## Swisscom presentation

Berenberg TMT Conference in Zürich 01 June 2016







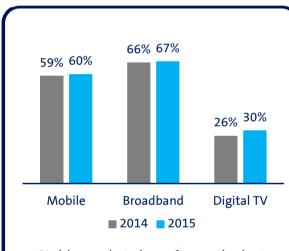
## Leading telco in Switzerland





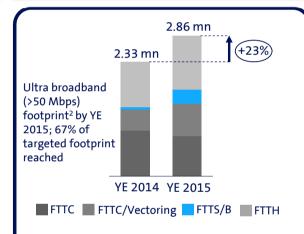
## Stable market position over many years in Switzerland

#### **Market leader**



- Stable market shares¹ over the last years
- Growing TV business translates into growing market shares in Digital TV

#### **Technology leader**



- > >2 mn connections with new fibre technologies<sup>3</sup>
- > 1.1 mn connections with >100 Mbps
- > Goal 2020: 85% homes and businesses with access to >100 Mbps
- > 4G coverage of 98%

#### **Innovation leader**



- > High innovation rate
  - > Drives Swisscom's TV success
  - Is key to maintain best experience and to sustain growth
- New services: MyCloud for personal documents, more speed, etc.



<sup>1</sup> Swisscom estimates

<sup>2</sup> Consists of 3.6 mn homes and 0.7mn businesses (as of YE 2015), source: Bundesamt für Statistik – bfs

<sup>3</sup> New fibre technologies include FTTH, FTTS/B and FTTC/Vectoring

## Leading attacker in Italy through Fastweb

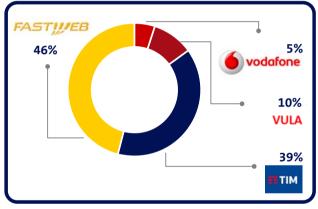
## Outstanding track record in demanding market environment

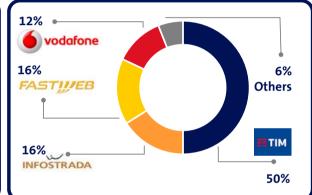


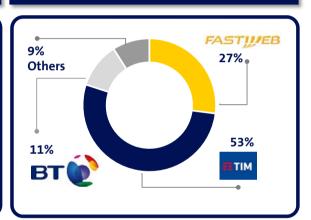
#### UBB connections by YE 151

#### Consumer segment by YE 15<sup>2</sup>

#### Corporate segment by YE 15<sup>2</sup>









- > Overall more than 2.2 mn broadband customers o/w ~650k UBB connections and >560k mobile SIM cards
- > Fastweb being #2 in Italy with growing market shares in consumer (16%) and corporate (27%)
- > Flawless execution of FTTS roll out which will cover 7.5mn households / businesses by YE 2016
- > Strategic action reflected in solid financial performance (revenues up by 3% and EBITDA up by 9% in Q1 YoY)



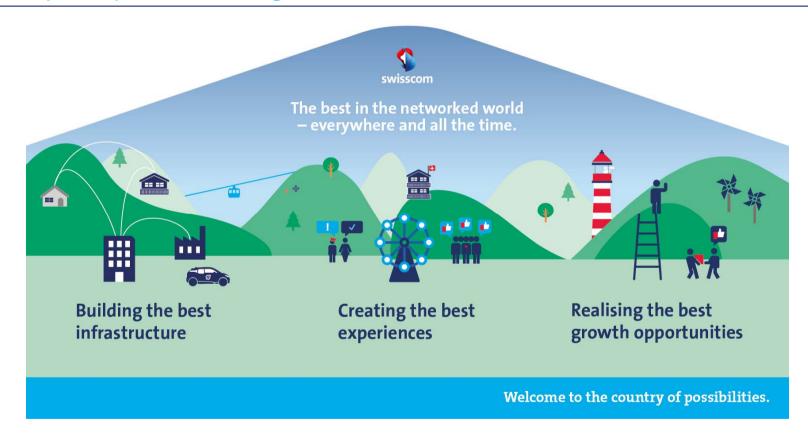
<sup>1</sup> AGCom, companies data, internal estimates

<sup>2.</sup> Ernst & Young, 2015 (Consumer M. Share on Active CB, Corporate M. Share on Revenues)

## Swisscom strategy

## We keep our proven strategic direction







### Best infrastructure

# (<u>0</u>)

## Building a performant, secure and efficient Swiss infrastructure

#### **Ambition** > Expand 4G LTE coverage **Ambition** and performance > Extend FTTS/H coverage > Guarantee and uptake Ultra operational stability Infra-> Increase cost efficiency and security broadband structure in infrastructure Provide internal and wireline / capabilities development external enablers wireless Cloud **Ambition** > Leverage virtualisation for cost efficiency > Further growth in cloudbased products



## Best experiences

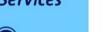
## Delivering superior customer experiences



## Ambition

- > Extend service leadership
- > Continue service excellence
- Increase cross channel capabilities & self service

#### Services



## Digitalization

## Brand & Emotion

#### **Ambition**

- Increase customer perception of brand values (easy, trustworthy, inspiring)
- > Increase overall value of brand portfolio

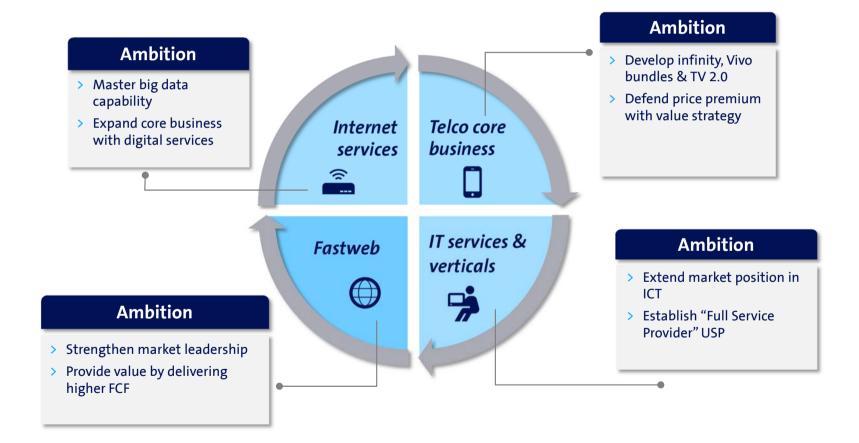
#### **Ambition**

- Create better experiences (e.g. personalised)
- Strengthen positioning as digitalisation expert with enterprise customers



## Best growth opportunities

## Exploit growth potential in core business, ICT and Fastweb

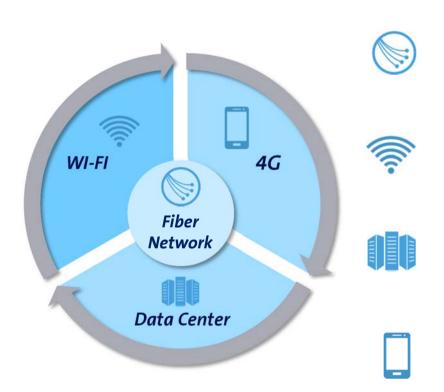




## Fastweb is a leading infrastructure company...



## ...with a distinctive market positioning based on four differentiating pillars



- Largest alternative UBB network in Italy with 30% population coverage by the end of 2016
- > Best network: #1 in the 'Netflix ISP Speed Index'1
- > Largest WI-FI community in the country with 1.7 million users and 800 cities covered by the end of 2016
- > 1GB/month average traffic per user
- Most advanced Data Center operated by an Italian Telco player
- More than 1,000 business customers hosted and 10% market share in Cloud services (Telco players only)
- #1 MVNO for post-paid customers in Italy
- Best-in-class mobile service with access to TIM 4G services by the end of 2016





## Continued focus on our five priorities 2016...

## ... for a solid performance and sustainable shareholder return





Maximise core business



**Operational excellence** 



**Transformation** 



Growth



**Develop Fastweb** 

- **V**-
- Defend market shares in Switzerland
- Retain price levels and margins
- Differentiate through quality in services, infrastructure and products
- Focus on cost, speed and quality to achieve material cash savings
- > Reduction of headcount
- Increase cost efficiency in infrastructure development

- > Push All IP migration
- > Enhance agility
- Shape leadership and products
- Benefit through differentiation and enhancing of core business
- Selective ICT focus and discipline in selecting new growth areas
- > Provide best customer experience
- Seamless connection everywhere
- Increase scale in core and adjacent businesses

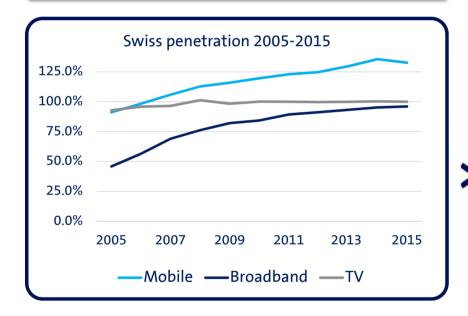


#### Maximise core business



## Tailored top-quality products key to serve broad range of customer needs

#### Switzerland with saturated markets



#### Portfolio of Swisscom well positioned



Retain strong market position in high value segments and stimulate demand in lower value segments



## **Operational Excellence**

## Cost reduction program on track to achieve CHF 50 mn savings in 2016



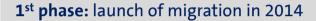
By 2020 recurring gross cash savings of CHF > 300 mn p.a.



#### Status of All IP transformation

## 1<sup>st</sup> quarter 2016: +100k connections migrated to All IP





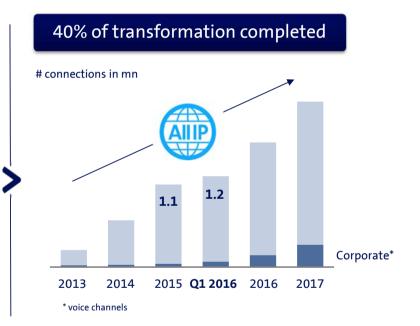
• Official All IP migration start

#### 2<sup>nd</sup> phase: market driven migration in 2015

- Transformation of special applications\* to large EcoSystem
- First portfolio adjustments of PSTN products

#### 3<sup>rd</sup> phase: pushed migration in 2016-2017

- Voice only transformation
- IP portfolio completed
- Special applications critical



All IP project key to achieve recurring cash savings target from 2018 onwards

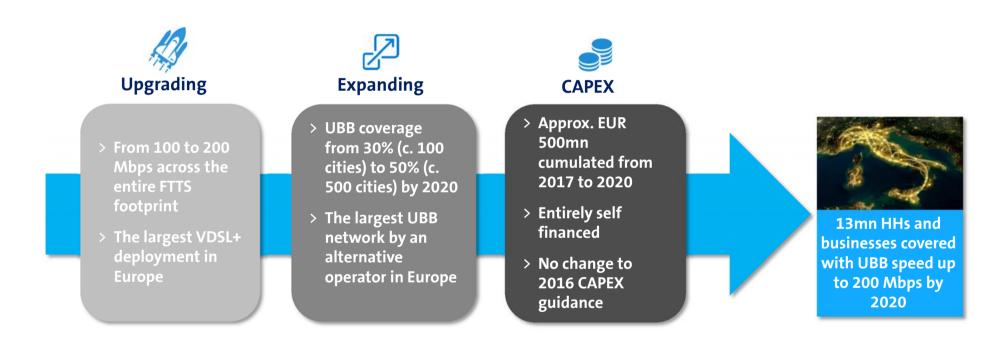


<sup>\*</sup> special applications: elevator telephony, alarming systems, modem applications

## Fastweb announced a new investment plan...

## ... to cover 50% of population by 2020 with speed up to 200 Mbps







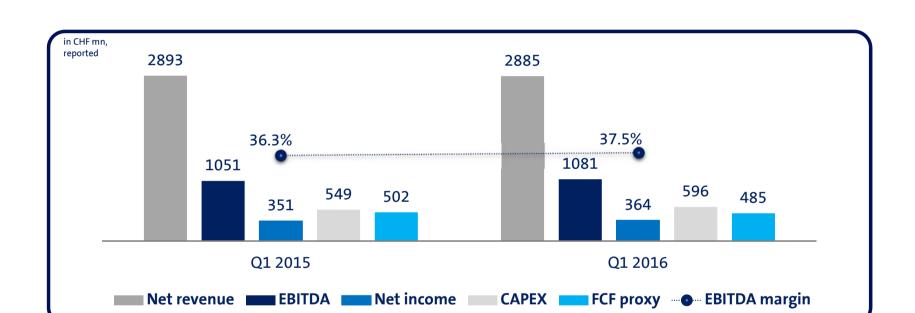
Ambition is to extend the competitive advantage achieved in current UBB footprint to new areas



#### -

## Q1 performance in a nutshell

## Financially solid



Financial results on track to achieve FY guidance: Q1 delivered 25% of revenue and 26% of FCF proxy (EBITDA minus CAPEX)



## Swisscom Switzerland: Wireless with weaker volume trends





## Swiss mobile market

15

2'167

2'424

6'568

0115

···· Swisscom market share

■ UPC Cablecom

11'180

2'166

2'465

6'540

**YF 14** 

Sunrise

**58.5**%···

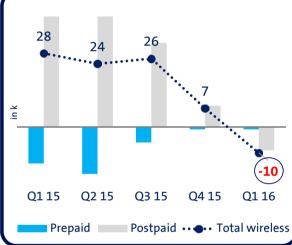
#### (-0.8%)11'096 33 2'024 2'414 **59.7% 58.8%** 6'625 6'615 YF 15 01 16 Salt

Swisscom

#### > Last year the Swiss mobile market declined by -84k RGUs

> Swisscom with +85k RGUs in 2015 grew its market share by +1.2%points

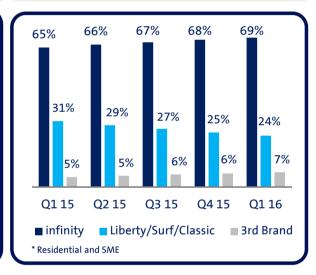
#### Net adds of Swisscom Mobile



#### > Wireless with a nearly unchanged **RGU base** (-0.15% since YE 15)

> Last quarters also influenced by **Swiss Post** migration

#### Breakdown of Retail\* postpaid subs



> **infinity** share increased by +4%points YOY, with 69% of postpaid Retail share by far the strongest product in the Swisscom portfolio



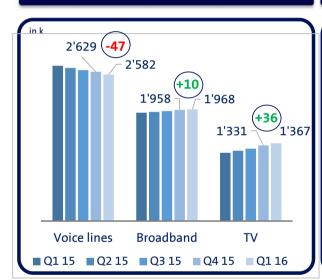


## Swisscom Switzerland: Steady volume dynamics in fixed



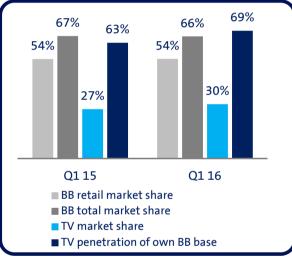
Growth in Broadband, TV and bundles continues and compensates voice line losses

#### Wireline RGUs Swisscom Switzerland



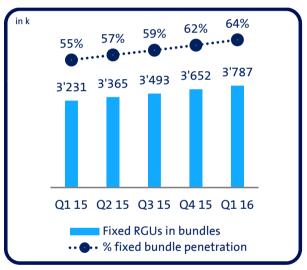
- Voice line losses driven by mobile substitution and CPS migration
- > Around 500k Residential customers are voice only subscribers

#### Market shares and TV penetration



Swisscom #1 TV provider in
 Switzerland with solid growth in Q1
 2016 (+36k) and a market share of
 30%

#### Bundle penetration of fixed RGUs



 Continuous bundle migration reflects strong value proposition (increasing UBB footprint and outstanding Swisscom TV 2.0 offering)

Swisscom Switzerland with 5.9 million RGUs in wireline.
TV being most successful and stimulating migration to bundles further



## Fastweb: Solid broadband performance



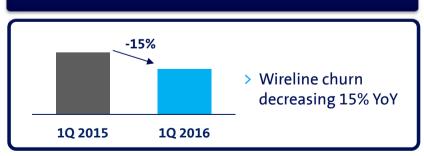
### CB growth driven by UBB take up and churn reduction, positive revenue trend

#### **Customer Base Wireline**

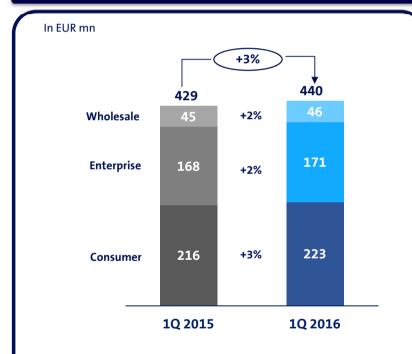


- > 40k net adds in 1Q representing a share on market net adds of 41% vs. 37% in 1Q last year
- > UBB penetration on total CB at over 30% vs. 24% in 1Q last year

#### Wireline overall churn



#### Net revenues per segment



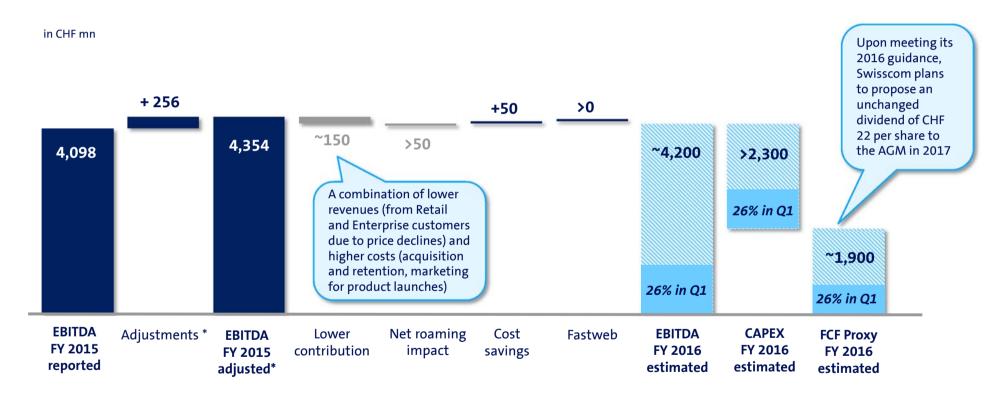
> Growing revenues in all market segments, and particular in consumer (+3%) thanks to decreasing churn



#### Outlook: Guidance 2016 confirmed



#### Net revenue CHF >11.6 billion, EBITDA CHF ~4.2 billion, CAPEX CHF >2.3 billion





<sup>\*</sup> Provision for FeAC sanction (CHF 186 mn) and restructuring (CHF 70 mn)

## Cautionary statement

#### regarding forward-looking statements

"This communication contains statements that constitute "forward-looking statements". In this communication, such forward-looking statements include, without limitation, statements relating to our financial condition, results of operations and business and certain of our strategic plans and objectives.

Because these forward-looking statements are subject to risks and uncertainties, actual future results may differ materially from those expressed in or implied by the statements. Many of these risks and uncertainties relate to factors which are beyond Swisscom's ability to control or estimate precisely, such as future market conditions, currency fluctuations, the behaviour of other market participants, the actions of governmental regulators and other risk factors detailed in Swisscom's and Fastweb's past and future filings and reports, including those filed with the U.S. Securities and Exchange Commission and in past and future filings, press releases, reports and other information posted on Swisscom Group Companies' websites.

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