

# Analyst meeting

## Annual results 2002

# “rock-solid-return(s)”

26 March 2003, Zurich

# Cautionary statement regarding forward-looking statements

"This communication contains statements that constitute "forward-looking statements". In this communication, such forward-looking statements include, without limitation, statements relating to our financial condition, results of operations and business and certain of our strategic plans and objectives.

Because these forward-looking statements are subject to risks and uncertainties, actual future results may differ materially from those expressed in or implied by the statements. Many of these risks and uncertainties relate to factors which are beyond Swisscom's ability to control or estimate precisely, such as future market conditions, currency fluctuations, the behaviour of other market participants, the actions of governmental regulators and other risk factors detailed in Swisscom's past and future filings and reports filed with the U.S. Security and Exchange Commission and posted on our websites.

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# Agenda Analyst meeting, 26 March 2003

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## The Overview

Jens Alder, CEO Swisscom

## Key financials

in CHF mm	2002	change
Net revenue	14,526	2.5%
EBITDA	4,413	0.1%
EBIT <sup>1</sup>	2,408	7.7%
Reported net income	824	(83.4%)
CAPEX	1,222	(1%)
Net debt	642	nm
Book leverage <sup>2</sup>	9%	nm
Number of FTE's	20,470	(4.0%)
Adj. net income <sup>3</sup>	1,319	12.4%
Adj. EPS in CHF <sup>4</sup>	19.92	24.8%

1 before exceptional item

2 net debt / shareholders' equity

3 adjusted only by substantial exceptional items, net of taxes

4 number of outstanding shares at YE 2002: 66.2mm

## Key achievements

### 1. leading telco in CH

- Successfully defended strong market position
- Launched several new products and price packages in wireline and wireless markets
- On track with operating cost reductions
- Finalised new organisational structure, reduced workforce by 858 FTE's (-4%)

### 2. intelligent investor

- Have not been able to execute large acquisition options, that would satisfy investment criteria
- Completed few minor investments into "ventures" as "entry-ticket-options" (more recently for example into public WLAN)

### 3. sensible balance sheet mngrt

- Robust financial management and strong balance sheet
- Defined new return policy: "delivering full annual equity free cash flow to shareholders"

***On the back of strong results, Swisscom proposes  
"rock-solid-returns" to shareholders***

# Swisscom introduces new Return Policy to shareholders

from “dividend policy”

paying approx. half of adjusted net income + opportunistic return of funds through share buy back

to “return policy”

returning the full annual equity free cash flow (EFCF) to shareholders, through:

- dividends
- par value reduction
- share buy backs

## Rationale for new Return Policy:

a **Better reflects corporate strategy**

b **Ties in capital structure considerations.** Return Policy takes it from cash flow perspective instead of profit (P&L) perspective. **Enables company to retain strategic flexibility**, as balance sheet will not be weakened. Includes debt repayments so that strategic flexibility is restored as quickly as possible should the company acquire

c **Offers better yield than current dividends can do.** The minimum return will be half of adjusted net income (i.e. like dividends in the past), with more to be paid if EFCF is higher

d **Builds on strong business outlook**

Strategy	Implication	Return policy (definition of EFCF)	2002
1 Leading multi service telco in Switzerland	Optimise cash flow from current business	+ EBITDA - CAPEX +/- working cap. Δ - tax (cash) - net interest - minorities	+ 4,413 - 1,222 + 2 - 537 - 78 - 304
2 Intelligent investor in Europe	<ul style="list-style-type: none"> <li>Substantial investment in close-to-core businesses only if investment criteria are satisfied</li> <li>Multiple smaller investments into new growth opportunities</li> </ul>	- acquisitions + divestments	- 92 + 0
3 Sensible balance sheet management	Retain strong balance sheet and financial flexibility	- debt repayments (net)	- 1,000
4 Swisscom		<b>EFCF</b> available to shareholders in t+1	+ 1,182

# New Return Policy - ties in considerations of strategic flexibility and capital structure

## 1. leading telco in CH: optimise cash from current business

Return Policy takes it from **cash flow perspective**. Current business cash flows are higher than profits mainly due to fact that depreciation charges are - and will be - substantially higher than level of capital expenditure. Taking profits as the basis for returns to shareholders would hence lead to creation of cash pile

## 2. intelligent investor: acquire if accretive

Return Policy deliberately subtracts cash required for **acquisitions**. This highlights the company's view that acquisitions have to be cashflow accretive to make sense: otherwise money should be returned

## 3. sensible balance sheet mngt: ensure that flexibility is retained

Return Policy reflects company's desire to **retain strong balance sheet** by including debt repayments. Underlines company's wish to restore strategic flexibility as fast as possible through conscious debt maturity management in case of debt-funded acquisitions

*In conclusion, the new Return Policy prevents Swisscom from building again a cash pile, as **all annual free cash generated is returned** to either providers of debt or equity. At the same time, this Policy does not weaken the balance sheet*

# New Return Policy and financial year 2002: swisscom offers better yield than dividends only can do

Return policy	2002	Remarks
EFCF available to shareholders in t+1	+ 1,182	CHF 12/share compares to CHF 11 for 2001, and represents 60% of adjusted net income. Higher dividend also possible through the accretion effect of the 10% share buy back concluded in 2002.
<b>Proposed to AGM to return through:</b>	<b>Size:</b>	<b>Reflects ongoing commitment to pay around half of adjusted net income in form of dividends.</b> Will be paid on May 9, 2003
Dividend of CHF 12 per share +	+ 794	
Par Value reduction (PVR) of CHF 8 per share =	+ 530	To pay remaining EFCF after dividends in PVR would imply CHF 6/share. However, this would be sub-optimal, as we should reduce the PVR straight away to a final nominal value of CHF 1/share. Hence, the full remaining CHF 8/share will now be returned. Will be paid by August 2003 latest
Total pay out to shareholders in 2003	+ 1,324	As a result, Swisscom will return the full EFCF plus an additional CHF 142mm to shareholders in 2003

***High return for year 2002 through dividends and par value reduction payable in 2003. No share buy back (SBB) in 2003, unless government decides to dilute. That may trigger Swisscom to do a SBB in order to serve the interests of free float holders***

# New Return Policy - builds on strong outlook

Return Policy	2002	Outlook 2003	Remarks
+ EBITDA	+ 4,413	+ 4.4	<p>Taxes payable in 2003 are expected to be substantially lower due to loss-carry-forward and timing effects. This is a positive one-off effect that cannot be expected in 2004</p>
- CAPEX	- 1,222	- 1.2	
+/- working cap. Δ	+ 2	+ positive	
- tax (cash)	- 537	- lower	
- net interest	- 78	- similar	
- minorities	- 304	- higher	<p>Opportunity driven, but only if value accretive</p>
= FCF from ops.	= 2,274	= higher	
- acquisitions	- 92	- ???	
+ divestments	+ 0	+ ???	<p>Without further debt-funded acquisitions, there will be no material further debt repayments to be done as of 2004</p>
- debt repayments (net)	- 1,000	- 750	
=	=	=	
EFCF available to shareholders in t+1	+ 1,182	= ???	Minimum return is approx. half of adjusted net income through ordinary dividend payment. Any top-up through <b>share buy back in 2004</b>

*Return Policy made sustainable through targeted measures that increase the distributable reserves (see last chapter on group financials for details)*

# Update on the “quest for acquisitions”

Criteria	Explanation	Rationale
sustainability	Focus on sustainable cash flow generation and accretion to group cash flows	<b>What is the uniqueness of the constellation?</b> what makes Swisscom a better investor than a financial investor directly: <ul style="list-style-type: none"> <li>– we may be the only acceptable buyer for a majority stake</li> <li>– we can sweat the asset better thanks to our experience</li> <li>– we can extract some synergies with current operations</li> <li>– we may improve the position of the combination in the run-up to potential further industry consolidation</li> </ul>
strategic fit	Potential synergies, and ability to exploit these through control	
management	Availability of experienced management team	
price	Attractive valuation	
size/risk	No major shift in existing risk profile	

*So far not been able to execute convincing options. Having looked at most possibilities, the route forward is opportunistic. If new possibilities arise, Swisscom will continue to screen these, using its robust set of criteria*

## Your 3 “bets” when investing in Swisscom

### 1. leading telco in CH

Swisscom is able to sustain strong annual equity free cash flows - through continued strong operational performance

### 2. intelligent investor

Swisscom doesn't have a long term strategic (scale) problem if it doesn't acquire, and only acquires if this is value accretive

### 3. sensible balance sheet mngt

Swisscom will return all equity free cash flow to shareholders while preserving a strong balance sheet

## Domestic wireline business

Adrian Bult, CEO Swisscom Fixnet

## Key financials Fixnet

in CHF mm	2002	change
Net revenue <sup>1</sup>	6,443	(2.2%)
EBITDA	1,903	(4.3%)
EBITDA margin	29.5%	(2.3%)
EBIT	848	(6.7%)
CAPEX	585	(2.0%)
Number of FTE's	8,010	(7.3%)

## Key achievements FX

- Stabilised overall market share after renumbering at 59%
- Reduced FTE's by 7%, costs by 1% and CAPEX by 2% while increasing investments in new business
- Exceeded target of Broadband; rolled out close to 200k lines

## Key achievements ES

- Improved customer relationships
- Moved from technology-driven products to target group offerings
- Established partnerships (e.g. with Unit.net)
- Reduced future cost base through ongoing restructuring

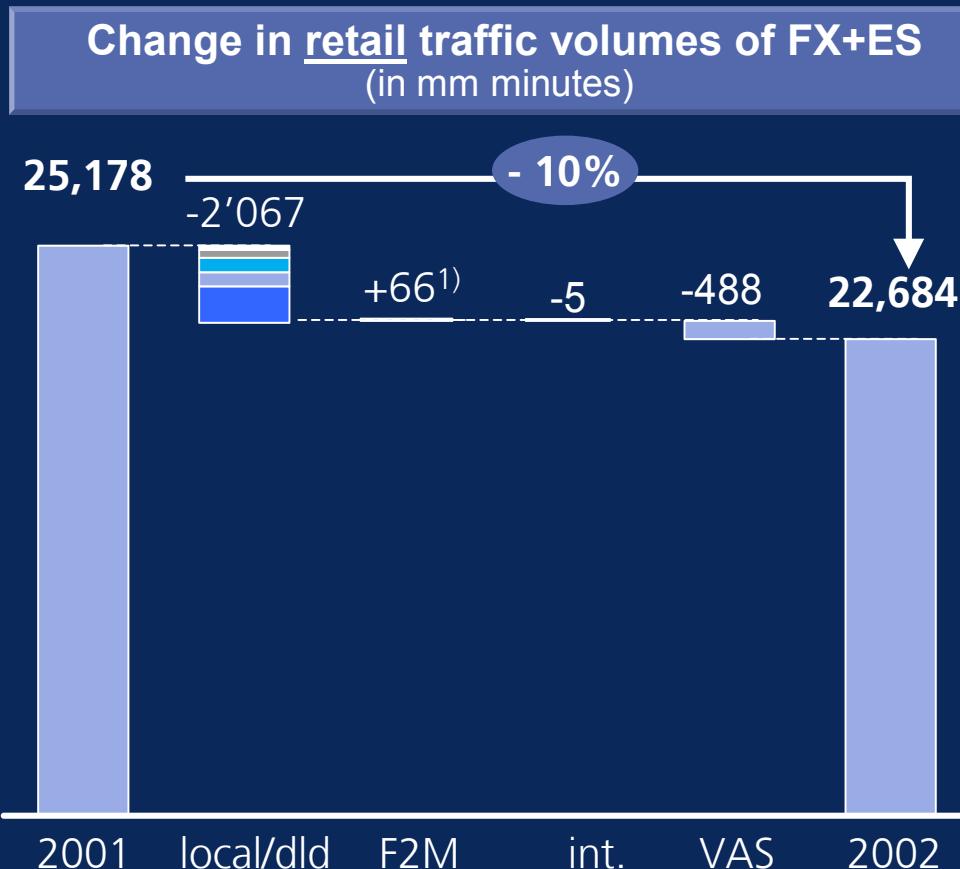
## Key financials Enterprise Solutions

in CHF mm	2002	change
Net revenue <sup>1</sup>	1,450	(8.5%)
EBITDA	68	(40.4%)
EBITDA margin	4.7%	(34.7%)
EBIT	36	(55.6%)
CAPEX	23	(20.9%)
Number of FTE's	1,410	(9.4%)

1 including intersegment revenue

***Strong cash generative business, however full focus on efficiency improvements required to ensure sustainability***

# Significant retail traffic reduction through renumbering and market reduction



- Decline in local and DLD traffic
  - New renumbering introduced in April 2002 - one off effect (1,000mm)
  - Market reduction on SCM retail traffic (388mm)
  - Surf effect (350mm)
  - Market share loss (270mm)
  - Hard mobile substitution
- Increased F2M traffic due to higher mobile penetration
- Stable international traffic
- Reduction in value added services
  - Reduced dial-up traffic due to ADSL substitution
  - Carrier specific filtering

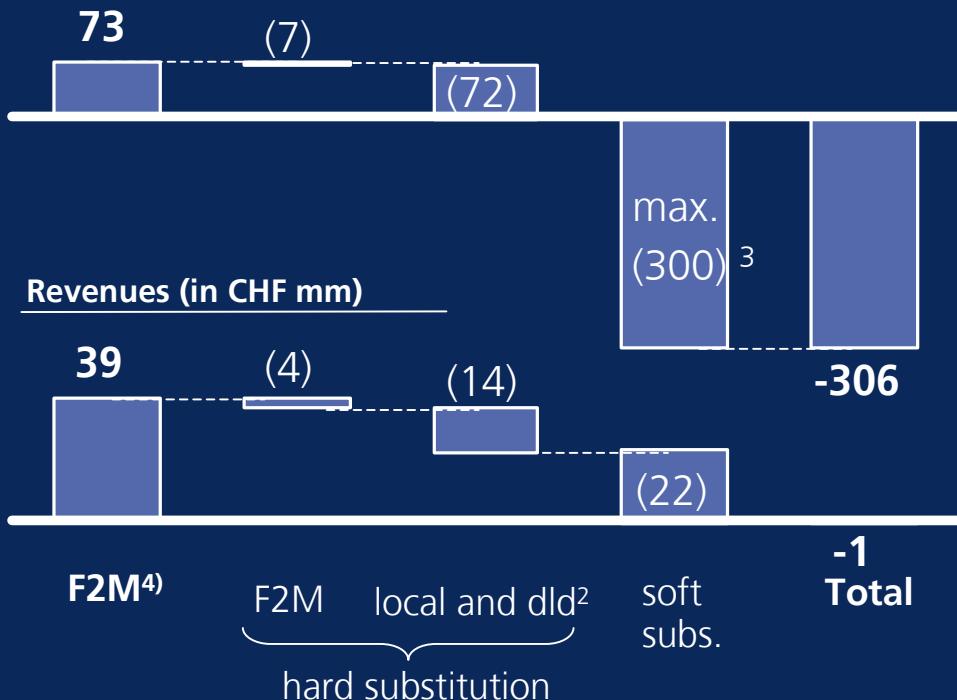
**Action to stabilize market shares will be taken in 2003**

1) Gross increase estimated at 73mm minutes; 7mm minutes lost due to hard mobile substitution

# Overall mobile impact on wireline revenues neutral

## Estimated impact of Mobile on FX + ES national retail traffic <sup>1</sup>

### National traffic volumes (in mm minutes)



### Revenues (in CHF mm)

- Loss of ca. 1.5% access lines due to hard mobile substitution (largely line cancellation)
  - Estimated impact 66,000 lines
  - Traffic 79mm minutes
- Overall market reduction impacted Swisscom retail traffic by 388mm minutes
  - Maximally 300mm attributed to soft mobile substitution
  - Remaining reduction attributed to other behavioral changes (e.g., e-mail use)

## *Lost minutes gained back by mobile operators with Swisscom Mobile being main beneficiary*

<sup>1</sup> Includes national and F2M traffic. Not included is international and wholesale traffic

<sup>2</sup> Revenues include CHF 10mm lost access revenues

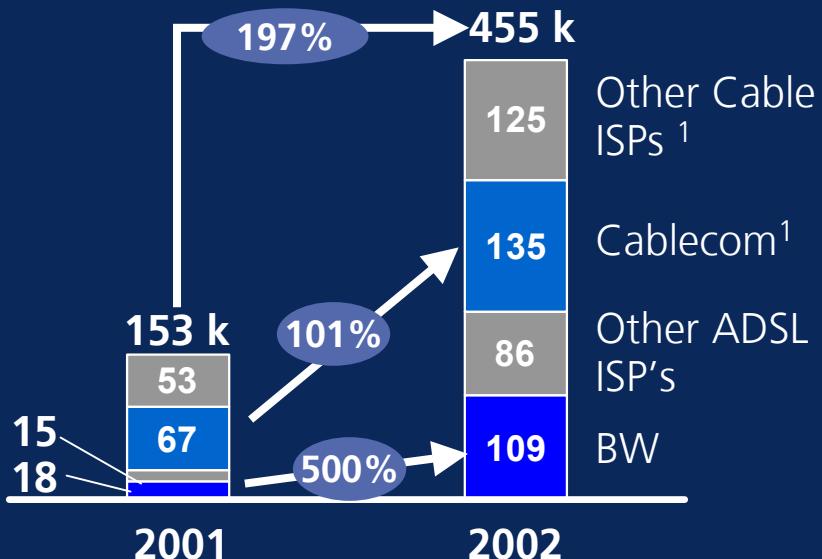
<sup>3</sup> Estimate of maximum impact based on observed market reductions of total 388mm minutes and analysis of national traffic

<sup>4</sup> Attributable to traffic change. Other changes such as change in rebates are not included

# Cablecom's recent Voice offer appears quite attractive as first line offer

## Strong growth of broadband in 2002

### Registered broadband HH



## Comparison of Cablecom to FX offers<sup>2</sup>

	One Line	Two Lines
Add-on to existing Cable BB-offer	■ -18%	■ -23%
Combined Cable BB/Voice package	■ -8%	■ -12%
Cable BB/Voice package as second line <sup>3</sup>	■ +12%	■ +17%

*However, similar to other European Cable providers in Europe, Cablecom will need to prove to be able to deliver satisfactory voice services*

1 Estimated. Source: Swiss Press, Swisscable report

2 Relative to Swisscom FX retail prices (in %). Approximated values

3 Standard telephony access is kept at Swisscom

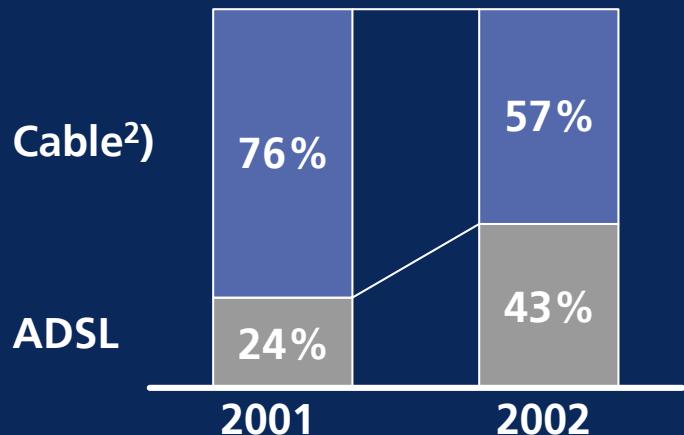
# ADSL expected to be cash flow positive from 2004/2005

## Background

- Swiss market characterised by aggressive growth in broadband market. Swisscom pushes mainly for defensive reasons

### Market share of registered broadband HH

100% = 153K → 197% → 455K



## Business case characteristics

- Recurrent ARPU/Subs<sup>1)</sup> (CHF/month):
  - around CHF 49 on a standalone basis
  - around CHF 31 on a net basis (after substitution)
- CAPEX per new subs moving down towards CHF 500-550
- Swisscom ADSL expected to be cash flow positive in 2004/2005 - including negative effects from substitution, and earlier on a standalone basis. Latest review indicates approx. 400k subs for breakeven standalone
- Business case further improved through the side effect of protection of voice minutes that may otherwise be lost to cable operators

***Breakeven - on a standalone basis - at approximately 400k ADSL***

1) Blended ARPU, WS and retail over all bandwidth offers

2) Estimates. Source: Swiss press, Swisscable report

### A. General overview

#### New regulatory obligations in 2002

- USO '03-'07; price ceiling access/traffic
- Numbering plan and local CPS
- Lawful interception

#### Important legal proceedings in 2002

- Cost-orientation of IC-charges
- ADSL WS-pricing and cross subsidies
- Mobile termination prices

#### Regulatory obligations in progress

- Revision Telecommunications Act; Access to facilities, where Swisscom is considered market dominant (e.g. local loop unbundling); prohibition of product bundles
- Revision Telecommunications Ordinance; cost-oriented interconnection to leased lines, local loop unbundling
- Revision Antitrust Act; restrict handling of dominance and immediate sanctioning of abusing it
- Revision Radio&TV Act; proposed subsidising of content provider by Infrastructure provider; restricted legal protection

# B. Where does Swiss regulation differ from the rest of Europe?

## Situation

### Ex-post type of regulation instead of ex-ante regulation as in Europe

Swiss regulator wanted to have ex-ante regulation introduced. Swiss government rejected to propose to parliament this extension of competence on 19.2.2003. Situation remains as is (i.e. ex-post)

## Swisscom's position

### No ULL in Switzerland

Regulator wants to introduce all forms of unbundling. Government has decided on 19.2.2003 to introduce this both over change in ordinance, and simultaneously over a change in the telco law

## Process

Swisscom is welcoming the government's decision, since impact of ex-post type of regulation are more foreseeable

Swisscom is clearly opposing ULL:

- Introducing ULL over change of ordinance would infringe powers of parliament and would represent effective expropriation
- Broadband competition is strong without ULL thanks to strong alternative cable infrastructure
- ULL takes away investment incentives, and will leave large geographies excluded from access to broadband infrastructure

Government proposes revision of telecommunications act to parliament with today's ex-post regulation

Swisscom will actively fight against ULL:

- Change in ordinance will end up in supreme court
- Change in law requires lengthy process through parliament, and perhaps even referendum

**Effective introduction - if at all - not until '05/'06**

### Key Trends

- Increasing regulatory pressure
- Increasing mobile substitution
- Continued Broadband growth

### Strategy

- Secure leading position in voice
- Continued cost reductions: platforms and products
- Continued broadband push

### Targets 2003

- EBITDA-Margin at 30%
- Improved customer satisfaction
- 3 to 2 voice platforms
- Number ADSL lines in operation at YE: 350k

***Retain strong position through operational improvements and targeted new offerings***

## Domestic wireless business

Carsten Schloter, CEO Swisscom Mobile

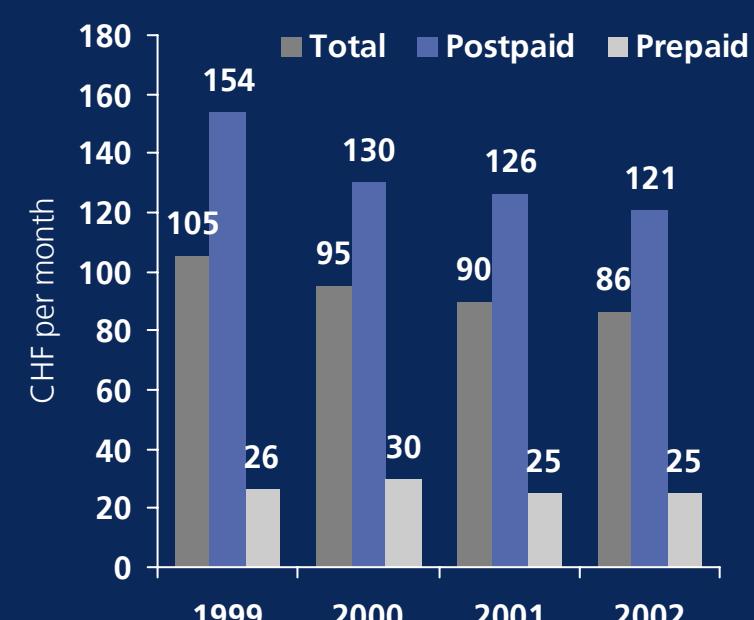
# Key financials and achievements

Key financials			Key achievements		
in CHF mm	2002	change			
Total subscribers (mm)	3.6	6.9%	■ Grew revenues by 3.2% to CHF 4,1bln while Swisscom Mobile market share remained constant at 65%		
ARPU (CHF/month)	86	-4.4%	■ Increased EBITDA by 5.2% to almost CHF 2bln (48% margin) due to lower COGS		
Net revenue <sup>1</sup>	4,112	3.2%	■ Launched several products for Messaging, Mobile Solutions and Wireless LAN, positioning Swisscom Mobile at the forefront in Europe		
EBITDA	1,974	5.2%			
EBITDA margin	48.0%	1.9%			
EBIT	1,685	6.3%			
CAPEX	392	24.5%			
Number of FTE's	2,358	11.2%			

1 including intersegment revenue

***Robust performance thanks to innovative portfolio  
and strong customer base***

### ARPU development



### Comments

- Market penetration in CH reached 77.5% at YE 2002
- Market gross adds reduced to 1.6mm, of which Swisscom Mobile achieved over 50%
- Swisscom Mobile's successful retention program lead to a low churn of 17% churn p.a. (15% on postpaid, 20% on prepaid)
- ARPU non-voice (SMS, data traffic) at CHF 8 despite data tariffs on European average (9% of ARPU)
- ARPU voice decreased due to right grading, dilution from new subs, and economic downturn

***Slow down in ARPU erosion and decrease in churn***

- Enlarged operative co-operation and collaboration
  - active use of global purchasing agreements
  - complete integration into operative and financial benchmarks
  - extensive management and specialist training and development
  - governance through Supervisory Board, including Vodafone representatives
- Extensive cooperation with Vodafone GP&S
  - Participation in all workgroups in technology and products
  - Vodafone's one-brand products implemented (e.g. Eurocall, assisted roaming)
  - Rollout of Vodafone live! planned in Q4 2003

***Strategic rationale of partnership confirmed***

### Comments

- UMTS network rollout on track
- Rollout based on an aggressive site acquisition
  - Original license obligation of 20% population coverage already surpassed by end of 2002
  - Increased public resistance of rollout of new antennas
- License obligation for end of 2004 is 50% population coverage
- First launch of commercial activities in 2003 for corporate customers
- Launched Public WLAN (in Switzerland under Swisscom Mobile, in other countries through Swisscom Eurospot)

### Investments

- CHF 113mm cumulative investment by end of 2002 - license inclusive
- CHF 350 mm further capital expenditure planned until end of 2005
- Will invest into WLAN as "add-on" to UMTS
- Have signed already 350 hotspot contracts in Switzerland, to be operational in 2003. These 350 hotspots cover approximately 80% of relevant hotels and conference centres. Currently >100 hotspots on-air, single-digit million additional investment required in 2003 for the remaining 250 hotspots
- Will roll out in-train WLAN coverage

***UMTS roll out advancing faster than competition,  
and at lower cost than originally anticipated***

### Key trends

- On-going pressure on voice ARPU, continued growth in Data
- Emphasis on go to market for new products (e.g. MMS, Mobile Office solutions, WLAN, third parties B2B2C)
- Key regulatory issues: mobile termination costs and NISV

### Strategy

- Extend USP's (Network Quality, Customer care, Innovative products and services) to maintain leading market position
- Roll out of UMTS network and WLAN with goal of best national and international coverage
- Reduce customer acquisition costs
- Further improve internal efficiency

### Targets 2003

- Stretch targets on penetration and ARPU of new products and services
- Increase lead on customer satisfaction
- Decrease churn
- Further increase absolute EBITDA and FCF

## Other businesses

Mike Shipton, CSO Swisscom

# Key financials and achievements - debitel

Key financials - debitel			Key achievements
in CHF mm	2002	change	
Total subscribers (mm)	10.1	0.6%	▪ Robust performance
ARPU (€/month) <sup>1</sup>	17	2.8%	– 8%-revenue <sup>2</sup> increase (driven by all countries)
Net revenue <sup>2</sup>	4,111	8.0%	– further cost savings realised
EBITDA <sup>2</sup>	159	(15.0%)	– increased equity ratio from 20% to 24% <sup>1</sup>
EBITDA margin <sup>2</sup>	3.9%	(20.4%)	– no net debt <sup>1</sup>
EBIT <sup>2</sup>	97	(28.7%)	▪ Positive EBIT-contribution of international business
CAPEX <sup>2</sup>	68	3.0%	▪ Strengthened distribution power
Number of FTE's	3,299	(6.9%)	

1 according debitel accounting standards (US GAAP)

2 under IAS accounting standards

**Positive business development despite difficult market conditions**

### 1999 - Swisscom acquires majority in Debitel - for strategic reasons

#### Rationale:

- acquire UMTS license in Germany
- turn Debitel into an operator
- combine customer base with Swisscom Mobile - to realise economies of scale

#### Situation:

- not possible to acquire license at justifiable price

#### Decision:

- find different solution for gaining footprint for Swisscom Mobile (done through Vodafone partnership)
- refocus Debitel as a network independent ESP, with access to UMTS platforms without being a licensed operator

#### Implications (1):

- Debitel moves from strategic investment to an important financial investment

### 2003 - Swisscom holds majority in Debitel - as important financial stake

#### Implications (2):

- Swisscom has to treat Debitel as any other important financial investment
- Swisscom has to create options with flexibility

#### What to do:

- actively support Debitel in their corporate development: any action that generates shareholder value (also in the long run) is in the interest of its shareholders: Swisscom with a 93% direct stake inclusive
- review frequently the value of our investment, and do impairment test. Result: Swisscom now has € 10/share book value as per 31.12.2002
- create options that improve flexibility with respect to Swisscom's stake. Result: Swisscom secured a right (call option) to get above 95% stake. This provides freedom to either increase free float, squeeze out or sell stake. No decision imminent

# Key financials and achievements - segment Other

Key financials - segment Other		
in CHF mm	2002	change
External revenue	833	12.3%
of which Systems	406	(14.7%)
of which IT Services	210	nm
of which Broadcast	162	(10.6%)
Net revenue <sup>1</sup>	1,463	4.3%
EBITDA	111	(18.4%)
EBITDA margin	7.6%	(21.6%)
EBIT	(114)	(22.6%)
CAPEX	103	(40.5%)
Number of FTE's	4,374	(0.1%)

1 including intersegment revenue

## Key achievements

### Swisscom IT Services:

- Completed PMI process with AGI
- Successfully positioned IT Services brand in the Swiss IT Market
- Defined services & solutions portfolio
- Installed sales organisation & processes
- Integrated Conextrade

### Swisscom Systems:

- Operational start as of January 1, 2002
- Completed set up of a restructuring plan
- Completed full re-engineering of process and IT architecture

***Both IT Services and Systems experience effects from more difficult market and macro economic environment***

## Q12. How is the general economic development impacting your business?

### Overall economic environment

- **Slow economic recovery** with modest but robust GDP growth - small improvement for 2003 and higher growth in 2004 expected
- Continued structural **weakness in equipment investments** by Swiss enterprises and weak private and corporate consumption for non-basic needs

### Impact and outlook for Swisscom

- **Residential Market:** Revenues in fixed-line and mobile more protected against economic downturn and rise in unemployment rate:
  - commodity serving basic needs
  - non-cyclical behaviour
- **Business Market:** Investment related revenues from solutions business under pressure - however, less established operators suffering most

*Impact on Swisscom of current weak economic environment is limited in residential segment, more serious in business segment*

### Swisscom IT Services and Swisscom Systems

#### Key trends

- Decline in demand for network and telephony equipment
- Delay of new investment in telecom and IT systems due to economic climate
- Market growth below expectations mainly due to pricing pressures and continuation of strong competition - even if further consolidation is taking place

#### Strategy

- Continue execution of restructuring plans
- Acquire necessary skill set for solution market
- Improve again our cost management
- Continuously streamline product portfolio

#### Targets

- Improved efficiency especially in improved sales- and delivery processes
- Improved customer satisfaction - long term success factor

### Residential: price bundles

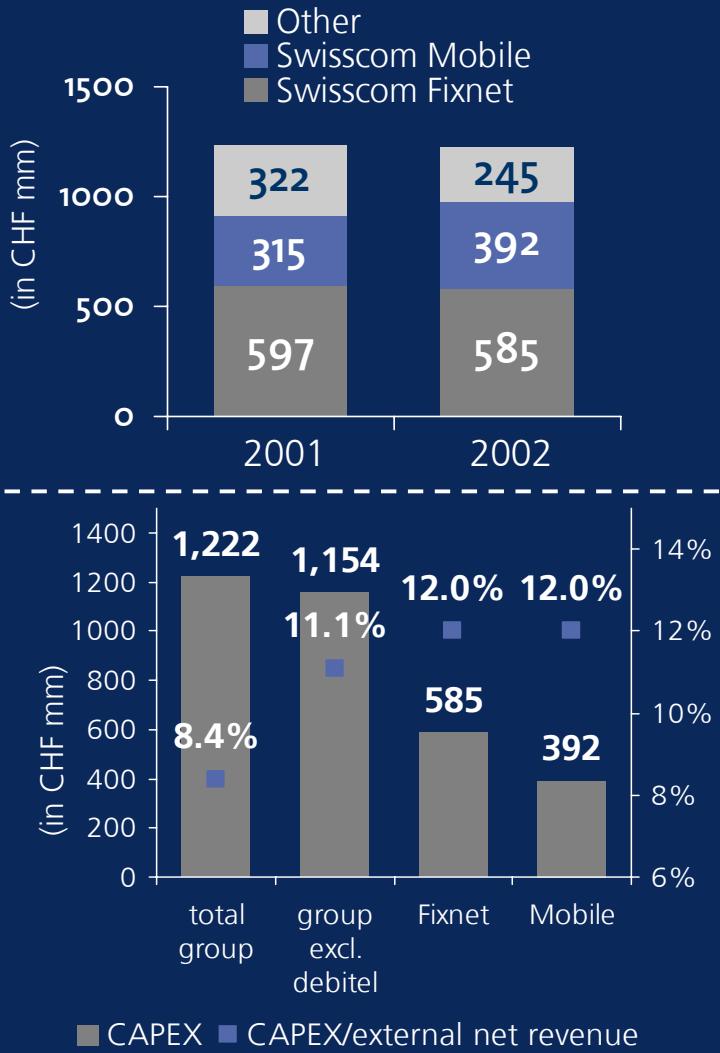
- Swisscom well positioned to provide bundles as market leader in fixed and mobile telephony but considers bundles mainly for defensive reasons
- No aggressive price bundles launched by competitors so far in residential market and Swisscom not a first-mover
- Potential bundling packages that Swisscom could envisage are
  - Voice/broad band
  - Fixed/mobile
- However, potential regulatory hurdles for implementation ("market dominance") exist

### Corporate: solution bundles

- Corporate customers demand for integrated solutions including e.g. voice, data (both fixed and mobile) and IT
- Though international players are present in the market for corporate solutions, Swisscom has unique local capabilities
- Swisscom's Enterprise Solutions has been at forefront of corporate bundled solutions

***Swisscom has a unique bundling capacity in Switzerland  
for both residential and corporate***

## CAPEX development



## Background

- 80% of CAPEX in the Fixnet and Mobile segment
- Fixnet: CHF 585mm (-2% YOY)
  - CAPEX in **new businesses and capacity extension** represent 60-65% of total with focus on ADSL, IP, SDH, optical cable and transport network
  - **Maintenance** CAPEX on existing installations represents the remaining 35-40%
- Mobile: CHF 392mm (+24% YOY)
  - Build-out of UMTS and W-LAN infrastructure; capacity increase of 2 and 2.5G networks
  - Increase of CHF 77mm as result of UMTS investments
- CAPEX as % of sales of Swisscom incl. and excl. debitel sustainably below European peers, partially due to PPP, but also because of efficient asset and investment management

## Group financials 2002

Ueli Dietiker, CFO Swisscom

# Key figures and financial highlights

Key figures			Financial highlights	
in CHF mm	2002	change		
Net revenue	14,526	2,5%	▪ Revenue development inline with expectations	
EBITDA	4,413	0.1%	▪ Solid EBITDA performance: CHF 4,4bln	
EBIT <sup>1</sup>	2,408	7.7%	▪ EBIT grew by 7.7% mainly due to lower depreciation and amortisation	
Net income	824	(83.4%)	▪ Impairment of debitel goodwill (CHF 0,7bln)	
Net debt	642	nm	▪ Adjusted net income of CHF 1,3bln (+12.4%)	
CAPEX	1,222	(0.1%)	▪ Successful share buyback led to an adjusted EPS accretion of 11%	
Number of FTE's <sup>2</sup>	20,470	(4.0%)	▪ In total, CHF 5,5bln (>20% of balance sheet total) in cash returned to shareholders in 2002	
Adj. net income <sup>3</sup>	1,319	12.4%	▪ Strong balance sheet and solid ratios, also after completion of share buyback	
Adj. EPS in CHF <sup>4</sup>	19.92	24.8%	▪ Strong cash generation	

1 before exceptional item

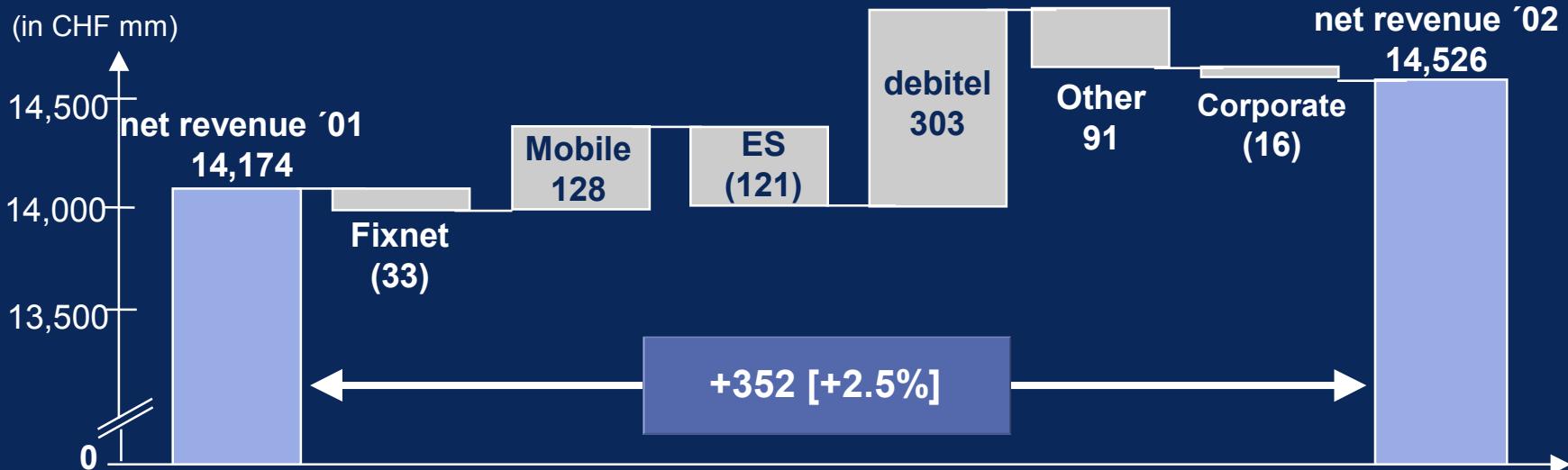
2 excluding Work Link (252 people)

3 adjusted only by substantial exceptional items

4 number of outstanding shares at YE 2002: 66.2mm

***Simply steady, simply solid. Simply Swisscom***

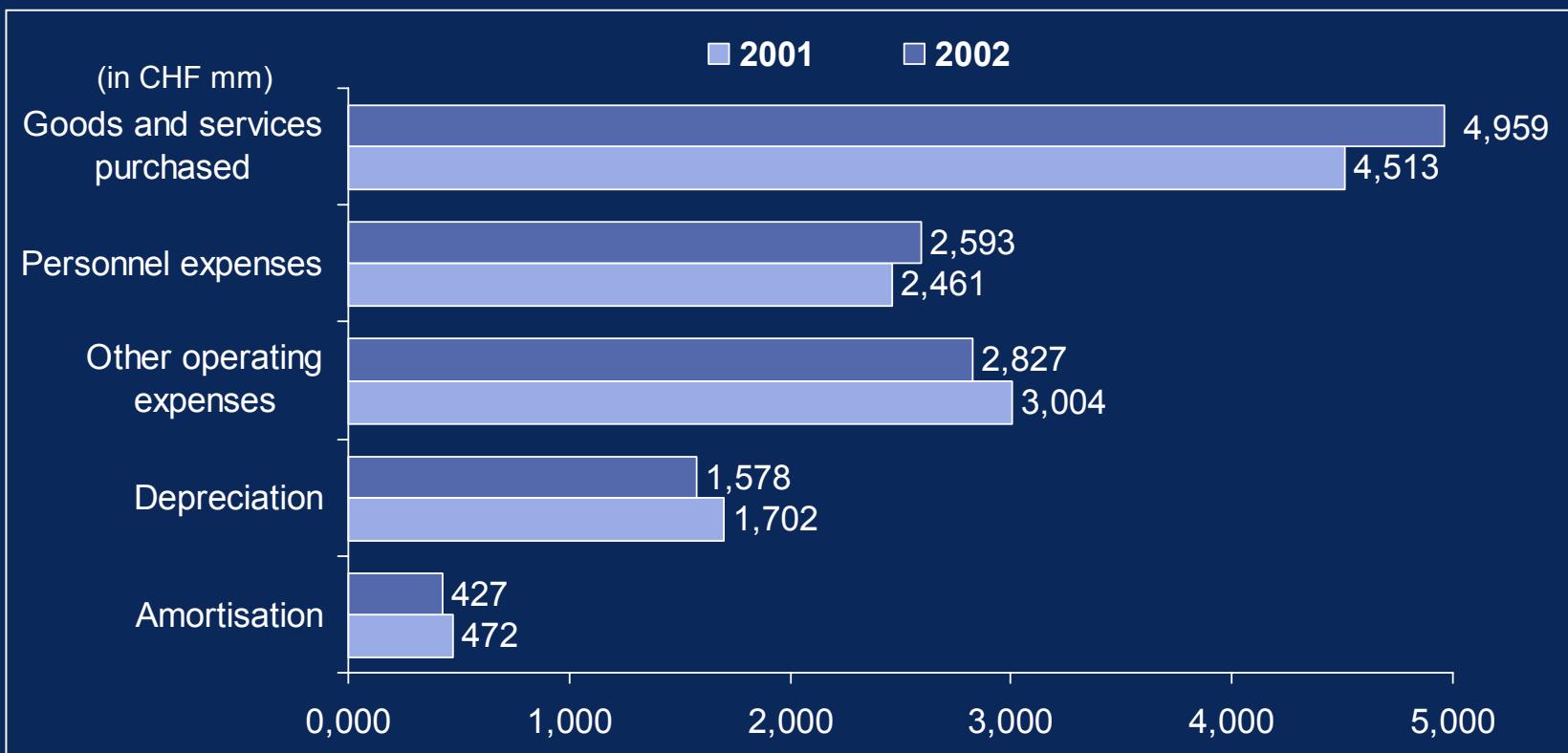
# External revenue development



in CHF mm	Fixnet	Mobile	ES	debitel	Other	Corporate	Net revenue
2001	4,921	3,127	1,486	3,808	742	90	14,174
2002	4,888	3,255	1,365	4,111	833	74	14,526
%	(0.7%)	4.1%	(8.1%)	8.0%	12.3%	(17.8%)	2.5%

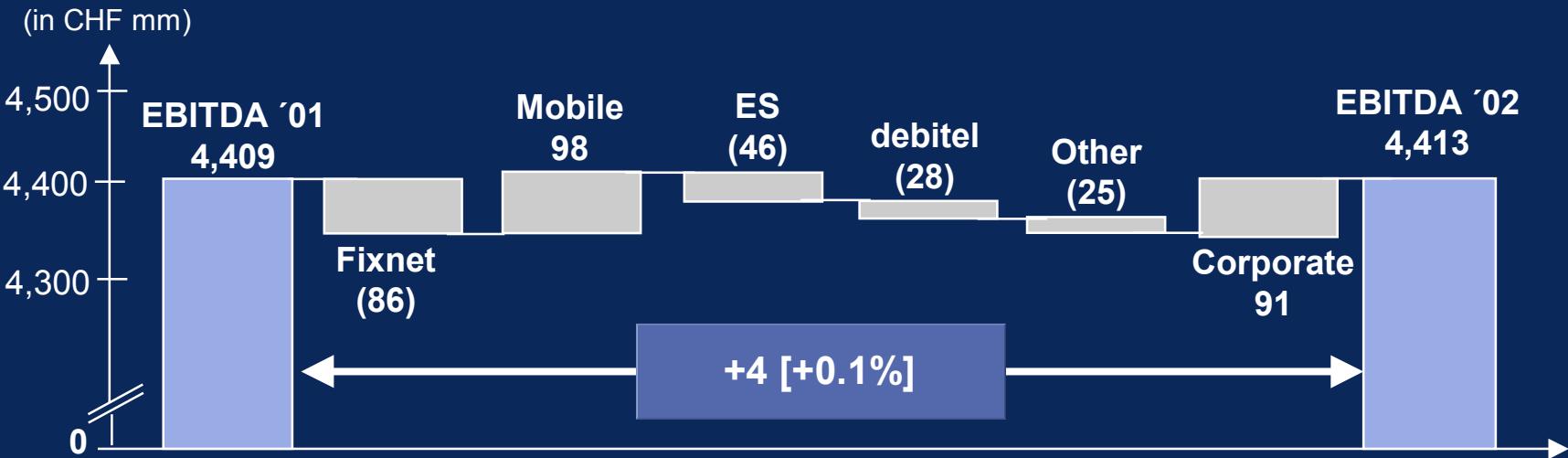
*Stable at first sight, shifting underneath*

# Cost overview



***Compared to 2001, almost unchanged level of total OPEX***

# Group EBITDA development



in CHF mm	Fixnet	Mobile	ES	debitel	Other	Corporate	EBITDA
2001	1,989	1,876	114	187	136	107	4,409
2002	1,903	1,974	68	159	111	198	4,413
%	(4.3%)	5.2%	(40.4%)	(15.0%)	(18.4%)	85.0%	0.1%

***EBITDA stable, and in line with guidance***

# Reported net income

(in CHF mm)	2001	2002
EBIT excluding exceptional items	2,235	2,408
Exceptional items <sup>1</sup>	3,275	(702)
<b>EBIT including exceptional items</b>	<b>5,510</b>	<b>1,706</b>
Net financial result	(355)	(311)
<b>Income before income taxes, equity in net income of affiliated companies and minority interest</b>	<b>5,155</b>	<b>1,395</b>
Income tax benefit (expense)	15	(361)
Equity in net income of affiliated companies	32	95
Minority interest	(238)	(305)
<b>Net income</b>	<b>4,964</b>	<b>824</b>

1 Exceptional items in 2001: impairment of goodwill CHF 1,130mm, gain on sale of real estate CHF 568mm and the gain on partial sale of Swisscom Mobile CHF 3,837mm; exceptional item in 2002: impairment of goodwill CHF 702mm

***Substantial lower net income due to lack of exceptional gains and a further impairment of goodwill in 2002***

# Adjusted net income

(in CHF mm)	2001	2002
<b>Net income</b>	<b>4,964</b>	<b>824</b>
Impairment of debitel goodwill	1,130	702
Gain on sale of real estate portfolios	(568)	
Gain on partial sale of Swisscom Mobile	(3,837)	
Tax effect on exceptional items, net	(515)	(207)
<b>Adjusted net income</b>	<b>1,174</b>	<b>1,319</b>
Number of shares (in mm, at ye)	73.55	66.2
<b>Adjusted EPS (in CHF)</b>	<b>15.96</b>	<b>19.92</b>

***Share buyback in 2002 led to an adjusted EPS accretion of 11%***

# Reconciliation: loss under US GAAP resulting from new rule on impairment accounting

(in CHF mm)

**Balance at YE '01**

Impairment because of new US GAAP standard

Additions

Amortization '02

**Balance at YE '02, before impairment '02**

Impairment '02

**Balance at YE '02, after impairment '02**

Fair value (€ 10/share)

	<u>under IAS</u>	<u>under US GAAP</u>		<u>P+L impact</u>
	Goodwill	Goodwill	Customer list	delta US GAAP to IAS
<b>Balance at YE '01</b>	<b>2,085</b>	<b>2,648</b>	<b>174</b>	
Impairment because of new US GAAP standard		(1,636)		(1,636)
Additions	(28)	4	8	
Amortization '02	(302)	(30)	(81)	
<b>Balance at YE '02, before impairment '02</b>	<b>1,755</b>	<b>986</b>	<b>101</b>	
Impairment '02	702	(986)		191
<b>Balance at YE '02, after impairment '02</b>	<b>1,053</b>	<b>0</b>	<b>101</b>	
Fair value (€ 10/share)	1,053	0	1,053	(284)
				<b>(1,729)</b>

*Additional impairment and amortization charges for debitel goodwill due to new US GAAP accounting standard leads to a net loss under US GAAP*

# Group capital structure

(in CHF mm)	31.12.2001	31.12.2002
Short term debt	1,757	1,016
Long term debt	2,413	1,505
<b>Interest bearing debt excl. finance lease</b>	<b>4,170</b>	<b>2,521</b>
Long term net finance lease obligation	1,330	1,192
Less: financial assets from lease-and-leaseback transactions	(1,295)	(1,104)
Less: cash, cash equivalents and securities	(7,104)	(1,967)
<b>Net (cash) debt</b>	<b>(2,899)</b>	<b>642</b>
Shareholders' equity	12,069	7,299
Balance sheet total	24,349	16,958
<b>Book leverage <sup>1</sup></b>	<b>(24.0)%</b>	<b>8.8%</b>
<b>Equity ratio <sup>2</sup></b>	<b>49.6%</b>	<b>43.0%</b>

**Strong balance sheet ratios, offering opportunity to increase return to shareholders - introduction of "return policy"**

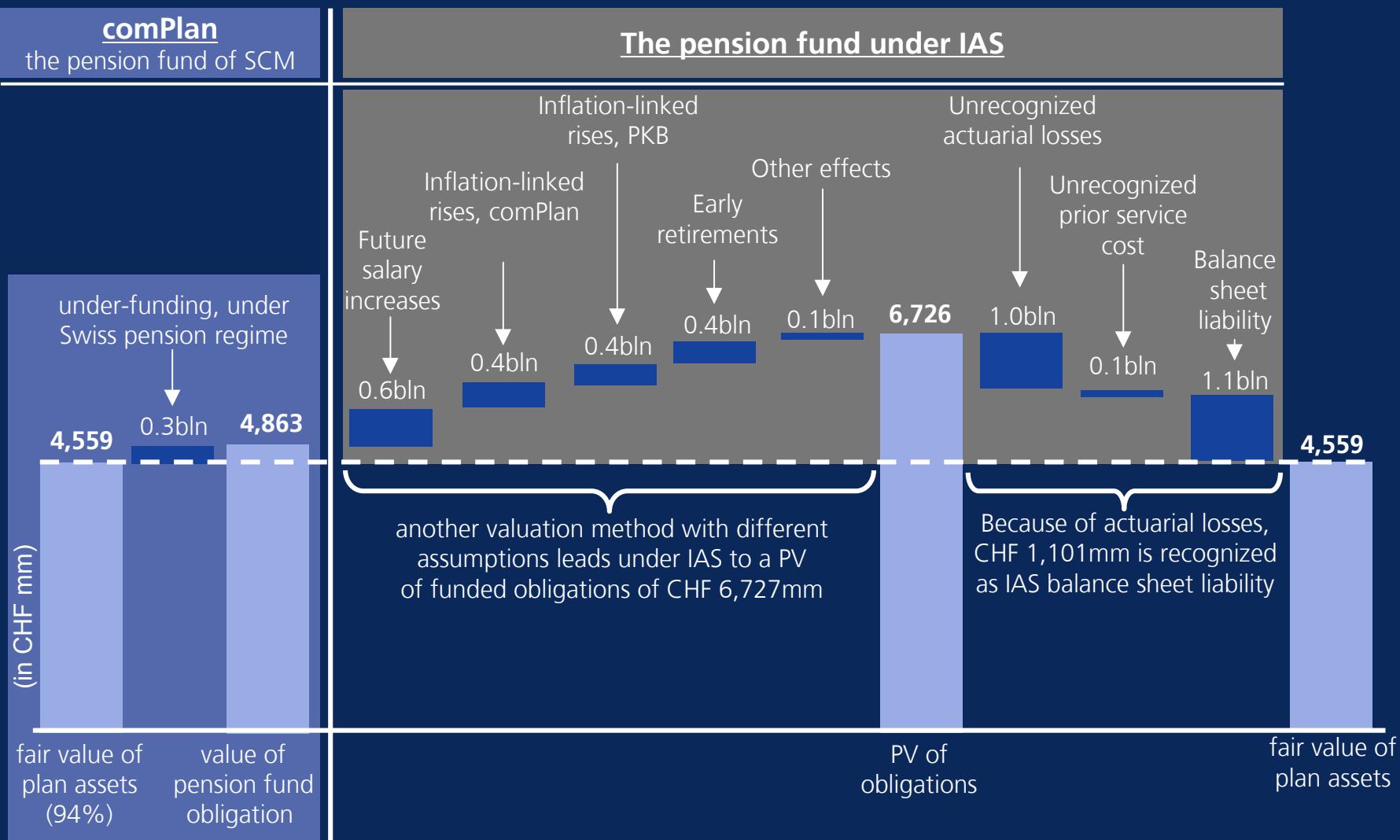
<sup>1</sup> Book leverage = Net debt / Shareholders' equity

<sup>2</sup> Equity ratio = Shareholders' equity / Total assets

## Q16. What's the situation with your distributable reserves?

(in CHF mm)	Shareholders' equity Swisscom AG	Share capital	non-distributable reserves	distributable reserves
<b>31.12.2001</b>	<b>8,013</b>	<b>1,250</b>	<b>250</b>	<b>6,513</b>
Dividend, PVR and SBB paid in 2002	(5,521)	(654)	(131)	(4,736)
Net income under Swiss GAAP	1,599			1,599
<b>31.12.2002 before extra reserves</b>	<b>4,091</b>	<b>596</b>	<b>119</b>	<b>3,376</b>
Extra reserves created through change in accounting treatment of dividends from group companies	1,125			1,125
<b>31.12.2002 before 2002 profit distribution</b>	<b>5,216</b>	<b>596</b>	<b>119</b>	<b>4,501</b>
Dividend in 2003	(794)			(794)
PVR in 2003	(530)	(530)	(106)	106
<b>After 2002 profit distribution, before 2003 profits</b>	<b>3,892</b>	<b>66</b>	<b>13</b>	<b>3,813</b>

*Effective distributable reserves increased, supporting continuation of Return Policy over years to come*



***Under-funding under Swiss pension regime of CHF 304mm (represents a 94%-coverage) determines future CF impact***

- From the difference under IAS between the PV of funded obligations and the fair value of plan assets, legally only the under-funding of CHF 304mm determined by Swiss pension regime requires further financing measures
- There are different ways to finance the under-funding of CHF 304mm:
  - increased contributions from Swisscom,
  - higher employee's contribution,
  - changed pension fund benefits and / or
  - improvement of the plan's rate of return

No decision to be expected before summer 2003

- **Impact on annual results 2003:**
  - **P&L:** max CHF 50mm, from
    - a) recognition of actuarial losses
    - b) change in assumptions of the expected rate of return on plan assets
  - **CF:** max CHF 15mm per %-point increase in employer contribution subject to decision of the pension fund committee

	Revenues <sup>1</sup> issues/remarks	EBITDA <sup>1</sup> issues/remarks
Fixnet	<span style="border: 1px solid white; padding: 2px;">-</span> <ul style="list-style-type: none"> <li>■ Unified tariffs &amp; avg. market share development</li> <li>■ Local CPS as of 1.4.02</li> <li>■ F2M, ADSL</li> </ul>	<span style="border: 1px solid white; padding: 2px;">-</span> <ul style="list-style-type: none"> <li>■ Cost control (incl. restructuring) follows at slower pace than revenue decline</li> <li>■ Stabilise margin as %</li> </ul>
Mobile	<span style="border: 1px solid white; padding: 2px;">+</span> <ul style="list-style-type: none"> <li>■ Data and VAS</li> <li>■ F2M interconnection</li> </ul>	<span style="border: 1px solid white; padding: 2px;">+</span> <ul style="list-style-type: none"> <li>■ Retention cost</li> <li>■ % margin will come down slightly but remain in high forties</li> </ul>
debitel	<span style="border: 1px solid white; padding: 2px;">+</span> <ul style="list-style-type: none"> <li>■ ARPU improvement over back of data</li> <li>■ Profiting from shake out</li> </ul>	<span style="border: 1px solid white; padding: 2px;">+</span> <ul style="list-style-type: none"> <li>■ Stabilising cost on growing revenue base; use existing scale (incl. FTE's) to do more</li> </ul>
All other	<span style="border: 1px solid white; padding: 2px;">0</span> <ul style="list-style-type: none"> <li>■ More dependant on general economic development</li> </ul>	<span style="border: 1px solid white; padding: 2px;">+</span> <ul style="list-style-type: none"> <li>■ Starting to profit from better cost control and restructuring efforts in 2002</li> </ul>
Total / general	<span style="border: 1px solid white; padding: 2px;">0</span> <ul style="list-style-type: none"> <li>■ Similar to 2002</li> </ul>	<span style="border: 1px solid white; padding: 2px;">0</span> <ul style="list-style-type: none"> <li>■ Similar to 2002</li> </ul>

<sup>1</sup> Compared to 2002

**Outlook 2002 - striving for CHF 4,4bn EBITDA**

# Thank you for your attention!

## (Other) Questions & Answers

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