>20</b>    | <b>22</b>  | <b>42</b>    | <b>22</b>  | <b>63</b>    | <b>7</b>   | <b>71</b>    | <b>10</b>    | <b>19</b>  | <b>29</b>    |    |        |    |        |
| <i>OpFCF adjusted as % of revenue</i>     | 7.7%         | 8.2%       | 7.9%         | 8.5%       | 8.1%         | 2.8%       | 6.8%         | 4.4%         | 8.0%       | 6.3%         |    |        |    |        |
| <b>EBITDA reconciliation</b>              |              |            |              |            |              |            |              |              |            |              |    |        |    |        |
| <b>EBITDAaL</b>                           | <b>29</b>    | <b>31</b>  | <b>60</b>    | <b>33</b>  | <b>93</b>    | <b>2</b>   | <b>95</b>    | <b>19</b>    | <b>26</b>  | <b>45</b>    |    |        |    |        |
| Lease expense                             | 1            | 1          | 2            | 1          | 2            | 1          | 3            | 1            | 1          | 1            |    |        |    |        |
| <b>EBITDA</b>                             | <b>30</b>    | <b>32</b>  | <b>62</b>    | <b>33</b>  | <b>95</b>    | <b>3</b>   | <b>98</b>    | <b>19</b>    | <b>27</b>  | <b>46</b>    |    |        |    |        |

### Remarks:

Totals in the tables may not add up due to rounding.

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## Reconciliation

|                                              | 2025         |              |                |              |                |              |                | 2026         |              |                |    |        |    |        |
|----------------------------------------------|--------------|--------------|----------------|--------------|----------------|--------------|----------------|--------------|--------------|----------------|----|--------|----|--------|
|                                              | Q1           | Q2           | 30.06.         | Q3           | 30.09.         | Q4           | 31.12.         | Q1           | Q2           | 30.06.         | Q3 | 30.09. | Q4 | 31.12. |
| <b>Reconciliation Group (in CHF million)</b> |              |              |                |              |                |              |                |              |              |                |    |        |    |        |
| <b>Revenue</b>                               |              |              |                |              |                |              |                |              |              |                |    |        |    |        |
| B2C                                          | 1'067        | 1'064        | 2'131          | 1'073        | 3'204          | 1'125        | 4'329          | 1'056        | 1'053        | 2'109          |    |        |    |        |
| B2B                                          | 750          | 742          | 1'491          | 758          | 2'250          | 760          | 3'010          | 744          | 746          | 1'490          |    |        |    |        |
| Wholesale                                    | 143          | 128          | 272            | 132          | 403            | 121          | 525            | 134          | 134          | 268            |    |        |    |        |
| Infrastructure & Support Functions           | 8            | 9            | 17             | 8            | 25             | 8            | 34             | 9            | 8            | 18             |    |        |    |        |
| Elimination                                  | (7)          | (7)          | (14)           | (7)          | (20)           | (9)          | (30)           | (7)          | (8)          | (15)           |    |        |    |        |
| <b>Switzerland</b>                           | <b>1'962</b> | <b>1'936</b> | <b>3'897</b>   | <b>1'965</b> | <b>5'862</b>   | <b>2'006</b> | <b>7'868</b>   | <b>1'937</b> | <b>1'933</b> | <b>3'870</b>   |    |        |    |        |
| Italy                                        | 1'717        | 1'663        | 3'380          | 1'673        | 5'053          | 1'778        | 6'831          | 1'596        | 1'594        | 3'190          |    |        |    |        |
| Others                                       | 258          | 269          | 527            | 254          | 781            | 256          | 1'037          | 225          | 239          | 464            |    |        |    |        |
| Elimination                                  | (178)        | (181)        | (359)          | (162)        | (521)          | (167)        | (688)          | (152)        | (152)        | (304)          |    |        |    |        |
| <b>Revenue</b>                               | <b>3'759</b> | <b>3'687</b> | <b>7'446</b>   | <b>3'730</b> | <b>11'175</b>  | <b>3'873</b> | <b>15'048</b>  | <b>3'606</b> | <b>3'615</b> | <b>7'221</b>   |    |        |    |        |
| <b>EBITDAaL</b>                              |              |              |                |              |                |              |                |              |              |                |    |        |    |        |
| B2C                                          | 731          | 734          | 1'465          | 742          | 2'207          | 728          | 2'934          | 728          | 727          | 1'455          |    |        |    |        |
| B2B                                          | 303          | 291          | 594            | 307          | 901            | 290          | 1'192          | 294          | 292          | 586            |    |        |    |        |
| Wholesale                                    | 92           | 70           | 162            | 59           | 221            | 69           | 289            | 85           | 79           | 164            |    |        |    |        |
| Infrastructure & Support Functions           | (259)        | (274)        | (534)          | (231)        | (765)          | (282)        | (1'047)        | (246)        | (259)        | (505)          |    |        |    |        |
| Elimination                                  | 0            | 0            | 0              | 0            | 0              | 0            | 0              | 0            | 0            | 0              |    |        |    |        |
| <b>Switzerland</b>                           | <b>866</b>   | <b>821</b>   | <b>1'687</b>   | <b>877</b>   | <b>2'564</b>   | <b>804</b>   | <b>3'368</b>   | <b>861</b>   | <b>839</b>   | <b>1'700</b>   |    |        |    |        |
| Italy                                        | 398          | 362          | 760            | 408          | 1'168          | 412          | 1'580          | 420          | 418          | 838            |    |        |    |        |
| Others                                       | 29           | 31           | 60             | 33           | 93             | 2            | 95             | 19           | 26           | 45             |    |        |    |        |
| Reconciliation pension cost                  | (4)          | (4)          | (8)            | (4)          | (12)           | 0            | (12)           | (2)          | (3)          | (5)            |    |        |    |        |
| Elimination                                  | (12)         | (13)         | (25)           | (10)         | (36)           | (11)         | (47)           | (10)         | (11)         | (20)           |    |        |    |        |
| <b>EBITDAaL</b>                              | <b>1'277</b> | <b>1'197</b> | <b>2'474</b>   | <b>1'302</b> | <b>3'777</b>   | <b>1'208</b> | <b>4'984</b>   | <b>1'288</b> | <b>1'269</b> | <b>2'557</b>   |    |        |    |        |
| <b>CAPEX</b>                                 |              |              |                |              |                |              |                |              |              |                |    |        |    |        |
| B2C                                          | (8)          | (8)          | (15)           | (10)         | (25)           | (15)         | (39)           | (6)          | (6)          | (12)           |    |        |    |        |
| B2B                                          | (13)         | (10)         | (23)           | (8)          | (31)           | (10)         | (42)           | (9)          | (18)         | (27)           |    |        |    |        |
| Wholesale                                    | 0            | 0            | 0              | 0            | 0              | 0            | 0              | 0            | 0            | 0              |    |        |    |        |
| Infrastructure & Support Functions           | (402)        | (392)        | (793)          | (379)        | (1'172)        | (434)        | (1'606)        | (368)        | (355)        | (723)          |    |        |    |        |
| Elimination                                  | 0            | 0            | 0              | 0            | 0              | 0            | 0              | 0            | 0            | 0              |    |        |    |        |
| <b>Switzerland</b>                           | <b>(422)</b> | <b>(409)</b> | <b>(831)</b>   | <b>(397)</b> | <b>(1'228)</b> | <b>(459)</b> | <b>(1'687)</b> | <b>(382)</b> | <b>(379)</b> | <b>(761)</b>   |    |        |    |        |
| Italy                                        | (360)        | (301)        | (661)          | (288)        | (949)          | (435)        | (1'384)        | (312)        | (286)        | (598)          |    |        |    |        |
| Others                                       | (10)         | (9)          | (18)           | (11)         | (29)           | (10)         | (40)           | (9)          | (7)          | (16)           |    |        |    |        |
| Elimination                                  | 12           | 13           | 25             | 10           | 36             | 11           | 47             | 10           | 11           | 20             |    |        |    |        |
| <b>CAPEX</b>                                 | <b>(780)</b> | <b>(706)</b> | <b>(1'486)</b> | <b>(685)</b> | <b>(2'171)</b> | <b>(894)</b> | <b>(3'065)</b> | <b>(693)</b> | <b>(661)</b> | <b>(1'355)</b> |    |        |    |        |

## Reconciliation

|                                              | 2025         |              |              |              |              |              |              | 2026         |              |              |    |        |    |        |
|----------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----|--------|----|--------|
|                                              | Q1           | Q2           | 30.06.       | Q3           | 30.09.       | Q4           | 31.12.       | Q1           | Q2           | 30.06.       | Q3 | 30.09. | Q4 | 31.12. |
| <b>OpFCF</b>                                 |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| B2C                                          | 723          | 726          | 1'450        | 732          | 2'182        | 713          | 2'895        | 722          | 721          | 1'443        |    |        |    |        |
| B2B                                          | 290          | 281          | 571          | 299          | 870          | 280          | 1'150        | 285          | 274          | 559          |    |        |    |        |
| Wholesale                                    | 92           | 70           | 162          | 59           | 221          | 69           | 289          | 85           | 79           | 164          |    |        |    |        |
| Infrastructure & Support Functions           | (661)        | (666)        | (1'327)      | (610)        | (1'937)      | (716)        | (2'653)      | (614)        | (614)        | (1'228)      |    |        |    |        |
| Elimination                                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |    |        |    |        |
| <b>Switzerland</b>                           | <b>444</b>   | <b>411</b>   | <b>856</b>   | <b>480</b>   | <b>1'336</b> | <b>345</b>   | <b>1'681</b> | <b>478</b>   | <b>460</b>   | <b>938</b>   |    |        |    |        |
| Italy                                        | 38           | 61           | 99           | 120          | 219          | (23)         | 196          | 108          | 132          | 240          |    |        |    |        |
| Others                                       | 20           | 22           | 42           | 22           | 63           | (8)          | 55           | 10           | 19           | 29           |    |        |    |        |
| Reconciliation pension cost                  | (4)          | (4)          | (8)          | (4)          | (12)         | 0            | (12)         | (2)          | (3)          | (5)          |    |        |    |        |
| Elimination                                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |    |        |    |        |
| <b>OpFCF</b>                                 | <b>498</b>   | <b>491</b>   | <b>989</b>   | <b>617</b>   | <b>1'606</b> | <b>314</b>   | <b>1'920</b> | <b>594</b>   | <b>608</b>   | <b>1'202</b> |    |        |    |        |
| <b>Reconciliation Italy (in EUR million)</b> |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| <b>Revenue</b>                               |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| B2C                                          | 832          | 796          | 1'628        | 801          | 2'429        | 812          | 3'241        | 787          | 784          | 1'571        |    |        |    |        |
| B2B                                          | 795          | 778          | 1'573        | 773          | 2'346        | 874          | 3'220        | 739          | 750          | 1'490        |    |        |    |        |
| Wholesale                                    | 186          | 198          | 384          | 217          | 602          | 215          | 817          | 205          | 197          | 402          |    |        |    |        |
| Infrastructure & Support Functions           | 7            | 5            | 12           | 1            | 12           | 10           | 23           | 6            | 5            | 11           |    |        |    |        |
| Elimination                                  | (2)          | (3)          | (5)          | (3)          | (7)          | (3)          | (10)         | 0            | 0            | 0            |    |        |    |        |
| <b>Revenue</b>                               | <b>1'818</b> | <b>1'774</b> | <b>3'593</b> | <b>1'790</b> | <b>5'383</b> | <b>1'909</b> | <b>7'291</b> | <b>1'737</b> | <b>1'737</b> | <b>3'474</b> |    |        |    |        |
| <b>Contribution margin</b>                   |              |              |              |              |              |              |              |              |              |              |    |        |    |        |
| B2C                                          | 463          | 443          | 906          | 459          | 1'365        | 447          | 1'812        | 484          | 486          | 970          |    |        |    |        |
| B2B                                          | 398          | 404          | 802          | 410          | 1'212        | 437          | 1'649        | 388          | 399          | 786          |    |        |    |        |
| Wholesale                                    | 101          | 109          | 210          | 123          | 333          | 122          | 455          | 110          | 101          | 211          |    |        |    |        |
| Infrastructure & Support Functions           | 4            | (3)          | 0            | 3            | 3            | 7            | 10           | (1)          | (3)          | (3)          |    |        |    |        |
| Elimination                                  | (2)          | (1)          | (2)          | (1)          | (4)          | 0            | (4)          | 0            | 0            | 0            |    |        |    |        |
| <b>Contribution margin</b>                   | <b>964</b>   | <b>952</b>   | <b>1'916</b> | <b>993</b>   | <b>2'910</b> | <b>1'012</b> | <b>3'922</b> | <b>981</b>   | <b>983</b>   | <b>1'964</b> |    |        |    |        |

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