



#### **Leading operator in Switzerland**

- Strong market position in Telco and ICT
- Best-in-class networks both in wireless and fixed
- Excellent innovation and customer experience

#### Alternative operator in Italy through Fastweb

- Service differentiation via own 360° infrastructure
- Growing across all segments

#### Value focus

- Solid strategy with outstanding track record in execution
- Stable and disciplined management team
- High commitment to long-term value generation

#### **Trustworthy brand**

- Winner of several quality and service tests
- Trust with positive impact on willingness to pay

#### Stable shareholder structure

- Government owns 51%
- Ownership of >50% required by law
- 1 Government representative in board of directors

## Financial profile



#### **Stable since many years**

- Net revenue of CHF ~11.6 billion
- EBITDA of CHF ~4.2 billion
- CAPEX CHF < 2.4 billion</li>

#### Free cashflow matters

- Operational excellence a top priority
- Targeted cost savings 2018-2020 of CHF 300 million

#### Conservative financial behaviour

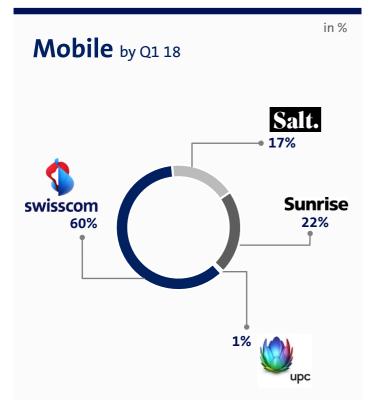
- Net debt to EBITDA of 1.7-1.8x
- A2/A (both stable) ratings
- Among the best-rated EU Telecoms

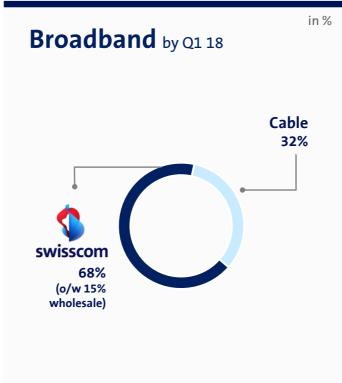
#### Robust dividend

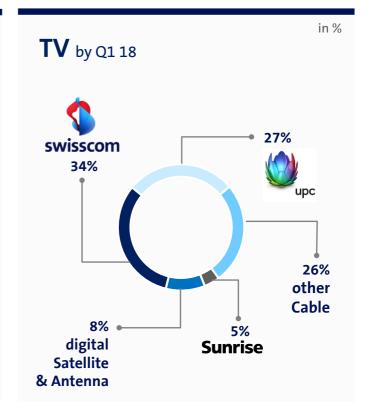
- CHF 22 per share since 2011
- High predictability and sustainability
- Attractive yield in Swiss francs



# Leading in Switzerland



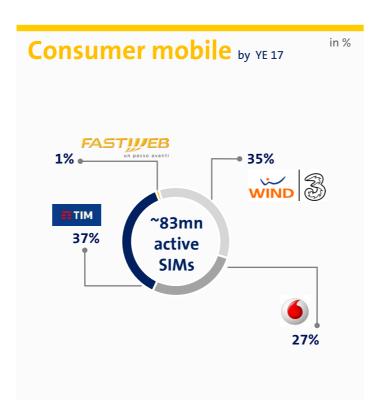


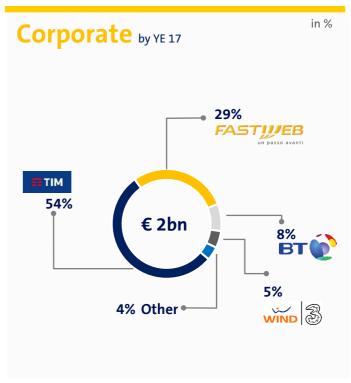




## The alternative operator in Italy

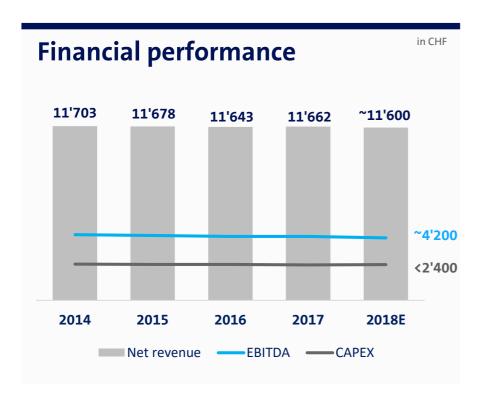
Consumer broadband by YE 17 16% 16% • 15% **15mn** 49% lines 5% Others







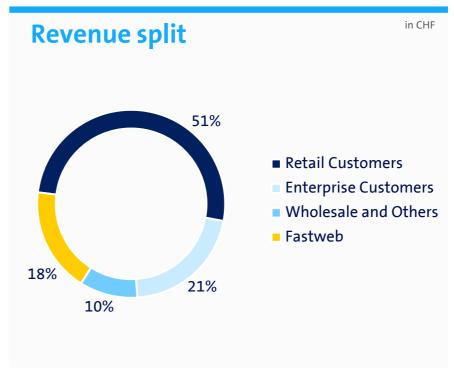
## Steady financial performance since years



**Top-line steady**, but with mixed dynamics

- usage-based revenues down, access-based (bundle) revenues up
- Fastweb with stable contribution thanks to volume growth

**CAPEX envelope** remains on current level driven by UBB extension



#### **EBITDA** more or less **flat**

- cost management crucial in Switzerland
- Fastweb expected to contribute underlying growth

Stable dividend payment, CHF 22 per share since 2011



## **Our environment**

### **Switzerland**

- A synonym for quality, stability and solidity
- Market volume: ~10mn SIMs and ~5mn homes
- Strong macroeconomic conditions
- Mature markets with penetration >100% drive bundling and convergence further up
- Regulation ex-post and investment-friendly, leading to network competition on fixed and w- infrastructure
- Reliable political system

## **Italy**

- Price-sensitive market
- Market volume: ~83mn SIMs and ~24mn HHs
- Improving economic situation with GDP up
- Fibre investments stimulate appetite for more UBB
- Entrance of new w- operator leading to higher market dynamics and enforced convergence migration
- B2B with promising outlook
- Unique political framework

### **Sector**



#### **CAPEX intense industry**

- Increasing data appetite and need for bandwidth
- New technologies
- External factors (topography, regulation, etc.)
- Monetisation challenges (irrational behaviour)

#### Market size matters

- Telco is a fixed cost business
- Market size and share crucial
- Hard work first, M&A second

#### **Digital transformation**

- IP drives structural changes
- New businesses chances with growth potential
- Efficiency opportunities



## **Best customer experience**



- Best service
- Best infrastructure
- Innovative products

## **Operational excellence**



- Efficient operations
- Digital transformation
- Smart investing

## **Future growth**

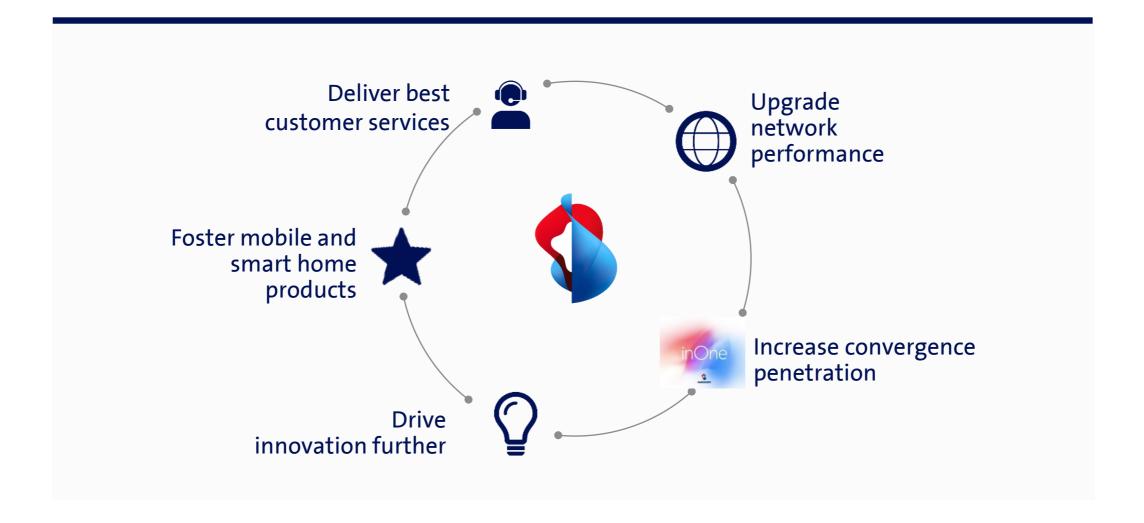


- Extend core business
- Push in adjacent markets
- Approach internet-based business models



## Priorities to keep leadership in customer inspiration

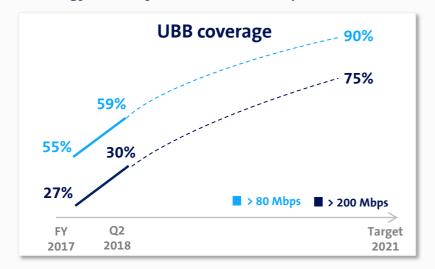
Outlook 2018



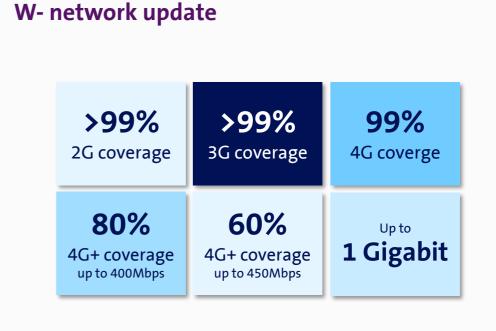


## W+ network update

Technology mix key in bandwidth expansion



 Currently ~3.37mn fibre connections o/w 1.39mn FTTH, enabling strong HD (>96%) and UHD (>83%) coverage for Swisscom TV



 Extending technical lead of Switzerland's best network to offer the best experience with high-definition videos, gaming, virtual reality and lightning-fast surfing



## inOne our new value proposition

### inOne home

### Highspeed Internet, Digital TV & telephony









- Benefit from Switzerland's largest broadband network with ultra-fast Internet, Swisscom
   TV and unlimited fixed network telephony
- Highspeed Internet up to 1 Gbit/s
- Swisscom TV in 4K, > 300 channels, 7 days of reply, recordings, smart remote, personalised universe
- Telefony in HD voice, spam filter



### inOne mobile

### Safe flexible and easy

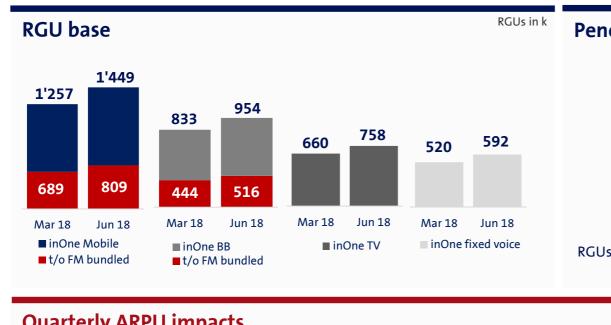


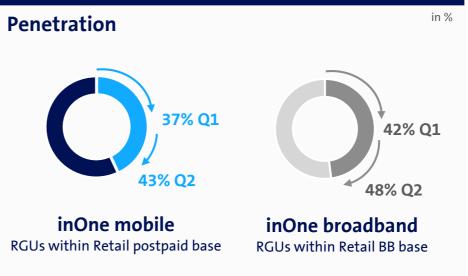
- Unlimited calls, SMS/MMS and surfing in CH
- Roaming: Worldwide SMS and 100 MB data included each year
- Multi Device
- Unlimited online storage in Switzerland for photos, videos and other data
- Up to 40.— discount per month on your mobile subscription with the inOne benefit

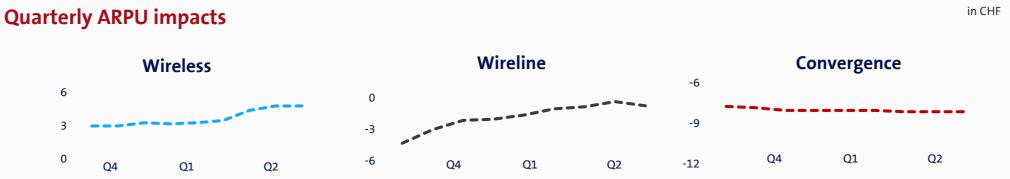














## TV leadership thanks to continuous innovation



### **Best customer experience**

- 3rd Generation UI
- Personal universe
- Easy search
- TV on demand (linear)



#### **Best content**

- More than 300 channels
- Own pay tv offering
- **Exclusive sport rights**
- Netflix and sky access











## Launch of new products increasing share of wallet

## **Smart home products**

#### **New WiFi Router**

- WLAN-Box with IBP/S
- Launch new repeater

#### **Smart Home**

Expansion of proposition

#### **MyCloud**

- Launch new mobile clients
- Launch MyCloud Pro

#### Security

- Internet Guard
- Callfilter









### **Mobile products**

#### **Multi Device**

- Data and voice
- Messaging and accessory
- National and roaming and extension to IoT

#### eSIM / RSP\*

- Standardization
- Better customer experience
- Driver for multi device

#### **Advanced Communication**

- Enriched calling and messaging
- Multi number
- Convergent communication









<sup>\*</sup> Remote SIM Provisioning

## Best service enabling maximum value delivery

## We're always there for our customers

#### We create the best customer experience

- Our channel strategy optimises the organisation of activities for the customer and improves the customer experience
- We ensure the right mix of online and offline channels to meet our customers' current needs
- Inspiring sales and services
- Employees can make decisions for the best possible customer experience
- Every customer contact should be an experience

#### We are reliable

 We keep our promises during every customer contact, and we inform customers clearly if this is not possible





### H1 financials as expected.

Revenue CHF 5.81bn, EBITDA CHF 2.14bn, Net income CHF 0.79bn, FCF proxy CHF 1.07bn



#### inOne success continues.

1.89mn customers (+550k in H1) with 3.75mn subs, penetration further up and cementing churn at 5%



## >1.5mn TV subs and steady RGU momentum.

Postpaid +3k (175k Retail retentions), BB +3k, TV +9k, Retail bundles +16k, voice line trend improving

## **Spectrum auction** takes place in **January 2019**



#### **Enhanced customer excellence.**



Launch of new advise and shopping concept; introduction of internet guard service and multi-device option

### **B2B** with diverging dynamics.

Workplace management with key wins; banking facing some headwinds; outlook positive



## **Appealing Fastweb performance**.

+95k mobile net adds, +17k BB net adds. Underlying EBITDA in € up by +5% YoY



### **Consequent cost control**



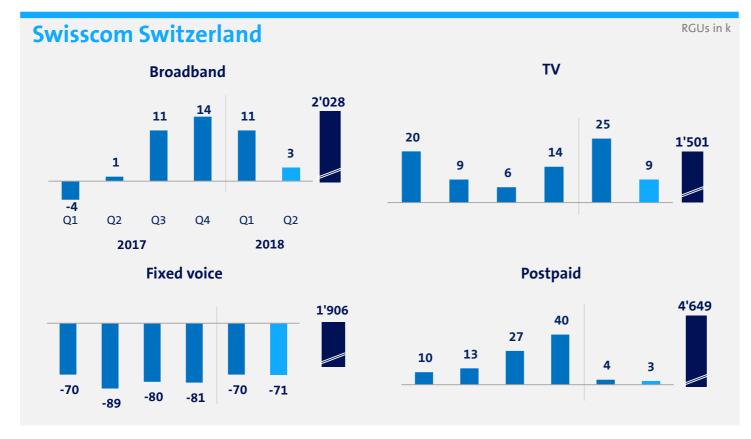
with indirect cost savings of CHF -56mn in H1. FTE base further down (-570 YTD)

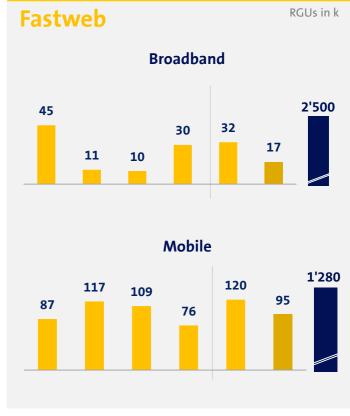


FY 2018 outlook reiterated.

Revenue CHF ~11.6bn EBITDA CHF ~4.2bn CAPEX CHF <2.4bn

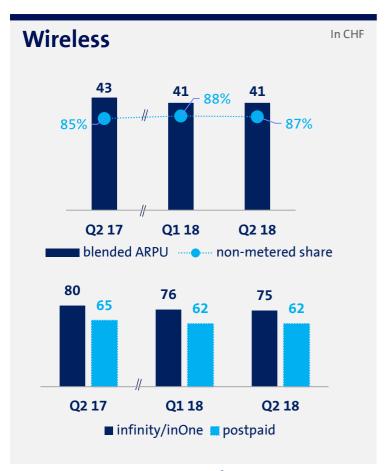


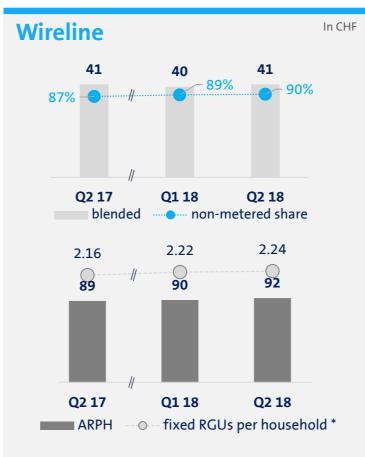


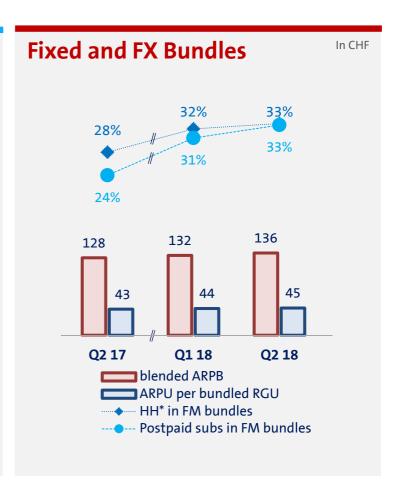




## Operational performance of Retail Customers



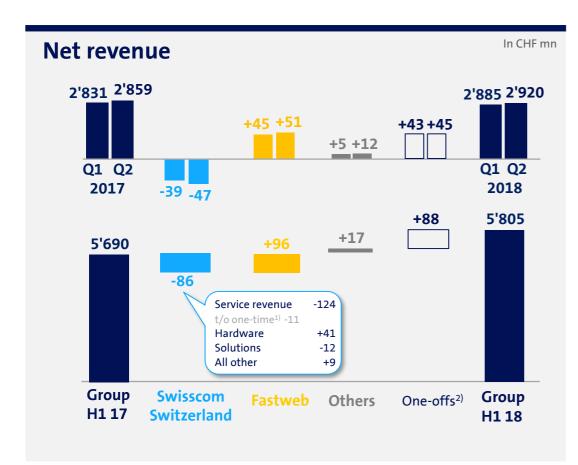


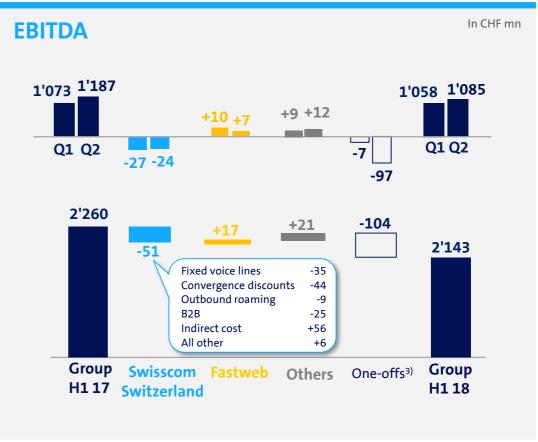




<sup>\*</sup> HH = total broadband subscriptions + [total 1P voice subs – total 1P broadband subs]

# Key financial results





- 1) One-time customer-fidelity effects in Q1 2018 impacting Retail Customers with CHF -9mn and Enterprise Customers with CHF -2mn, 2) Consists of currency impacts (CHF +90mn) and IFRS15 adjustments in 2018 (CHF -2mn),
- 3) Consists of other income from litigations at Fastweb in 2017 (CHF -102mn), currency impacts (CHF +28mn), gain of sale of real estate (CHF +3mn) and IFRS15 adjustments in 2018 (CHF -33mn)



# Financial policy

## Leverage/Rating



- Preserve a single A Rating
- Target leverage ratio (unadjusted) of around
   1.8-1.9x EBITDA
- Targeted equity ratio of 30%

### **Shareholder distribution**



- Dividend per share of CHF 22 if annual financial targets are met
- Target solid remuneration aligned with cash flow generation and capital allocation

## **Liquidity management**



- Keeping physical liquidity at a minimum
- Two committed backstop-facilities of CHF 1bn each until August 2020/ March 2022
- Substantial non-committed money market overdraft facilities in EUR and CHF

## Financial risk management

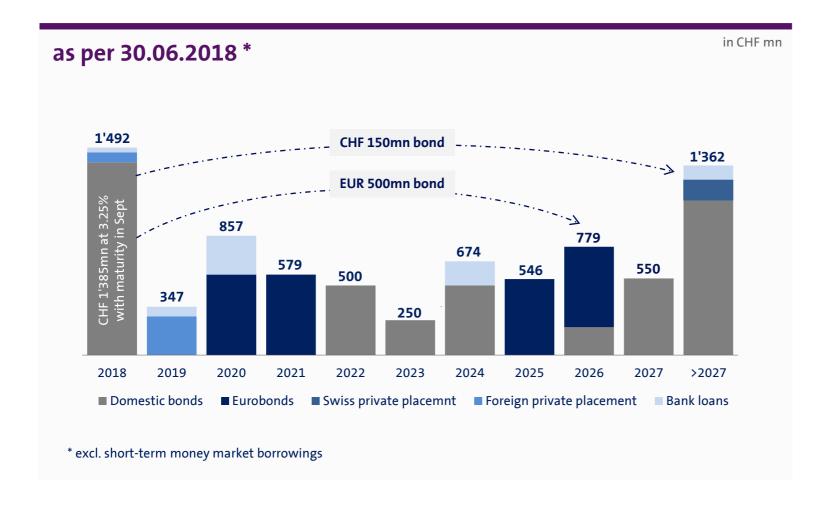


- Active monitoring and managing interest rate and foreign exchange risks
- Yearly defined risk limits to protect operative cash flow
- Strict monitoring of counterparty risk





## Maturity profile



- Successful domestic and Eurobond transactions YTD
  - CHF 150mn with a coupon of 1% and maturity in 2035
  - EUR 500mn with a coupon of 1.125% and maturity in 2026
- Debt portfolio actively managed
  - Duration of 4.6 years
  - Avg. interest rate of 1.5%
  - 83% fix, 17% floating



**Underlying 2018 EBITDA changes** in CHF mn CHF CHF **CHF** -20mn -60mn -80mn Outbound Voice line Convergence Roaming discounts losses CHF CHF CHF -40mn +100mn +100mn B2B price Cost **Fastweb** pressure cutting

in CHF mn 2018 guidance CHF CHF CHF <2'400mn ~4'200mn ~11'600mn **CAPEX EBITDA** Revenues Swisscom plans to propose again a dividend of CHF 22/share, upon meeting its 2018 targets



## Cautionary statement

## **Regarding forward-looking statements**

- "This communication contains statements that constitute "forward-looking statements". In this communication, such
  forward-looking statements include, without limitation, statements relating to our financial condition, results of
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